





EUROPEAN NEWS

# Flawless mission by Soviet shuttle

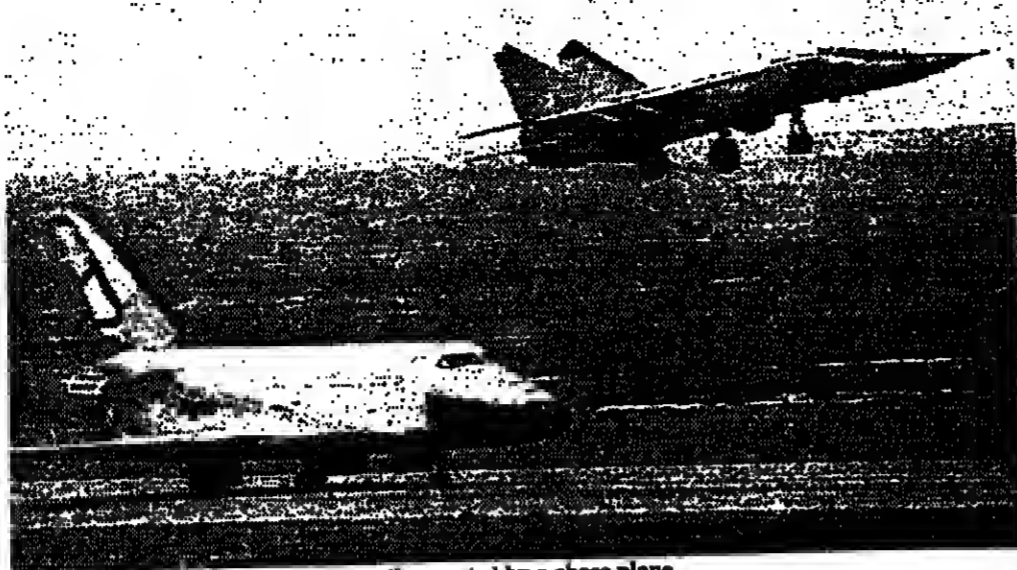
By Peter Marsh

THE Soviet Union moved its space efforts into a new era yesterday with a flawless first mission of its Buran shuttle. Western experts said the flight, which lasted three and a half hours and encompassed two orbits of the Earth, was a convincing demonstration of Soviet technical capabilities. The delta-winged craft made its maiden flight unpowered and under the control largely of onboard computers. It is expected to move into routine operations next year with one or two flights, each with a crew of several cosmonauts. Buran is closely modelled on the three craft in the US shuttle fleet, which started operations in 1981. The Soviet vehicle is expected to add significantly to the country's space capabilities,

making it easier to carry crew and materials to and from space stations. Buran ended yesterday's voyage with a landing on a concrete runway near its launch pad at the Baikonur rocket centre in central Asia.

Mr James Oberg, a US authority on Soviet space programmes, called the flight "a sensational success". While the Soviet Union had borrowed from the US the basic ideas for its shuttle, the country's space engineers had had to develop significant new technologies to make the mission possible.

Mr Nick Johnson, from Teledyne Brown Engineering, a US aerospace company, said the shuttle would probably be used only sparingly at first. However, it would help the Soviet



The Soviet shuttle comes back to earth escorted by a chase plane.

space programme in the 1990s by providing more flexibility in space missions.

Mr Max Faget, an eminent US spacecraft engineer who has worked on all the US

space programmes, called the mission "a great achievement." In many ways operating a space shuttle unpowered was more difficult than having people on board because a crew could always override computers if necessary.

Soviet officials said their shuttle could carry a crew of 10 and had a bigger payload capacity than the US craft, meaning it can carry more than 30 tonnes.

# European car sales figures may signal end of rising trend

By Kevin Done, Motor Industry Correspondent

NEW CAR sales in Western Europe dropped by 5 per cent in October to 1.026m vehicles from 1.08m a year earlier, suggesting that the strongly rising trend of the past four years may have been broken. Figures for the whole of 1988 are still expected to be a record for the fourth successive year at more than 12.6m compared with last year's 12.6m, but several leading European manufacturers are forecasting a small decline in demand next year.

The continuing boom this year has defied earlier forecasts of an imminent fall in demand. In the first 10 months sales were 4.5 per cent higher, according to preliminary estimates. However, new car registrations last month were lower than a year earlier in ten markets, including two of the big volume markets, West Germany and France. Higher sales were achieved in only six markets.

It is too early to know whether the European market has peaked, however, as both French and West German sales were boosted by special factors a year ago. In France sales jumped in October last year as a result of a cut in the rate of value added tax on cars, and in West Germany sales were pulled forward into the final quarter of 1987 by the reduction of "clean car" tax incentives at the beginning of 1988.

The decline in both markets last month was sharp: 12.7 per cent in West Germany and 14.4 per cent in France compared with October 1987. The figure for the first 10 months is still 3.7 per cent higher than a year ago in France, but 2.6 per cent lower in West Germany, Europe's largest market.

In Britain, now West Europe's second largest market, new car registrations rose 2.6 per cent above the level a year earlier, but that was also the slowest monthly increase this year. The only other West European car markets still growing in October were Italy (8.5 per cent), Spain (15.7 per cent), Portugal, Finland and

Austria. The battle for leadership of the West European car market is intensifying as Fiat seeks to oust Volkswagen from the top position it has held for the three years.

Fiat, which includes Lancia, Alfa Romeo and Ferrari, is being supported by the continuing strength of demand in its home market, of which it controls 60 per cent. It has also been boosted by the launch of the Tmpo, VW's challenger to VW's Golf in the lower-medium segment of the market.

The group's commanding lead in the early months of the year has been whittled away, but after 10 months it is still slightly ahead with 14.8 per cent of the market compared with VW's 14.6 per cent. In October alone VW led the market despite a 1.4 per cent drop in sales volume, while Fiat increased its sales by 4.4 per cent.

The main losers among the volume manufacturers are Ford and Renault. The former saw volume drop 0.6 per cent in the first 10 months. Last month alone sales were 14.3 per cent lower than a year ago and the company's share in the year-to-date has fallen to 11.4 per cent from 12 per cent.

At the same time Renault's market share is hovering just below 10 per cent. Sales volume in October was 18.7 per cent lower than a year earlier, caused chiefly by a 27 per cent drop in France.

In the year-to-date its sales volume has declined by 0.8 per cent, the poorest performance of any of the leading European car makers and in marked contrast to the 12 per cent jump in European sales volume achieved by Peugeot, its arch domestic rival.

# Italy tries to speed its tardy cheques

By Alan Friedman in Milan

A NEW clearing system will be launched tomorrow in Italy in an attempt to cut the time it takes to clear cheques inside the country's generally inefficient banking network.

The Bank of Italy and the Association of Italian Banks are aiming to reduce the time it takes to clear cheques between banks in different cities from an average of 28-40 days to nine working days.

At present cheques are sent between banks by post, and in Italy, anyone who receives a letter in less than a week considers himself the beneficiary of a fluke in the system.

The banking system has traditionally profited from the in-built inefficiency of the out-dated clearing process. By not crediting cheques for a month or more, banks earn a float on the money being transferred.

Astonishingly enough, several senior bankers involved in the new system have complained of the "cost" associated with offering a more rapid and efficient service.

From tomorrow some 200 banks (out of 1,105) will begin co-operating in 40 cities where Bank of Italy clearing rooms will attempt to homogenise the system. If all goes well more banks should be added.

Although believers in bringing Italian retail banking services up to modern standards are much cheered by the new system, there is less cheer about the treatment of customers who try to cash their cheques in banking halls.

Low-paid clerks in overstuffed branches tend to smoke cigarettes, flirt with their colleagues, make telephone calls, visit the lavatory or simply ignore the crowd of customers who stand before them, not necessarily in a queue, but often in a typically Italian horizontal and circular sea of humanity.

The next step, say a number of possibly over-optimistic Italian bankers, will be to try to get better customer service to the customers.

# Bolivia debt deal

The Paris Club of creditor nations has agreed to reschedule Bolivia's debt repayments, following the country's agreement in July with the IMF on a reinforced structural adjustment facility. Payments will be rolled-up for repayment between November 1996 and May 1999.

# FINANCIAL TIMES

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# Wall Street Journal to move some European edition staff to NY

By Raymond Snoddy

THE Wall Street Journal/Europe is planning to edit part of its edition in New York to cut costs at its main headquarters in Brussels. The European edition of the international financial and business daily, which claims sales topping

45,000 a day, will relocate six of its 48 staff.

Mr Robert Keatley, editor of the European paper, said he would be able to call up stories he wanted from Brussels. New York-based editors would then edit them, write headlines and

send the finished articles direct to the computer-driven typesetters at the Dutch printing plant at Heerlen.

The move will cut the cost of bringing US citizens to Brussels and maintaining them there. It will also make it possi-

ble to run more late-breaking US stories in the European edition.

"We are not retrenching in Europe, we are not retrenching from the European edition," said Mr Keatley, who emphasised that there would be no

loss of jobs. The Journal plans to print in the UK next year at a new EMAP printing plant at Tombridge in Kent.

The Wall Street Journal/Europe is still not breaking even but Mr Keatley said yesterday: "It's getting there."

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# WEST EUROPEAN NEW CAR REGISTRATIONS

Manufacturer	January-October 1988			
	Volume (Units)	Volume Change (%)	Share (%) Jan-Oct 88	Share (%) Jan-Oct 87
<b>TOTAL MARKET</b>	11,046,000	+4.5	100.0	100.0
<b>MANUFACTURERS:</b>				
Fiat (incl. Lancia & Alfa Romeo)	1,634,000	+7.2	14.8	14.4
Volkswagen (incl. Audi and Seat)	1,618,000	+2.9	14.6	14.9
Peugeot (including Citroën)	1,404,000	+12.0	12.7	11.9
Ford	1,264,000	-0.6	11.4	12.0
General Motors (Opel, Vauxhall)	1,159,000	+3.2	10.5	10.6
Renault	1,088,000	-0.8	9.9	10.5
Austin Rover	396,000	+7.7	3.6	3.5
Mercedes-Benz	381,000	+1.6	3.4	3.5
Nissan	330,000	+5.2	3.0	3.0
BMW	305,000	+22.8	2.8	2.4
Toyota	225,000	+0.9	2.7	2.8
Volvo	225,000	-0.1	2.0	2.1
Total Japanese	1,254,000	+4.2	11.3	11.4
<b>MARKETS:</b>				
West Germany	2,379,000	-2.6	21.5	23.1
United Kingdom	1,975,000	+10.9	17.9	16.8
Italy	1,852,000	+8.2	16.8	16.2
France	1,762,000	+3.7	16.0	16.1
Spain	886,000	+16.3	8.0	7.2

Source: Industry estimates

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FINANCIAL TIMES  
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10/11/88

EUROPEAN NEWS

MEPs put plans for workers' safety in doubt

By William Dawkins in Strasbourg

PLANS to set common European Community standards for workers' safety yesterday opened up a rift in the European Parliament...

Norwegian krone under pressure

By Karen Fosell in Oslo

PERSISTENT downward pressure on the krone is likely to force Norway to raise interest rates...

Wide gaps as Geneva talks recess

By William Dufforce in Geneva

US-SOVIET talks on a 50 per cent cut in strategic nuclear weapons and space defence will adjourn today until an unspecified date early next year...

month that recent proposals tabled by the US complicated the situation for the incoming administration...

limit for the air-launched cruise missiles to be covered and the number to be attributed to heavy bombers...



Kampelman: assurances

Turkey acquits Greeks

By Jim Bodgener in Ankara

TURKEY'S State Security Court yesterday acquitted four Greeks charged with aiding an anti-state armed organisation...

Rocard calls for European defence body

By Ian Davidson in Paris

THE CREATION of a European Security Institute was proposed yesterday by Mr Michel Rocard...

(France, Britain, West Germany, Italy and Benelux). Mr Rocard suggested that his proposed European Institute for Higher Security Studies...

to reduce arms which could lead to surprise attack, or which could contribute to prolonged war...

Europe with all the countries of Europe. Franco-German relations will not, by themselves, constitute the future of Europe...

Commission calls for 'virtual' ban on CFCs

By Tim Dickson in Brussels

THE European Commission yesterday underlined the growing importance which it attaches to environmental issues by calling for the 'virtual' elimination of chlorofluorocarbons (CFCs) by the year 2000...

almost complete ban is a significant new step. The US and even some manufacturers which are far advanced in developing alternatives have been making similar proposals...

Poll finds most Swedes in favour of joining EC

By Robert Taylor in Stockholm

THE OVERWHELMING majority of Swedes believe their country will eventually become a full member of the European Community, according to the results of a public opinion survey published yesterday...

than had for the country's security. The majority also appear to be in favour of a free market in labour within the EC, with over 60 per cent saying they would like to have the opportunity to take a job inside the Community...

More power proposed for Belgium's regions

By David Buchan in Brussels

A FAR-REACHING Belgian decision which, from the start of next year, would transfer a third of all current national revenue to the three regions of Flanders, Wallonia and Brussels was presented to Parliament yesterday by Mr Wilfried Martens, the Prime Minister...

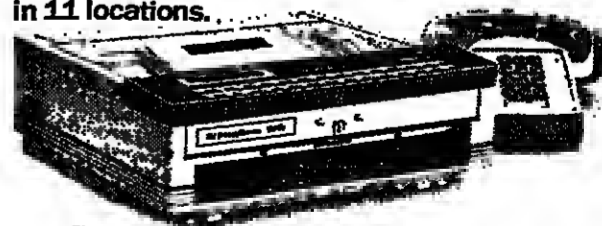
income tax receipts, compared to 12 per cent for the linguistically-mixed Brussels, and 30 per cent for the French-speaking Walloons in the south. But to cushion the shock for the Walloons, who at present receive a substantial subsidy from Flanders, there is to be a 10-year transitional period with a corrective mechanism...



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WORLD TRADE NEWS

# National grids concerned as the 1992 deadline approaches

By Maurice Samuelson

THE COUNTRIES of western Europe are deeply divided over the European Community's hope to establish a free market in electricity between electricity utilities as part of the 1992 plans for a single economic entity.

Dr Felix Bruppacher, of the Swiss utility Elektrizitätsgesellschaft Laufenburg, said concern about the 1992 deadline was felt by many of 12 states whose national grids already exchange large quantities of power and serve some 300m consumers.

He was speaking in London at the second Financial Times

conference on international electricity.

The 12 countries, which belong to the Union for the Coordination and the Production and Transmission of Electric Power (UCPTE), include non-EC states such as Switzerland and Austria, as well as EC members such as West Germany, France, Italy, Belgium, Luxembourg, Spain and Portugal.

Britain is not a member of the union, even though it exchanges electricity with the Continent through a direct current cable link on the bed of the English Channel.

According to Dr Bruppacher, the European Commission has decided that access to the 12-nation network, at present limited to national utilities, should be thrown open to electricity consumers and private generators.

Using the network as a "common carrier," they would be able to negotiate the best available prices at which to secure their power requirements or sell the surplus of their own generating capacity.

The idea of a single electricity market, said Dr Bruppacher, was welcomed by some countries with excess capacity,

## The Commission had decided access to the 12-nation network should be thrown open

such as France, and by consumers who paid more than the lowest price available on the international power market, such as German industrial consumers which were asked to subsidise their country's coal industry.

However, most members of

the UCPTE seemed far from enthusiastic about the Commission's intentions. They claimed that the Commission paid insufficient heed to the need to operate and maintain the sophisticated international system without undue interference from third parties.

UCPTE members with high taxes or other obligations, such as the German power stations' need to burn domestic coal, might welcome more competition as long as they could obtain fuel on similar conditions to those of their competitors.

Other utilities might face

political handicaps, such as restrictions on their use of nuclear power or tight pollution controls. They might ask for similar conditions as their competitors before agreeing to compete with cheaper power.

Lastly, there was a fear that the Brussels administration would interfere in a field in which UCPTE, with its decentralised non-bureaucratic approach, had provided security for the past 30 years.

Mr Don Miller, chairman of the South of Scotland Electricity Board, who presided at the morning session, referred to widespread doubts about

nuclear power by saying that in Scotland, "nuclear power has never been in better shape."

The success, he suggested, "has something to do with our remoteness from the Whitehall political machine." This remoteness had enabled the Scots to manage the business in the interests of our customers, to make decisions based on sound engineering principles instead of in response to political pressures and the Biggles Turn syndrome which has influenced, to a much greater degree, the rest of the UK nuclear programme.

# FT

## CONFERENCE WORLD ELECTRICITY

Mr Takuo Yamauchi, of Chubu Electric Power, one of Japan's nine biggest power utilities, said that as the end of the century approached Japanese electricity faced the challenge of the "second privatisation" as electricity came to be viewed more as an ordinary commodity and as worldwide de-regulation continued apace.

## DSL Bank

### Notice of adjourned Meeting

To the holders of the  
**U.S. \$100,000,000**  
**8 1/8 per cent. Bonds Due 1996**  
of  
**DSL Bank**  
**Deutsche Siedlungs- und Landesrentenbank**

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Bondholders") of the above-mentioned Bonds (the "Bonds") is convened by DSL Bank Deutsche Siedlungs- und Landesrentenbank (the "Bank") and will be held at 3.30 p.m. on 28th November, 1988 (having been adjourned, through lack of quorum, from 19th November, 1988) at Woolgate House, Coleman Street, London EC2P 2HD for the purpose of considering and, if thought fit, passing the resolution set out below which will be proposed by the Bank as an Extraordinary Resolution in accordance with the provisions of the Agency Agreement dated 27th July, 1986 and made between the Bank, The Chase Manhattan Bank, N.A. (the "Principal Paying Agent") and others (the "Agency Agreement") relating to the Bonds.

Details of the background to, and the reasons for, the proposed Extraordinary Resolution are contained in an Explanatory Statement dated 19th October, 1988 (the "Explanatory Statement") prepared by the Bank, copies of which are available for collection by Bondholders at the specified offices of the Principal Paying Agent and the other Paying Agents (together, the "Agents"), the Transfer Agent and the Registrar for the Bonds, the addresses of which are stated below. The Explanatory Statement also contains the modifications to the Conditions of the Bonds and the Agency Agreement referred to in the resolution.

The resolution to be proposed by the Bank at the Meeting is as follows:-

**Extraordinary Resolution**

"THAT this meeting of the holders of the U.S. \$100,000,000 8 1/8 per cent. Bonds Due 1996 (the "Bonds") of DSL Bank Deutsche Siedlungs- und Landesrentenbank (the "Bank"), issued pursuant to an Agency Agreement (the "Agency Agreement") dated 27th July, 1986 and made between the Bank, The Chase Manhattan Bank, N.A. and others, hereby:-

- (i) assents to the proposal by the Bank for modification of the provisions of the Terms and Conditions of the Bonds and the Agency Agreement proposed by the Bank and set out in the Explanatory Statement dated 19th October, 1988 and issued by the Bank, a copy of which is produced to this Meeting and initialed by the Chairman hereof for the purpose of identification;
- (ii) sanctions every modification, abrogation, variation or compromise of, or arrangement in respect of, the rights of the holders of the Bonds and/or the holders of the Coupons appertaining thereto against the Bank involved in or resulting from the passing of this Resolution, the modification referred to in paragraph (i) of this Resolution, the execution of the Supplemental Agency Agreement referred to in paragraph (ii) of this Resolution and any substitution of debt effected pursuant to, and in accordance with, such Terms and Conditions as so modified; and
- (iii) authorises the parties thereto to concur in and execute a Supplemental Agency Agreement in, or substantially in, the form of the draft produced to the Meeting and initialed by the Chairman hereof for the purpose of identification and all such other documents and to do all such other acts and things, in each case, as may be necessary to carry out and give effect to this Extraordinary Resolution."

The attention of Bondholders is particularly drawn to the quorum required for the Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

**Voting and Quorum**

1. (a) **Bearer Bonds**  
A holder of Bonds in bearer form ("Bearer Bonds") wishing to attend and vote at the Meeting in person must produce at the Meeting either the Bonds, or one or more valid voting certificates issued by one of the Agents relating to the Bonds, in respect of which he wishes to vote.

A holder of Bearer Bonds not wishing to attend and vote at the Meeting in person may deliver his Bonds or voting certificates to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified office of any of the Agents the addresses of which are set out below) instructing an Agent to appoint a proxy to attend and vote at the Meeting in accordance with the voting instruction.

Bonds may be deposited with the Principal Paying Agent or any of the other Agents for the purpose of obtaining voting certificates or appointing proxies at any time until 48 hours before the time fixed for the Meeting, but not thereafter. For this purpose, Bonds held to the order of the Principal Paying Agent or under its control, in each case to the satisfaction of the Principal Paying Agent, in the Euro-Clear Clearance System or by CEDEL S.A., will be treated as being deposited with the Principal Paying Agent. Bonds so deposited or held will be released at the conclusion of the Meeting or upon the surrender to the Agent which issued the same of the voting certificate or, being not less than 48 hours before the time for which the Meeting is convened, upon the surrender of the voting instruction receipts issued in respect thereof and notice of such surrender being given by such Agent to the Bank.

(b) **Registered Bonds**  
A holder of Bonds in registered form ("Registered Bonds") wishing to attend and vote at the Meeting in person may do so whether or not he produces to the Chairman of the Meeting the Bonds of which he is the registered holder.

A holder of Registered Bonds not wishing to attend and vote at the Meeting in person may by a form of proxy in the English language (obtainable from any of the Agents, the Transfer Agent or the Registrar at any of their specified offices set out below) signed by the holder or, in the case of a corporation, executed under its common seal or signed on its behalf by an attorney or a duly authorised officer of the corporation, appoint any person as a proxy to act on his or its behalf in connection with the Meeting. To be valid a form of proxy (together with the power of attorney (if any) or other authority under which it was executed or a notarially certified copy of such power or authority) must be delivered to the specified office of the Registrar or the Transfer Agent not less than 48 hours before the time appointed for holding the Meeting.

Any holder of Registered Bonds which is a corporation may by resolution in the English language of its directors or other governing body authorise any person to act as its representative (hereinafter called a "representative") in connection with the Meeting.

2. The quorum required at the Meeting is two or more persons present in person each holding one or more Bonds or voting certificates or being a proxy or proxies (whatever the principal amount of the Bonds so held or represented).

3. Every question submitted to the Meeting will be decided by a show of hands unless a poll is demanded by the Chairman of the Meeting or by one or more persons present in person and holding one or more Bonds or voting certificates or being a proxy or proxies and holding or representing in the aggregate not less than one-fifth of the principal amount of the Bonds then outstanding. On a show of hands every person who is present in person and produces a Bond or voting certificate or a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of each U.S. \$5,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy. On a show of hands a declaration by the Chairman of the Meeting that a resolution has been carried or carried by a particular majority or lost or not carried by any particular majority will be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution. In the case of joint holders of a Registered Bond the vote of the senior who tenders a vote shall be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority shall be determined by the order in which the names stand in the register of the holders of Registered Bonds in respect of the joint holding.

4. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-fourths of the persons voting thereon or, if a poll is duly demanded, by a majority consisting of not less than three-fourths of the votes given on such poll. If passed, the Extraordinary Resolution will be binding upon all the Bondholders, whether present or not at such Meeting, and upon all the Couponholders, and each of the Bondholders and Couponholders will be bound to give effect thereto accordingly.

**Availability of Documents**

Copies of the Agency Agreement may be inspected, and copies of the Explanatory Statement, voting certificates and other documents referred to above may be obtained, by Bondholders at or from the specified offices of the Agents, the Transfer Agent or the Registrar, the addresses of which are set out below.

**PRINCIPAL PAYING AGENT**  
The Chase Manhattan Bank, N.A.  
Woolgate House  
Coleman Street  
London EC2P 2HD

**PAYING AGENTS**

Banque Bruxelles Lambert S.A.  
24 Avenue Marnix  
B-1050 Brussels

Chase Manhattan Bank Luxembourg S.A.  
47 Boulevard Royal  
Luxembourg

DSL Bank  
Kennedyallee 62-70  
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DSL Bank  
Deutsche Siedlungs- und Landesrentenbank.

16th November, 1988

## DSL Bank

### Notice of adjourned Meeting

To the holders of the  
**A\$50,000,000**  
**13 3/4% Notes Due 1990**  
of  
**DSL Bank**  
**Deutsche Siedlungs- und Landesrentenbank**

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Noteholders") of the above-mentioned Notes (the "Notes") is convened by DSL Bank Deutsche Siedlungs- und Landesrentenbank (the "Bank") and will be held at 10.00 a.m. on 28th November, 1988 (having been adjourned, through lack of quorum, from 19th November, 1988) at Woolgate House, Coleman Street, London EC2P 2HD for the purpose of considering and, if thought fit, passing the resolution set out below which will be proposed by the Bank as an Extraordinary Resolution in accordance with the provisions of the Agency Agreement dated 27th August, 1987 and made between the Bank, The Chase Manhattan Bank, N.A. (the "Principal Paying Agent") and others (the "Agency Agreement") relating to the Notes.

Details of the background to, and the reasons for, the proposed Extraordinary Resolution are contained in an Explanatory Statement dated 19th October, 1988 (the "Explanatory Statement") prepared by the Bank, copies of which are available for collection by Noteholders at the specified offices of the Principal Paying Agent and the other Paying Agents (together, the "Agents"), the Transfer Agent and the Registrar for the Notes, the addresses of which are stated below. The Explanatory Statement also contains the modifications to the Conditions of the Notes and the Agency Agreement referred to in the resolution.

The resolution to be proposed by the Bank at the Meeting is as follows:-

**Extraordinary Resolution**

"THAT this meeting of the holders of the A\$50,000,000 13 3/4% Notes Due 1990 (the "Notes") of DSL Bank Deutsche Siedlungs- und Landesrentenbank (the "Bank"), issued pursuant to an Agency Agreement (the "Agency Agreement") dated 27th August, 1987 and made between the Bank, The Chase Manhattan Bank, N.A. and others, hereby:-

- (i) assents to the proposal by the Bank for modification of the provisions of the Terms and Conditions of the Notes and the Agency Agreement proposed by the Bank and set out in the Explanatory Statement dated 19th October, 1988 and issued by the Bank, a copy of which is produced to this Meeting and initialed by the Chairman hereof for the purpose of identification;
- (ii) sanctions every modification, abrogation, variation or compromise of, or arrangement in respect of, the rights of the holders of the Notes and/or the holders of the Coupons appertaining thereto against the Bank involved in or resulting from the passing of this Resolution, the modification referred to in paragraph (i) of this Resolution, the execution of the Supplemental Agency Agreement referred to in paragraph (ii) of this Resolution and any substitution of debt effected pursuant to, and in accordance with, such Terms and Conditions as so modified; and
- (iii) authorises the parties thereto to concur in and execute a Supplemental Agency Agreement in, or substantially in, the form of the draft produced to the Meeting and initialed by the Chairman hereof for the purpose of identification and all such other documents and to do all such other acts and things, in each case, as may be necessary to carry out and give effect to this Extraordinary Resolution."

The attention of Noteholders is particularly drawn to the quorum required for the Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

**Voting and Quorum**

1. (a) **Bearer Notes**  
A holder of Notes in bearer form ("Bearer Notes") wishing to attend and vote at the Meeting in person must produce at the Meeting either the Notes, or one or more valid voting certificates issued by one of the Agents relating to the Notes, in respect of which he wishes to vote.

A holder of Bearer Notes not wishing to attend and vote at the Meeting in person may deliver his Notes or voting certificates to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified office of any of the Agents the addresses of which are set out below) instructing an Agent to appoint a proxy to attend and vote at the Meeting in accordance with the voting instruction.

Notes may be deposited with the Principal Paying Agent or any of the other Agents for the purpose of obtaining voting certificates or appointing proxies at any time until 48 hours before the time fixed for the Meeting, but not thereafter. For this purpose, Notes held to the order of the Principal Paying Agent or under its control, in each case to the satisfaction of the Principal Paying Agent, in the Euro-Clear Clearance System or by CEDEL S.A., will be treated as being deposited with the Principal Paying Agent. Notes so deposited or held will be released at the conclusion of the Meeting or upon the surrender to the Agent which issued the same of the voting certificate or, being not less than 48 hours before the time for which the Meeting is convened, upon the surrender of the voting instruction receipts issued in respect thereof and notice of such surrender being given by such Agent to the Bank.

(b) **Registered Notes**  
A holder of Notes in registered form ("Registered Notes") wishing to attend and vote at the Meeting in person may do so whether or not he produces to the Chairman of the Meeting the Notes of which he is the registered holder.

A holder of Registered Notes not wishing to attend and vote at the Meeting in person may by a form of proxy in the English language (obtainable from any of the Agents, the Transfer Agent or the Registrar at any of their specified offices set out below) signed by the holder or, in the case of a corporation, executed under its common seal or signed on its behalf by an attorney or a duly authorised officer of the corporation, appoint any person as a proxy to act on his or its behalf in connection with the Meeting. To be valid a form of proxy (together with the power of attorney (if any) or other authority under which it was executed or a notarially certified copy of such power or authority) must be delivered to the specified office of the Registrar or the Transfer Agent not less than 48 hours before the time appointed for holding the Meeting.

Any holder of Registered Notes which is a corporation may by resolution in the English language of its directors or other governing body authorise any person to act as its representative (hereinafter called a "representative") in connection with the Meeting.

2. The quorum required at the Meeting is two or more persons present in person each holding one or more Notes or voting certificates or being a proxy or proxies (whatever the principal amount of the Notes so held or represented).

3. Every question submitted to the Meeting will be decided by a show of hands unless a poll is demanded by the Chairman of the Meeting or by one or more persons present in person and holding one or more Notes or voting certificates or being a proxy or proxies and holding or representing in the aggregate not less than one-fifth of the principal amount of the Notes then outstanding. On a show of hands every person who is present in person and produces a Note or voting certificate or a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of each A\$1,000 principal amount of Notes so produced or represented by the voting certificate so produced or in respect of which he is a proxy. On a show of hands a declaration by the Chairman of the Meeting that a resolution has been carried or carried by a particular majority or lost or not carried by any particular majority will be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution. In the case of joint holders of a Registered Note the vote of the senior who tenders a vote shall be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority shall be determined by the order in which the names stand in the register of the holders of Registered Notes in respect of the joint holding.

4. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-fourths of the persons voting thereon or, if a poll is duly demanded, by a majority consisting of not less than three-fourths of the votes given on such poll. If passed, the Extraordinary Resolution will be binding upon all the Noteholders, whether present or not at such Meeting, and upon all the Couponholders, and each of the Noteholders and Couponholders will be bound to give effect thereto accordingly.

**Availability of Documents**

Copies of the Agency Agreement may be inspected, and copies of the Explanatory Statement, voting certificates and other documents referred to above may be obtained, by Noteholders at or from the specified offices of the Agents, the Transfer Agent or the Registrar, the addresses of which are set out below.

**PRINCIPAL PAYING AGENT**  
The Chase Manhattan Bank, N.A.  
Woolgate House  
Coleman Street  
London EC2P 2HD

**PAYING AGENTS**

Banque Bruxelles Lambert S.A.  
24 Avenue Marnix  
B-1050 Brussels

Chase Manhattan Bank Luxembourg S.A.  
47 Boulevard Royal  
Luxembourg

DSL Bank  
Kennedyallee 62-70  
D-5300 Bonn 2

Berliner Handels- und Frankfurter Bank  
Bockenheimer Landstrasse 10  
D-6000 Frankfurt am Main

Chase Manhattan Bank (Switzerland)  
63 Rue de Rhone  
CH-1024 Geneva

The Chase Manhattan Bank, N.A.  
1 New York Plaza  
New York, NY 10081

**TRANSFER AGENT**  
Chase Manhattan Bank Luxembourg S.A.  
47 Boulevard Royal  
Luxembourg

**REGISTRAR**  
The Chase Manhattan Bank, N.A.  
Corporate Trust Department  
1 New York Plaza  
New York, NY 10081

DSL Bank  
Deutsche Siedlungs- und Landesrentenbank.

16th November, 1988

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Squadron Leader R. G. J. DFC, was one of the few, without him and his Staff the fires of London would have been much worse.

After the Battle of Britain, R. G. J. fought with Morry on through the Western Desert into Italy. Here his plane was hit by a German "88" shell. He spent the rest of the war in a hospital.

A brave man, a very brave man. Not the sort to burst into tears, but yet he does so, covering into a corner at any unexpected noise.

For G. J. the war is not and never will be over.

The Ex-Services Mental Welfare Society exists to help all who help people like R. G. J. Men with minds damaged in the service of their Country. Men who need our help with day-to-day living. Men who need a sheltered place in which to live. Men who, at the very least, need our help in getting their clothes clean to pension.

We cannot work for these men without your help. The debt is owed by all of us, so please send us a donation, or arrange a covenant, or perhaps, a legacy.

"They've given more than they could - please give as much as you can."

To protect those concerned, this is an analysis of several such case histories in our care.

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Please let me receive your literature on this society or change my Account/Name card No.

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WORLD TRADE NEWS

# Brussels plans to ease Community border controls

By David Buchan in Brussels

BUSINESSMEN carrying their commercial samples, musicians their instruments, artists their pictures, even car repairmen their spare parts, would only have to submit to one inspection at border-crossings inside the European Community, if EC governments agree to a new Commission proposal. The Commission is hoping that border controls — rather like the state in Marxist theory — will wither away by 1992, and its latest proposal is designed to accelerate this process. Under a current scheme due to expire in mid-1989, commercial samples and personal professional equipment can be shipped across internal EC frontiers relatively easily with a standardised customs declaration. But this declaration still has to be checked twice at every internal EC border. The Commission proposes that the traveller now submit his declaration to inspection by customs officials of the country he is entering, and not the one he is leaving. Brussels is also proposing a new scheme to allow certain goods to circulate freely within the Community for a 12-month period.

Mr Karl-Heinz Narjes, an EC vice-president and Commissioner for Industry, said in Tokyo yesterday the European Community would endeavour to work towards a strengthening of the multilateral system "on a basis of reciprocity and mutual advantage." To the apparent irritation of the Japanese Mr Narjes reiterated the EC's defence of the notion of reciprocity as being the foundation of all trade negotiations, and noted that it was enshrined in the General Agreement on Tariffs and Trade (GATT). Japanese trade officials have long been frustrated by the European Commission's demands for "reciprocity", "balance of benefits" and similar concepts in their bilateral negotiations. Mr Hiroshiro Konno, director of the international economic affairs division in Japan's Ministry of International Trade and Industry (MITI), said in an interview yesterday that he thought many EC officials were deliberately using the notion to confuse issues. He suggested there were four criteria by which the recourse to the notion of reciprocity should be assessed in trade negotiations. The GATT agreement refers to reciprocity of opportunity, which is desirable, not of reciprocity of result, which the EC often seems to be seeking, according to Mr Konno. Results come about because of the relative performance of traders over which governments have no control. The idea of overall reciprocity in trade negotiations is acceptable, but not reciprocity in specific sectors, such as cars. The process of bilateral or multilateral negotiation often involves one party giving on one issue in return for concessions from others on other issues. The decision on whether reciprocity is being achieved should be made by agreement, not imposed unilaterally by one side. Any recourse to the reciprocity argument should be assessed for whether it contributes to an expansion of trade or restricts it.

# EC reminds Tokyo of commitment to reciprocity

By Ian Rodger in Tokyo

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# US takes moral high ground on hormones

Tim Dickson reports on the prospect of an EC-US war over a growth hormone ban

AT the moment it looks like a classic confrontation between the immovable object and an irresistible force. "Put it this way," explained one diplomat in Brussels this week, "both sides are defending a basic principle and neither has yet shown any sign of being prepared to climb down."

The subject of growth hormones for farm animals might seem unlikely to arouse bitter passions between the European Community and the US. Yet, barring an unexpected breakthrough at Friday's crucial talks between Mr Clayton Yentzer, the US Trade Representative, Mr Richard Lyng, the US Agriculture Secretary, and members of the European Commission, Washington is set to launch massive retaliatory action against the EC early in the New Year when the 12 nation bloc's controversial ban on the group of hormones known as DES, but pressure from Green parties and other consumer groups for an outright ban on all hormones was starting to grow.

The ban finally came amid highly-charged and bad-tempered scenes at a Council of Ministers meeting in Luxembourg in December 1985. The controversy rested mainly on the fact that the European Commission's original draft proposal, providing for the outlawing of the most common artificial products such as trenbolone acetate and zanol, did not cover "natural" hormones, notably progesterone, testosterone and oestradiol 17 Beta, on the grounds that there was no scientific evidence to warrant including them. It was only after an overwhelming vote in the European Parliament against all hormone substances that the Brussels executive later changed its mind.

"If you legislate in haste, you repent at leisure," Professor Eric Lamming of Nottingham University, chairman of the EC expert committee which had cleared the safe hormones, said at the time in words that for many in the Community will now seem remarkably prophetic.

The decision provoked a storm of protest, not least from the British Government which mounted a long but ultimately unsuccessful challenge in the European Court of Justice on the grounds that the Council of Ministers had broken its own procedural rules. It inspired a bitter outcry from the multinational drug companies (losers to the tune of many millions of dollars in lost sales), who took the unusual step of forming their own lobby — the European Federation of Animal Health (FEDESA) — and launching a high profile campaign.

But most seriously of all it created uncooled anger and dismay in the US, whose farmers have long used natural hormones to fatten their beef cattle and whose exports of meat to the EC were therefore to be excluded by the ban.

In time-honoured EC fashion Brussels staved off the threat

this time a year ago by providing a one year exemption for American meat (which consists mostly of offal but also includes an important 10,000 tonne quota of high quality beef). Everyone knew this solution was just buying time, but in the absence of any progress in behind the scenes bilateral negotiations the inevitable confrontation only appears to have been delayed.

The trouble, as most observers and participants see it, is the grim intransigence of both sides. The Americans, who according to one farm lobby group in Brussels "have made themselves as plain as plain can be" on this issue, believe they occupy the high moral ground, especially at a time of strenuous negotiation in the General Agreement on Tariffs and Trade to remove or reduce farm trade barriers generally.

The European Commission, on the other hand, while privately admitting that the Community is on shaky scientific grounds, insists that the blanket ban was a legitimate political response to consumer concerns. Ahead of this week's last ditch talks both sides have largely refrained from inflammatory talk — but according to well-placed sources in Brussels and Washington the US has three key weapons up its sleeve.

First are tariffs on about \$100m of EC food and drink exports — announced by President Reagan this time last year but suspended when the Community agreed to the 12 month extension.

Second is a bar on EC cheese exports, notably the 14,000 tonne quota which Brussels has always claimed (ironically against Washington's wishes) is inextricably tied under GATT rules to the EC concession on high quality beef.

Finally, and potentially most damaging, is the possibility of a total ban on EC meat imports (worth around \$450m in 1987) under the 1988 US trade law's "reciprocal mean inspection" provision. This follows the widely publicised discovery of illegal hormone cocktails in Europe this year, notably in West Germany — a development which consumer groups say underscores the need for a properly enforced blanket ban and which industry lobbies like Fedesa say supports arguments for "the five entirely safe hormones." Mr Michael Leathes, Fedesa's secretary general, says: "It is not surprising that a black market has mushroomed."

In a neat reversal of roles the Americans may soon be saying that in view of this development European meat is potentially dangerous for their consumers.

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# Japan may win Turkey Airbus leasing deal

By Jim Hodgson in Ankara

JAPAN'S C Itoh Leasing is favourite to provide financing of around \$120m for the Turkish state airline Turk Hava Yollari (THY) to add two more Airbus-310s to its fleet.

The Japanese company has offered an attractive leasing arrangement, the best out of 19 bids from Western institutions, say officials. The deal is expected to be signed at the end of the month. According to its terms, C Itoh will extend the funds for payment to Europe's Airbus Industrie in 24 equal instalments with a 20 per cent "balloon" payment at the end of the 15 year lease period. THY will obtain operating rights for the aircraft during the lease, at the end of which the aircraft will pass into its ownership. The leasing option was preferred earlier this year by THY over a straight commercial credit deal put together by a group of Dresdner Bank, Credit Lyonnais and Midland Bank. THY then went out to international tender for the financing in May, and received 19 bids back, among which leasing predomi-

nated. The deal falls within an overall long-term expansion programme for THY. It obtained two Airbuses last year through a leasing deal as well. It is also negotiating to purchase three long-range passenger aircraft at a cost of around \$300m to open up routes to the US and Japan. The three manufacturers competing for this deal are McDonnell-Douglas with its MD-11, Boeing with its 747-400, and Airbus Industrie with its A-340.

Turkey's gendarmerie has awarded a contract valued at around \$45m to the US company Sikorsky for the supply of six Blackhawk multi-purpose helicopters. The paramilitary police is not considered eligible for foreign military sales credits which normally support US exports of military equipment. Nor does the US Export-Import Bank support sales of military hardware. Thus Sikorsky was forced to offer a straight commercial package. Its closest competitor was France's Aerospatiale.

# Italy faces Moscow credit hurdle

By John Wyles in Rome

ITALY'S L1,040bn (\$439m) trade credit to the Soviet Union, unveiled with style and panache in Moscow last month, has been tripped up by a bizarre exchange between Mr Giuliano Amato, the Treasury Minister, and Mediocredito Centrale, the state institution which is organising the credit. Designed to finance Soviet purchases of Italian plant and machinery for manufacturing a variety of consumer goods, the credits offer interest rates of 7 per cent to 7.5 per cent at a discount to "consensus" rates agreed within the OECD of 8 to 9 per cent for the Soviet Union.

Declaring that he had no intention of blocking the agreement, Mr Amato yesterday released the details of a letter he has written to the president of Mediocredito Centrale which appears to be critical of its terms and is adamant that no public money can be used to subsidise the lower rates.

Mediocredito says its board has confirmed the credits are in line with international agreements and the cost of the subsidy for bridging the gap between the OECD rates will be borne by Italian exporters. In his new letter, Mr Amato implies that granting the lower

# Hong Kong TV makers prepare for EC inquiry

By Michael Murray in Hong Kong

HONG KONG television set manufacturers met officials from the territory's Trade Department yesterday to map out a strategy to deal with the European Community's investigation into allegations of dumping. The EC inquiry was initiated by a complaint from the European Association of Consumer Electronics Manufacturers. The Commission launched an inquiry early this year into small colour television sets imported from South Korea, but this has now been widened to include those made in Hong Kong and China. Under EC dumping regulations the Commission constructs its own estimate of a fair price for Hoog Kong-made television sets. If they are sold below this price it is said to constitute dumping and the EC can impose extra duty on the imported goods. Last year China and Hong Kong together shipped over 600,000 of the sets into the EC, at prices up to 50 per cent below those for EC manufactured sets.

rates will encourage other countries to align their credits on the Italian rates. Neither Italian law nor international agreements would permit the payment of any subsidy to allow Italian exporters to lower their prices to gain an advantage, says Mr Amato. The Minister's intervention may be partly designed to allay any anxieties among Italy's OECD partners that Rome is anxious to extend special treatment to Moscow in the midst of an international debate about the scale of concessions to President Gorbachev's perestroika.

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OVERSEAS NEWS

# Palestinians abandon the old dream in favour of a hard-won unity

Andrew Gowers reports that the PLO's renunciation of its old territorial claim has put Israel on the defensive politically

At the same time as Israel seems to be shortening up its barricades against an international peace conference on the Middle East, the Palestine Liberation Organisation has launched its own initiative aimed at convening just such a meeting.

At long last, the PLO has endorsed the key internationally accepted principles of a compromise solution to the conflict. Early yesterday at a meeting of its National Council in Algiers, the PLO formally renounced its claim to the whole of what used to be British-ruled Palestine by declaring its acceptance of a two-state solution.

It also calls for an international Middle East peace conference on the basis of two UN Security Council resolutions, 242 and 338, which recognise Israel's right to exist within secure borders, coupled with guarantees of the Palestinians' "legitimate national rights."

But in Israel itself, negotiations continued on the formation of a coalition government under Mr Yitzhak Shamir, a prime minister who believes the Jewish state should hold on to every inch of what it calls Greater Israel and is firmly opposed to any negotiated withdrawal from the territories occupied in the 1967 war.

The PLO's new statement is one more sign that the dynam-

ics of the Middle East conflict are undergoing a fundamental change, principally as a result of the Palestinian uprising in West Bank and Gaza. In a political rather than military sense, Israel is on the defensive, as it demonstrated yesterday by sealing off the occupied territories to forestall any demonstration of support for the PNC's unilateral declaration of independence.

Meanwhile, the Palestinians have developed for the first time a clear and united negotiating strategy aimed at securing Israel's withdrawal to its pre-1967 borders and the eventual establishment of a state of their own alongside.

The decision does not go the whole distance in that recognition of Israel is left implicit. It can also scarcely be described as anything other than long overdue. Resolution 242 has been on the table for 21 years, but persistently rejected by the PLO because it deals with the Palestinian problem merely as one of refugees.

The UN partition plan on which the PLO bases its declaration of independence has been around since 1947 and was vehemently rejected at the time by the Arabs, underestimating their own weakness.

But the PLO's statement is important for all that. It marks the definitive abandonment of the old dream of setting up a



Handshake of victory between old opponents Habisah and Arafat.

democratic bi-national state in all of Palestine, and goes significantly further than the organisation's 1974 pledge - repeatedly endorsed since by Arab states - to establish Palestinian sovereignty "on every part of Palestinian land to be liberated." Henceforth the claim to a state will be confined explicitly to the West Bank and Gaza, and in any international peace conference will be coupled with respect for Israel's sovereignty

and territorial integrity, as provided for under 242.

Significantly, there has been absolutely no mention this week of the Palestine National Covenant, the PLO's founding charter which talked of armed struggle to "purge the Zionist presence from Palestine." As the Israeli Government will no doubt point out, there is no suggestion that this has been formally abrogated or modified, but it would appear to have been quietly consigned to

the dustbin.

Just as important for the PLO is the fact that the key decision was taken by a majority vote on Monday night without provoking a damaging split. For 20 years, the organisation has been hamstrung by disagreements between its disparate factions and their far-flung constituencies.

For the 19 years since he became PLO chairman, Mr Yassir Arafat has had the exacting job of trying to keep these various groups basically united in the cause of Palestinian nationalism. He has not always succeeded. But to survive as long as he has, he has had to play all things to all men, in the process frequently exasperating to his Western interlocutors.

This time, at least in theory, it should be different. Dr George Habisah, the Marxist leader of the Popular Front for the Liberation of Palestine, who is Mr Arafat's main internal opponent, continues to harbour grave reservations about accepting 242. But he has agreed to abide by the majority decision, replacing his former revolutionary slogans with a call for "unity until victory." Clearly the old man has mellowed.

PLO leaders are hailing the decision as a sign of new political maturity. "The most important thing about this PNC which distinguishes it from previous meetings is that policy is decided along democratic lines," said Mr Salah Khalaf, Mr Arafat's effective number two. "This means that everyone is prepared to take serious, responsible positions."

The process was undoubtedly helped by the Soviet Union, which has been working hard to persuade the Palestinians of the need for realism ahead of an international conference which would institu-

tionise its own role in the Middle East.

But the emergence of the new consensus is above all the fruit of the Palestinian uprising, which has provided a fresh focus for the PLO and strengthened the voice of moderation. In the absence of a military option - and the dispersal of the PLO's forces since the 1983 Israeli invasion of Lebanon means that armed struggle is little more than a pipe-dream - it is the inhabitants of the occupied territories that are doing the resisting, and they broadly accept the need to co-exist with Israel.

Mr Arafat has been working hard to consolidate the PLO's role as "sole legitimate representative" of these people. His success yesterday means that he will speak from a position of new political strength if he is allowed to visit New York to address the UN General Assembly in the next few weeks.

The question now is what the PNC's outcome will achieve in practice. PLO leaders are under no illusions that the move means the end of their problems with Arab regimes. Their relations with Syria remain appalling and their dealings with Jordan are characterised by deep suspicion. Both are countries with which the PLO will have to deal seriously if an international conference is to get off the ground.

The most important question is whether the PLO's concessions this week will be sufficient to bring progress towards such a conference. They will certainly not cut much ice among Israelis - but that is not the immediate point. The PLO's real aim, as Mr Arafat made clear at the start of the PNC session last Saturday, is to persuade President-elect George Bush to reappraise America's Middle East policy.

"I hope and request on behalf of the Palestinian people that President Bush will adopt

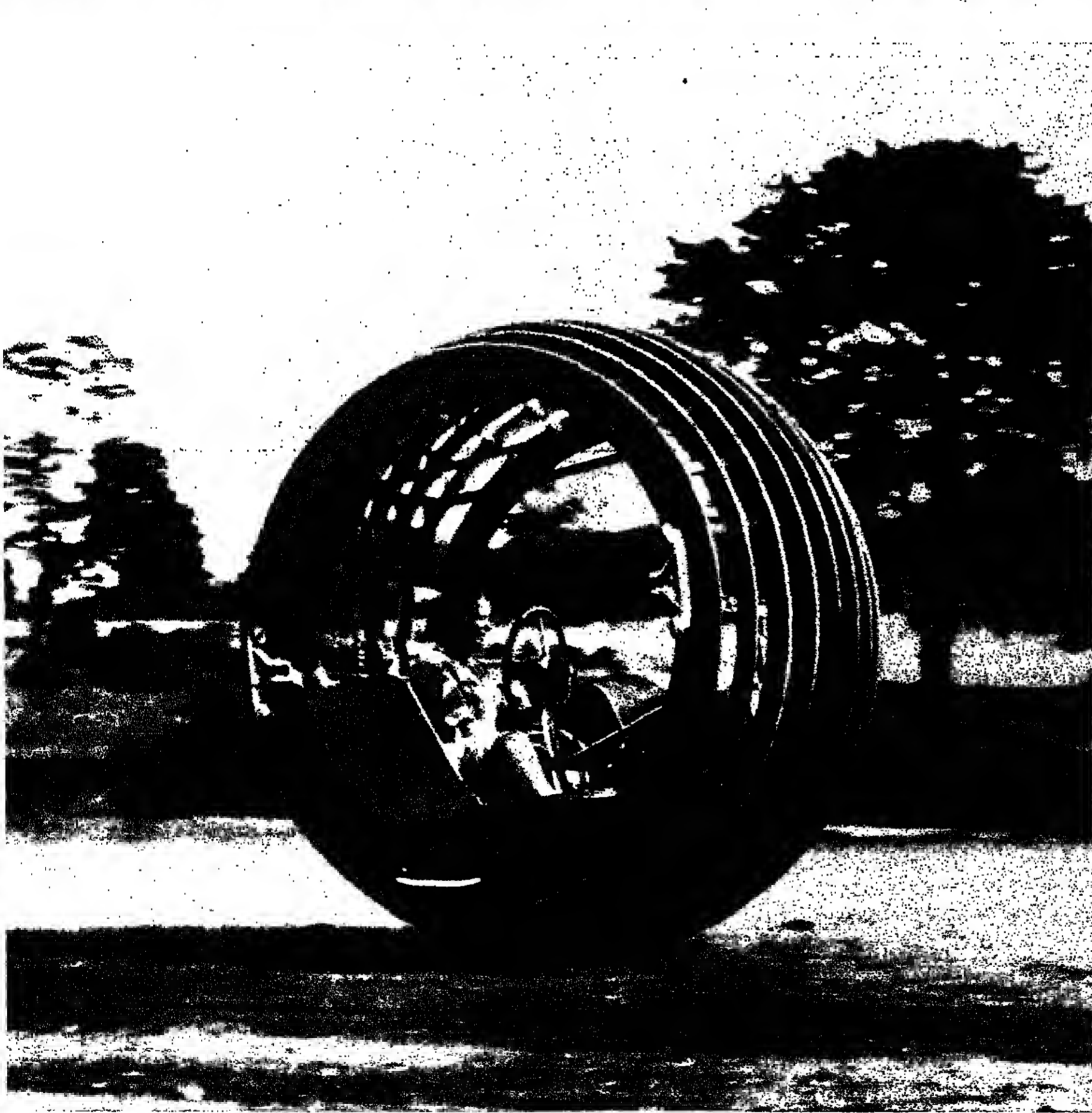
a new policy, not aligned with Israel," he said. "We do not request anything unachievable but only justice and equity."

Mr Khalaf believes that the US will be forced into a rethink by the Palestinian uprising, by King Hussein's disengagement from the West Bank, which removed America's and Israel's favoured negotiating partner from the game; and by the climate of superpower debates.

The PLO leadership also reckons that it has a chance of encouraging the European Community to stiffen its position, which is not that far from the policy stated by the PLO yesterday, and that this may have an impact in Washington. But its ultimate hope seems to be that Washington and Moscow will respond to its initiative by making a joint effort to resolve the Arab-Israeli conflict in the next year or so.

Given the likely hue of the next Israeli Government, that would involve Mr Bush in something which American presidents do at their political peril: putting serious pressure on Israel for concessions. Even then, there is no guarantee that this will evoke a response: contrary to the PLO's sometimes simplistic view of Israel as an American puppet, the Jewish state has considerable capacity to defy Washington's wishes with impunity.

Moreover, the Administration is bound by a three-year-old law stipulating that it cannot deal with the PLO until the organisation explicitly recognises Israel's right to exist. Dr Habisah may therefore be right in envisaging that the PLO, having been metaphorically asked to "take off its jacket" at the PNC, will simply be made to remove its shirt and trousers as well before going to a peace conference. Mr Arafat may have pulled off his greatest political coup this week, but the struggle for independent statehood still looks like a long haul.



## Celebrations defy Israeli army

By Andrew Whitley in Jerusalem

THOUSANDS of Palestinians in the Israeli occupied territories took to balconies and roof tops last night to celebrate the formal declaration of an independent state by the Palestine National Organisation. Demonstrators defied a massive army presence and curfews covering over two thirds of the territories' 1.7m population.

Israel's normally quarrelling politicians united for the day to dismiss the PLO's pronouncement, and promised to launch an all-out diplomatic offensive to confront attempts to gain international recognition for the geographically undefined Palestinian "state".

Mr Yitzhak Shamir, the Prime Minister, who categorically rejects any dealings with a body he always brands as terrorist, said Israel would aim to convince all nations that "giving recognition helps those who are trying to exterminate the state of Israel."

However, the private fears of many of Israel's leaders - that international recognition could snowball, setting back the Jewish state's constant efforts to break out of its diplomatic isolation - were aired by Mr Ariel Sharon, a prominent "hawk" tipped to become Foreign Minister in the new government. "There is no doubt that following this recognition there will be economic pressure on Israel," he warned.

In the Gaza Strip on Monday night, local residents said that fireworks were set off and singing and chanting echoed across the streets of Gaza City for hours, despite draconian threats from the army. Those taking part in celebrations had been threatened with up to five years in jail.

To dampen any repetition, the Israeli authorities were said last night to have cut electricity supplies to the entire region - home to some 650,000 people. One purpose of this step may have been to prevent Palestinians watching television broadcasts from neighbouring Arab countries.

After a quiet day in the West Bank, as darkness fell, many people came out of their houses in towns across the region to voice their support for a declaration an Israeli leaflet had said was "an idle dream".

In a parallel action, said by its organisers to have been coincidental, most of Israel's 700,000-strong Arab minority also staged a general strike yesterday, closing down shops, businesses and services. The action was nominally over the destruction by the authorities last week of houses built without permits.

## Israelis in bid to keep coalition

By Tony Walker in Jerusalem

THE leaders of Israel's two main political blocs were due to meet last night to explore possibilities of continuing the country's "national unity" coalition that has ruled uneasily since deadlocked elections in 1984.

However, major obstacles stand in the way of a deal. Influential figures in both the rightist Likud and centrist Labour parties are opposed to a continuation of an administration that many believed had outlived its usefulness.

Fear of a secular backlash against a religious government in which religious parties play too big a role, are believed to have prompted Mr Yitzhak Shamir, leader of Likud, to open talks with Labour about a renewed coalition.

"I have always supported a broadly-based government," he declared yesterday after being asked by Israel's president to form a new administration, following this month's election which failed to produce a clear-cut result.

President Chaim Herzog has been urging Labour and Likud to join forces to introduce electoral reform that would reduce the number of parties which gain representation in the 120-member Knesset, or parliament.

Under Israel's proportional representation system, a party can secure Knesset representation with less than 1 per cent of the popular vote. No fewer than 15 parties will be represented in the new parliament, complicating efforts to form a new government.

Discussion between Mr Shimon Peres, the Labour leader, and Mr Shamir was likely to focus on such issues as the allocation of portfolios in a new coalition. There is strong opposition within Labour to accepting a subordinate role in a new administration.

Mr Shamir, whose party secured the most seats at the November 1 poll, is being given first chance to form a government. The announcement earlier this week that the two largest ultra-orthodox religious factions would join a Likud-led government seemed to foreclose the possibility of a renewed partnership between Labour and Likud.

Mr Shamir appears to have little enthusiasm for a coalition that would include strictly orthodox parties and at least one extreme-right splinter group demanding an expanded Jewish settlement programme in the occupied territories.

Labour favours trading land for peace in the occupied territories. Likud is opposed to territorial compromise.

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OVERSEAS NEWS

Narjes demands Japan pay EC for past loss of trade

By Ian Rodger in Tokyo

MR KARL-HEINZ Narjes, vice president of the European Community, demanded yesterday that Japan pay some form of compensation for the long period in which its markets were closed to EC manufacturers.

Mr Narjes in Tokyo for two days of meetings, said in a speech to foreign journalists that Japan and the US had to make great efforts to find a balanced solution to their bilateral problems.

while Japanese companies were developing marketing networks in Europe. He said there was nothing unusual in his demand; the General Agreement on Tariffs and Trade provided a mechanism for compensation of injured parties.

Manila's ideological warfare against NPA

Richard Gourlay examines Aquino's latest tactics in the battle against insurgents

THE US Government has started arming civilian militias in the Philippines in a change of tactics that Washington and Manila believe will make a decisive difference in the 20-year-long war against communist-led insurgents.

Human rights groups in Manila criticise the Government for apparently seeing "militarisation" as the answer to the social issues raised by the guerrillas and have attacked the US for its role in encouraging this approach.

some military observers, the approach aims to turn Maoist theory on its head, draining the sea (the population) in which the fish (the rebels) have been swimming.

The target of these operations are the 20 per cent of all Philippine villages, or barangays, that the Government says are controlled or influenced by the NPA.

port Manila against the rebels. Training and arming has begun in the haphazard manner in which things often get done in the Philippines.

Money supply growth rate put at 11%

THE year-on-year rate of growth in the Japanese money supply picked up last month to 11 per cent, compared with 10.6 per cent in September, according to figures published by the Bank of Japan yesterday.

Mr Narjes was guarded in his public comments on the controversy over Japanese car exports to the EC. According to reports from Brussels last week, the EC wants Japan to restrict exports at the current level for the next three years.

Mr Tamura expressed Japanese concerns that the EC would become protectionist following the creation of the single internal market in 1992, but Mr Narjes insisted that the EC remained committed to the multilateral trade system.

Human rights groups criticise Manila for seeing 'militarisation' as the answer to the social issues raised by the guerrillas and have attacked the US for its role in encouraging this approach.

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Taiwan starts to allow in visitors from China

By Bob King in Taipei

TAIWAN'S first invited visitor from China in almost 40 years has arrived in Taipei under a new programme that allows Chinese to visit sick relatives here or to attend their funerals.

Mr Chien Yi, a professor at China's Chinghua University who is currently doing research in the Netherlands, flew from Hong Kong to visit her 94-year-old father, Mr Chien Mu, a retired professor, who is in hospital.

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Tibetan hostility to Chinese intensifies

By Colina MacDougall in Hong Kong

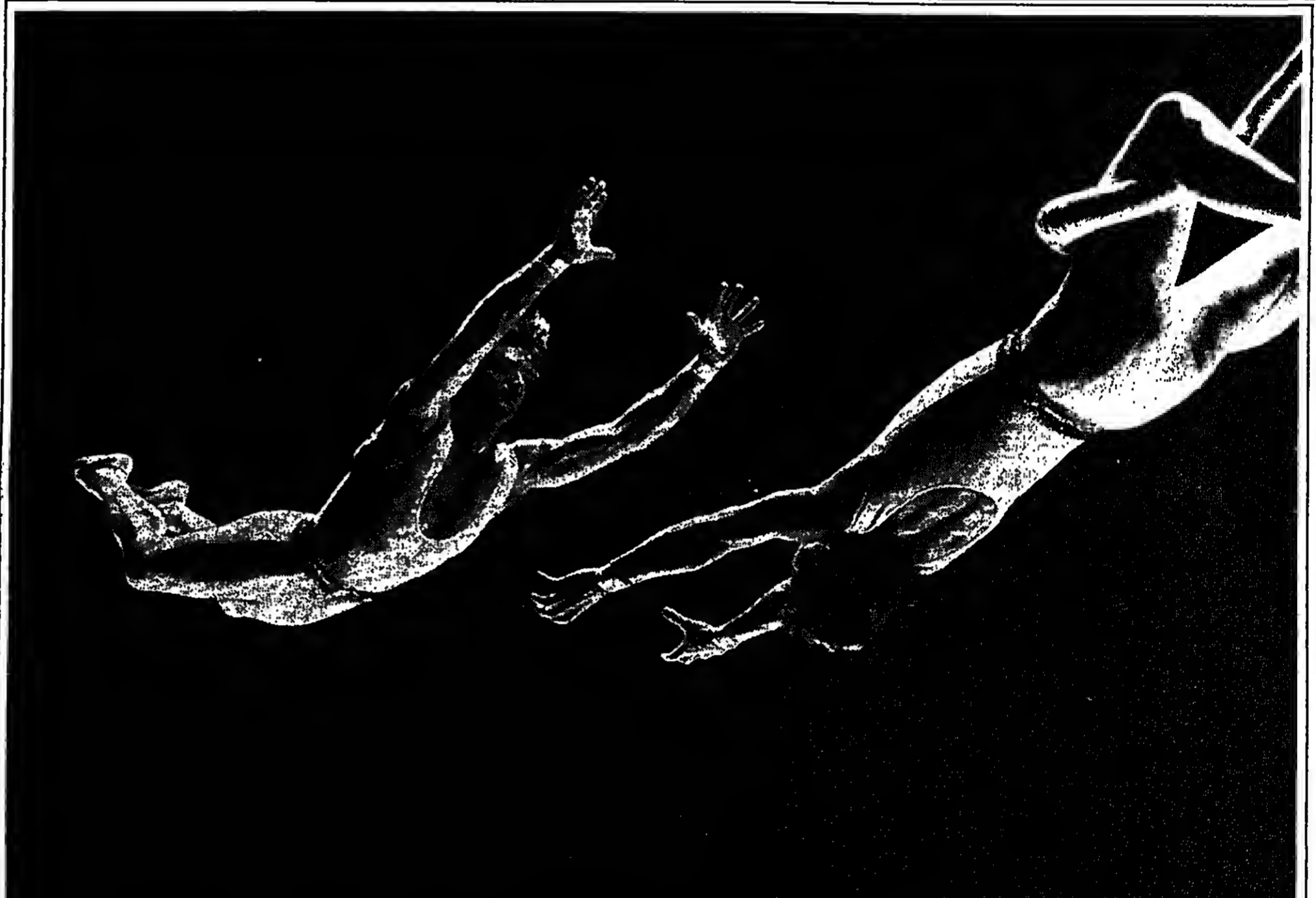
SIGNIFICANT tension in Lhasa, the Tibetan capital, continues to create serious problems for the Chinese, though open demonstrations supporting independence and the Dalai Lama have subsided in recent weeks.

Since the first anniversary a few weeks ago of the autumn 1987 riots, police security has been strengthened and tighter control imposed on the local population, reliable reports say.

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INFORMATION AND SERVICES ORGANISATION



# DSL Bank

Notice of adjourned Meeting

To the holders of the  
U.S. \$110,000,000

7½% Bonds Due 1996

of

DSL Bank

Deutsche Siedlungs- und Landesrentenbank

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Bondholders") of the above-mentioned Bonds (the "Bonds") is convened by DSL Bank Deutsche Siedlungs- und Landesrentenbank (the "Bank") and will be held at 2.30 p.m. on 5th December, 1988 (having been adjourned, through lack of quorum, from 11th November, 1988) at Woolgate House, Coleman Street, London EC2P 2HD for the purpose of considering and, if thought fit, passing the resolution set out below which will be proposed by the Bank as an Extraordinary Resolution in accordance with the provisions of the Paying Agency Agreement dated 29th April, 1986 and made between the Bank, The Chase Manhattan Bank, N.A. (the "Principal Paying Agent") and others (as amended) (the "Agency Agreement") relating to the Bonds.

Details of the background to, and the reasons for, the proposed Extraordinary Resolution are contained in an Explanatory Statement dated 19th October, 1988 (the "Explanatory Statement") prepared by the Bank, copies of which are available for collection by Bondholders at the specified offices of the Principal Paying Agent and the other Paying Agents for the Bonds (together, the "Agents"), the addresses of which are stated below. The Explanatory Statement also contains the modifications to the Conditions of the Bonds and the Agency Agreement referred to in the resolution.

The resolution to be proposed by the Bank at the Meeting is as follows:-

### Extraordinary Resolution

"THAT this meeting of the holders of the U.S. \$110,000,000 7½% Bonds Due 1996 (the "Bonds") of DSL Bank Deutsche Siedlungs- und Landesrentenbank (the "Bank"), issued pursuant to a Paying Agency Agreement (as amended, the "Agency Agreement") dated 29th April, 1986 and made between the Bank, The Chase Manhattan Bank, N.A. and others, hereby:-

- (i) assents to the proposal by the Bank for modification of the provisions of the Terms and Conditions of the Bonds and the Agency Agreement proposed by the Bank and set out in the Explanatory Statement dated 19th October, 1988 and issued by the Bank, a copy of which is produced to this Meeting and initiated by the Chairman hereof for the purpose of identification;
- (ii) sanctions every modification, abrogation, variation or compromise of, or arrangement in respect of, the rights of the holders of the Bonds and/or the holders of the Coupons appertaining thereto against the Bank involved in or resulting from the passing of this Resolution, the modification referred to in paragraph (i) of this Resolution, the Second Supplemental Paying Agency Agreement referred to in paragraph (ii) of this Resolution and any substitution of debt effected pursuant to, and in accordance with, such Terms and Conditions as so modified; and
- (iii) authorises the parties thereto to concur in and execute a Second Supplemental Paying Agency Agreement in, or substantially in, the form of the draft produced to the Meeting and initiated by the Chairman hereof for the purpose of identification and all such other documents and to do all such other acts and things, in each case, as may be necessary to carry out and give effect to this Extraordinary Resolution.

The attention of Bondholders is particularly drawn to the quorum required for the Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

### Voting and Quorum

1. A Bondholder wishing to attend and vote at the Meeting in person must produce at the Meeting either the Bonds, or one or more valid voting certificates issued by one of the Agents relating to the Bonds, in respect of which he wishes to vote.

A Bondholder not wishing to attend and vote at the Meeting in person may deliver his Bonds or voting certificates to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified office of any of the Agents the addresses of which are set out below) instructing an Agent to appoint a proxy to attend and vote at the Meeting in accordance with the voting instruction.

Bonds may be deposited with the Principal Paying Agent or any of the other Agents for the purpose of obtaining voting certificates or appointing proxies at any time until 48 hours before the time fixed for the Meeting, but not thereafter. For this purpose, Bonds held to the order of the Principal Paying Agent or under its control, in each case to the satisfaction of the Principal Paying Agent, in the Euro-Clear Clearance System or by CEDEL S.A., will be treated as being deposited with the Principal Paying Agent. Bonds so deposited or held will be released at the conclusion of the Meeting or upon the surrender to the Agent which issued the same of the voting certificates or, being not less than 48 hours before the time for which the Meeting is convened, upon the surrender of the voting instruction receipts issued in respect thereof and notice of such surrender being given by such Agent to the Bank.

2. The quorum required at the Meeting is two or more persons present in person each holding one or more Bonds or voting certificates or being a proxy or proxies (whichever the principal amount of the Bonds so held or represented).

3. Every question submitted to the Meeting will be decided by a show of hands unless a poll is demanded by the Chairman of the Meeting or by one or more persons present in person and holding one or more Bonds or voting certificates or being a proxy or proxies and holding or representing in the aggregate not less than one-fifth of the principal amount of the Bonds then outstanding. On a show of hands every person who is present in person and produces a Bond or voting certificate or is a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of every Bond so produced or represented by the voting certificate so produced or in respect of which he is a proxy. On a show of hands a declaration by the Chairman of the Meeting that a resolution has been carried or carried by a particular majority or lost or not carried by any particular majority will be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.

4. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-fourths of the persons voting thereon or, if a poll is duly demanded, by a majority consisting of not less than three-fourths of the votes given on such poll. If passed, the Extraordinary Resolution will be binding upon all the Bondholders, whether present or not at such Meeting, and upon all the Couponholders, and each of the Bondholders and Couponholders will be bound to give effect thereto accordingly.

### Availability of Documents

Copies of the Agency Agreement and the Supplemental Paying Agency Agreement dated 18th October, 1986 supplement thereto may be inspected, and copies of the Explanatory Statement, voting certificates and other documents referred to above may be obtained, by Bondholders at or from the specified offices of the Agents, the addresses of which are set out below.

### PRINCIPAL PAYING AGENT

The Chase Manhattan Bank, N.A.  
Woolgate House  
Coleman Street  
London EC2P 2HD

### PAYING AGENTS

Banque Bruxelles Lambert S.A. 24 Avenue Marx B-1050 Brussels	Chase Manhattan Bank Luxembourg S.A. 47 Boulevard Royal Luxembourg	DSL Bank Koenigsallee 62-70 D-8300 Borm 2
Berliner Handels- und Frankfurter Bank Bockenheimer Landstrasse 10 D-6000 Frankfurt am Main	Chase Manhattan Bank (Switzerland) 63 Rue de Fhone CH-1024 Geneva	The Chase Manhattan Bank, N.A. 1 New York Plaza 14th Floor New York, NY 10081

DSL Bank  
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## Voting card confusion reigns in Pakistan

Christina Lamb describes a complex procedure

YESTERDAY WAS the last day for obtaining the identity cards that Pakistan's president has insisted are necessary to vote. The registration office in Lahore was swarming with hundreds of angry people, some of whom were paying their tenth visit to obtain a card, without success.

The opposition Pakistan People's Party claims that in rural areas as many as 70 per cent of voters have no card, while in urban districts 30 per cent are without them.

The procedure is apparently so complicated that the Punjab registration director, who was unable to explain it, advising me to fly to Islamabad to obtain a manual.

Several Islamic Democratic Alliance workers were present in the registration office and outside, a hefty member of Jamaat Islami, an influential component of the IDA, had positioned himself, physically throwing out myself and a journalist from The Times.

Embarrassed registration officials later said that they had no idea who he was.

Ms Benazir Bhutto, the PPP leader, has told those without identity cards to go to polling stations, to ensure that no one else uses their vote, but some PPP supporters intend to force their way in.

Aside from the identity card issue, the registration director claims there are numerous other "blatant violations of the election rules".

Mr Nawaz Sharif, chief minister of Punjab and central leader of the IDA, denied the PPP's allegations. "We have no such designs or intentions. They are making these charges to put the blame for their defeat on us."

He appeared confident, having secured the last-minute withdrawal of some independent candidates who had threatened to cut into the IDA vote, as well as a rumoured agreement with the electorally crucial MQM, an ethnic party expected to sweep urban Sindh and thus in a close result, play a key role in deciding which side will form the government.

If the IDA are successful in today's contest, Ms Bhutto has said "the grass roots anger of our supporters may be uncontrollable".

Many fear a replay of 1977, when the election results, widely thought to have been manipulated by the then government, were not accepted and a nationwide protest movement led to the imposition of eight years of martial law.

A refusal to accept the results of this election would provide the armed forces with an opportunity once more to step in. Since President Zia's death in August, the military, under its new chief Gen Aslam Beg, has shown every intention of keeping to their barracks.

However, Gen Beg has made several political speeches, warning the politicians not to mess things up.

## OVERSEAS NEWS

By Anthony Robinson in Johannesburg



Mr Chester Crocker

## Pretoria cautious on Angola talks

PRETORIA reacted with its habitual caution to the outcome of the latest round of Angolan peace talks in Geneva.

Mr Fik Botha, the Foreign Minister, acknowledged a narrowing of the gap between the Cuban and South African proposals on a timetable for Cuban troop withdrawals from Angola.

But he added: "We will have to study what this round of talks has produced in detail to see whether there is a possibility of agreement." The US's special envoy, Mr Chester Crocker, is also present at the talks.

Mr Botha made it clear that Pretoria would not be hurried into making a quick decision about taking part in a final round at ministerial level in Brazzaville.

A full meeting of the State Security Council and the cabinet is expected as soon as the South African delegation returns to Pretoria today.

It already seems clear that the revised January 1 deadline for the start of implementing UN Resolution 435 leading to independence for Namibia will have to be postponed once more.

The original deadline for the start of implementation was set by Pretoria as November 1. The UN is understood to need at least six weeks' notice to prepare for sending the 7,500-strong military task force to Namibia to supervise elections to a constituent assembly under the terms of Resolution 435.

The protracted nature of the latest Geneva round means that February would be the earliest possible starting date for implementation.

Meanwhile Mr Botha underlined it would take time before Pretoria weighed up the results of the Geneva talks and the wider political and military implications of Namibian independence accompanied by a reduced, and ultimately terminated, Cuban military presence in Angola.

## INDIAN POLITICIAN FAILS TO REPEAT CHARGES IN PARLIAMENT

### Singh back-pedals on bribe claim

By K.K. Sharma in New Delhi

MR V.P. SINGH, the opposition leader, yesterday declined to take up the challenge thrown at him by the ruling Congress-minister and members to repeat on the floor of parliament his charge that Mr Rajiv Gandhi, the Indian Prime Minister, had accepted bribes from Bofors, the Swedish arms manufacturer, and deposited them in a numbered Swiss account.

The challenge was made repeatedly during a turbulent day-long debate on the charge, made last week in public statements by Mr Singh which have led to a big controversy over corruption in the Government, particularly in relation to a \$1.4m howitzer contract signed with the Swedish company.

All Mr Singh said in a highly emotional speech was that the Government had its own investigating agencies and promised to co-operate with these if any inquiry into his charge was made. He was booed by angry Congress-I members who insisted on the proof on which Mr Singh had made his accusation.

Congress-I members pointed out that Mr Singh was liable to face a parliamentary inquiry on a charge of breach of privilege if he repeated his accusation against Mr Gandhi during the debate. Mr Singh's somewhat weak response considerably diminishes the seriousness of the charge he has made.

But Mr Singh and other opposition members scored

tellingly during the tempestuous debate, which was one of the noisiest seen in parliament, when they made the point that Mr Gandhi had recently admitted that Bofors had paid commissions on the contract and that he had tried to justify them as being for "genuine work" such as industrial espionage.

The opposition pointed out that until now the Government had insisted that no commissions or payoffs had been made and that the same position had been taken by a parliamentary committee which investigated charges of payoffs by Bofors. Mr Gandhi and his ministers were accused of misleading the people.

Repeated demands were made by the opposition for cancellation of the contract with Bofors and for blacklisting of the Swedish company. They also wanted a fresh parliamentary inquiry into the question of commissions paid by the company.

Both demands have not been accepted by Government spokesmen who claimed that can-



Singh declined challenge

cellation of the contract would jeopardise the country's security and said that the price for the howitzers was a fair one.

Mr Singh's attitude demands that he repeat corruption charges in parliament and the highly emotional debate yesterday suggests that both the Congress-I and the opposition are politicising the issue because of the coming general elections in which corruption is certain to be a big issue.

## Ceasefire expected in Sudan war

COL JOHN GARANG, the Sudanese rebel leader, has agreed to a ceasefire in his five-and-a-half year rebellion that will allow relief aid to flow to starving war refugees, the official Sudan News Agency reported yesterday. AP reports from Khartoum.

Mr Garang, the agency said, Col Garang expected the Government to lift a national state of emergency and hold a constitutional conference.

It reported the agreement between Col Garang and Mr Mohammed Osman al-Mirghani, a leading politician, would be signed yesterday in Addis Ababa, the capital of Ethiopia.

Mr Sadek el-Mahdi, the Prime Minister, gave the talks his blessing and said he would follow up on any agreements reached, the news agency said.

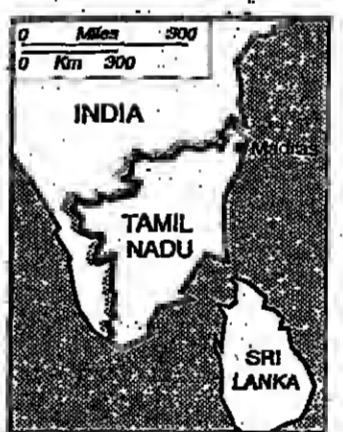
Col Garang organised the Sudan People's Liberation Army in early 1983 and began his fight for southern autonomy and political, economic and administrative reforms. The proclamation by Mr Jaafar Nimeiri, the then President, of Sharia, or Islamic law, exacerbated the war six months later, and Col Garang has vowed not to lay down arms until Sudan's civilian government abrogates Sharia.

Traditionally, the country's Moslem majority dominates the central government. Most of the southerners are Christians or animists.

## Tamil Nadu gets set for elections

Gandhi sees poll as a pointer for his party, John Simkins writes

THE Tamil community has the sense these days of living within the glare of world publicity. Tamils were the mercenaries behind the recent attempted coup in the Maldives. Tamil extremists are engaged in a bitter conflict with Indian forces in northern Sri Lanka. More important for the future, and for the political balance of Southern India, the sensitive state of Tamil Nadu soon goes to the polls for an election in which there is much at stake.



The government of Mr Rajiv Gandhi is expected imminently to announce a date for elections to the state assembly which will end 12 months of presidential rule imposed during the election which followed the death of M.G. Ramachandran, the film actor and chief minister known to a huge fan club as "MGR". His All-India Anna DMK (Aidmk), a regional party which began as a breakaway from the Dravida Munnetra Kazhagam (DMK), had been in power for a decade.

The elections must constitutionally be held by the end of January, and Mr Gandhi, who has invested much effort in Tamil Nadu with frequent tours, is likely to see the result as a pointer to the national popularity of his Congress-I party.

Congress is out of power in all four southern states and if it wins Tamil Nadu - or, more realistically, if it wins power through an alliance with a faction of the now fragmented Aidmk - he may be encouraged to bring forward next year's parliamentary Lok Sabha (lower house) elections. The current favourite as next chief minister, however, is not the state's Congress leader. Mr G.Karuppiah Mooppan, but Mr K. Karunanidhi, leader of the DMK, which has benefited most from "MGR's" death.

Mr Karunanidhi, at 62 a respected administrator who was DMK chief minister from 1969 to 1976, is best placed to draw on the regional pride of the largely Tamil 50m population. It was on the back of anti-Hindi feeling and rice shortages in the 1960s that the DMK came to power and Mr Karunanidhi, a noted script writer for Tamil films, is seen as guardian of the Tamil's Dravidian culture.

The build-up to the polls comes at a delicate time as regards the future of Tamils in Sri Lanka, and Mr Karunanidhi articulates the concern felt in Tamil Nadu for militants who have been fighting the Indian peace-keeping force sent to Sri Lanka through Mr

Gandhi's accord with President Jnanas Jayawardena.

"We wanted India to send its army to save Tamils from the Sri Lankan army," said Mr Karunanidhi. "Rajiv Gandhi sent the army but the role was different in the name of peace, it has been waging a war against Tamils." But Tamil Nadu politics are all about personalities and forecasting the election result depends on guesses about what party alliances might form, on what terms the parties would fight seats, and on wrangling about who would become chief minister.

The guesswork hinges on the Aidmk, which won 124 of 134 assembly seats in 1984 in alliance with the Congress-I. At "MGR's" death, the Aidmk split between his widow, Janaki, and Jayalalitha, an actress who starred in many "MGR" films and who has been party propaganda secretary.

Although many would like the party to fight the election single-handed, it is weak on the ground after years of eclipse and the best guess must be that it will ally with Jayalalitha. Her position has been eroded by the desertion of some of the Aidmk's strong men and she is rumoured to be scaling down her demands over fighting the seats in a way that would make the Congress-I senior partner.

Janaki's backers might then feel tempted to lean towards politicians in partnership with the two communist parties. Meanwhile, Janaki and Jayalalitha are campaigning hard at the grass roots, with the former vowing to leave her property to the poor, and the latter boldly promising jobs for all educated unemployed.

On his visit, Mr Gandhi has taunted the DMK, a member of India's recently-formed opposition national front, with jibes that Tamil "chauvinists" are in league with right-wing Hindi "chauvinists".

He has also, as Tamil Nadu's golden era under its 1960s Congress chief minister, Mr K. Kamaraj. In the past 10 years particularly, Tamil Nadu has slipped down the table of India's industrialised states.

The regional claim is that there has been a lack of public sector investment by the Congress-led central government. However, one can overstate fears that bad relations between a DMK administration and the centre would harm Tamil Nadu. Mr Karunanidhi says: "As political parties we fight, but as a federal unit our relations would be different." It is worth recalling, too, that "MGR" was careful not to upset the centre.

A pressing need for Tamil Nadu, which is short of power and water for crops, is to resolve the long-standing row with neighbouring Karnataka over resources of the River Cauvery and to attract more investment.

Mr Suresh Krishna, a director of the TVS automobiles group, one of the state's leading companies, and a past president of India's confederation of engineering industries, says there was preoccupation under "MGR" with costly welfare schemes, however praiseworthy. He says: "Tamil Nadu could not become rich of its own resources. Politicians have failed to market the state, be available, and give assistance".

## TURKISH BANKING FINANCE AND INVESTMENT

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FINANCIAL TIMES  
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AMERICAN NEWS

# Gorbachev to meet Bush in US next month

By Lionel Barber in Washington

The White House confirmed yesterday that Mr Mikhail Gorbachev will visit the US early next month to meet President Reagan and President-elect George Bush.

The meeting would be low-key and informal, helping to smooth the transition from Mr Reagan to Mr Bush and reflecting the "historic change in relations between the US and Soviet Union."

The meeting is likely to be held in New York where the Soviet leader is scheduled to address the United Nations General Assembly, following planned meetings with the British Prime Minister Mrs Margaret Thatcher and, later this month, the French President Francois Mitterand.

Among the topics likely to be discussed are the suspension of the Soviet troop withdrawal from Afghanistan, human rights, and progress towards a superpower pact cutting strategic ballistic missile arsenals by 50 per cent (START).

White House spokesman Mr Marlin Fitzwater confirmed that the talks would be substantive, but he cautioned: "I would not look at it as a meeting to resolve issues."

The Reagan administration

is concerned that the Soviet Union abide by its pledge, in the UN-sponsored Geneva accords, to withdraw 120,000 troops from Afghanistan by next February. President-elect Bush has cited Soviet commitment to withdrawal as an important test of Moscow's good faith.

Last month, President Reagan resolved a long-standing dispute between the State and Defence Department, ruling out blanket US-Soviet rights to inspect sensitive missile sites.

Experts said that the decision aimed to lay the groundwork for the Bush administration to renew negotiations on a START accord next year.

Mr Gorbachev's visit to Cuba - part of his 10 day tour - will arouse hackles on the conservative wing of the Republican party. However, Mr Michael Krepon, a Soviet expert at the Carnegie Institute in Washington, speculated that Mr Gorbachev may wish to inform his Cuban hosts that Moscow wishes to scale back its heavy financial support for the Castro regime.

Moscow has already successfully pressed Cuba to agree to a timetable for withdrawing its troops from Angola in exchange for the independence of Namibia.

# Queues become the hallmark of Peruvian austerity

Veronica Baruffati reports that inflation is raging as a second round of economic measures is prepared

WIDESPREAD strikes have crippled Lima over the last few weeks: the miners are now into their fifth week of strike and textile workers are on indefinite strike. Bank workers who were on strike until last Friday have lifted their action temporarily. A civil servant strike is threatened from tomorrow and the National Confederation of Peruvian Workers (CGTP) is threatening to strike next week. Even lottery ticket vendors are on strike.

Ecasa, the state food marketing company, has stopped distributing rice, the staple for millions of Peruvians. In the markets, basic foodstuffs continue in short supply. Queues have become one of the hallmarks of the American Popular Revolutionary Alliance (Apra) Government. It is a disgraced and frustrated shoppers complain that in order to buy rice, oil, sugar or milk, they have to queue for hours and that shopkeepers force them to buy unnecessary items for each staple they buy.

One of the main causes of the present industrial unrest is a decree passed by the Government to limit wage increases to 40,000 liras, equivalent to less than \$100 at the street rate per trimester. This would leave wages sagging behind the soaring cost of living.

With annualised inflation well above 1,000 per cent and

Prime Minister Armando Villanueva del Campo told a debt swap conference in Lima: "The dead don't pay. In order to pay, we have to survive. For this reason we shall cover our own needs first and then meet our obligations."

He said nothing concrete had yet resulted from talks with the IMF, but he expected the fund to have a better understanding of the realities of Peru.

President Alan Garcia is reportedly reluctant to go ahead with an emergency economic programme being drawn up by the government.

growth, already negative, expected to decline a further 6 to 9 per cent this year, with international reserves at a negative \$320m, Peru faces one of the most difficult moments in its republican history.

Another plan of economic measures is expected to be announced imminently. A team of 40 economists is helping Mr Abel Salinas, the Finance Minister, devise a coherent economic programme for the 1988-1990 period. A team from the International Monetary Fund and the World Bank is in Lima working closely with both Mr Salinas and Mr



Alan Garcia: dismal rating

December 8-11, municipal elections at the end of 1989 and the selection of a presidential candidate for 1990, some Apra politicians would rather ignore the economic problems and concentrate on more short-term political objectives.

The Freedom, Freedom and democracy coalition of ex-President Belaunde's Popular Action party, Luis Bedoya's Popular Christian Party and Mario Vargas Llosa's Freedom Movement, earlier this month launched what is considered to be their election campaign in Trujillo. It is still unclear whether the three parties will agree to put up one presidential candidate in March when they announce their plan of government.

Mr Alfonso Barrantes, the former mayor of Lima and United Left (IU) leader, overstepped his authority in a television interview last Sunday. He recognised the urgent need to look for help in the international financial world, saying that "the house is collapsing. It is everyone's duty to see to it that the roof doesn't fall down on the heads of the poor who stayed behind."

The IU party congress will be held in early December amid internal hickering after a coalition of left-wing political parties deserted its ranks in an ideological dispute.

Mr Barrantes, who describes

himself as a loyal leftist militant and a socialist, said: "If I am not convinced that a left-wing government will contribute to the consolidation of democracy and serve the majority, then I would not accept to be candidate."

In an interview for a Spanish newspaper, Mr Barrantes said that if the IU won the 1990 elections he would wage open war against Sendero Luminoso guerrillas: "If the people vote in an IU government, this would disqualify Sendero Luminoso who would retaliate by multiplying attacks. We are discussing our Sendero Luminoso policy which would be not only repressive and the sole responsibility of the police, but would be complemented with political, economic and social programmes."

A new film about to be released in Peru could exacerbate the already complex political situation here. Francisco J. Lombardi's production, La Boca del Lobo, is a well documented account of events between 1980 and 1983, including the Soccas massacre near Huamanga.

The premiere of the film in Lima later this month promises to be the cultural event of the year and military reaction to it may surprise the government censors who have sealed its release with their approval.

# US retail sales rose sharply last month

By Nancy Dunne in Washington

US RETAIL sales shot up a surprising 0.9 per cent in October, according to the US Commerce Department, indicating a revival in consumer spending after several sluggish months.

At the same time, the manufacturing sector is showing continued strength. The Federal Reserve Board yesterday reported a seasonally-adjusted 0.4 per cent rise in industrial production last month.

Analysts took as further good news the Fed's upward revision of the August and September industrial production rates at 0.3 per cent and 0.2 per cent respectively. The August rise had previously been reported at 0.2 per cent, and the September rate had been estimated as unchanged.

"The industrial sector is still clicking right along," said Miss Cynthia Latta, a senior economist with Data Resources.

Manufacturing production last month increased 0.5 per cent, after rising 0.4 per cent in September. The production of business equipment leaped by 0.8 per cent, after increasing 0.8 per cent in September. The output of consumer goods rose 0.6 per cent, after falling 0.2 per cent the previous month.

Economists expressed most surprise about the retail sales data, which is closely watched as a barometer of overall consumer demand. However, the figure has bounced a lot - it fell by 0.4 per cent last month after slipping 0.1 per cent in August - and it carries a 1.2 per cent margin of error.

Mr Robert Brusca, chief economist with Nikko Securities in New York City, said the sales gains were broadly based and would provide a sound start for the fourth quarter.

"It's hard to see weak retail sales ahead, even if the savings rate does rise," he said.

Sales in shops showed healthy gains, rising 2.4 per cent last month, following an 0.8 per cent gain in September. Car sales rose for only the second time since March, jumping 1.7 per cent after dropping 2.2 per cent in September.

# Struggling US oilmen in plea to Bush

By James Buchan in New York

AMERICA'S oil industry, struggling to adjust to weak prices for crude oil and gas, yesterday warned that the US is dangerously dependent on foreign supplies and called on President-elect George Bush to promote domestic producers.

At a meeting of major and independent US oil producers in New York yesterday, the American Petroleum Institute warned that the US could soon import more than 50 per cent of its oil and be vulnerable to supply "shocks" and disruptions of the kind that occurred in the 1970s.

In a "white paper" published yesterday, the industry lobby said that Congress and the Administration could add up to 2m barrels a day to domestic production of 6.1 m b/d by opening up federal lands in Alaska and offshore to production, easing environmental regulations and reducing the industry's tax burden.

"The new President is an oilman," said Mr Charles DiBona, president of the institute. "I suspect he understands the issue."

Yesterday's industry paper came in the midst of an annual meeting which participants say is one of the gloomiest of recent years. Executives of US oil companies are worried that producers in the Organisation of Petroleum Exporting Countries could further lose control of the world crude oil market and prices could fall below the current \$14-15 a barrel.

Opec's members are due to meet in Vienna this week to discuss production quotas.

In its white paper, the institute said that US dependence on foreign oil, at 43 per cent, is not far short of the peak of 48 per cent in 1977, just before the last price shock brought on by the Iranian revolution. Mr DiBona said the US need the risk of disruption in three to five years if Opec constrained production. But if Opec raised production and prices fell, US dependence would increase and the disruption would be more severe.

# Brazil gets ready for battle with oil strikers

By Ivo Dawson in Rio de Janeiro

BRAZIL has ordered more than 1m tonnes of emergency imports of diesel and liquefied petroleum gas and suspended petroleum exports in a bid to reduce the impact of a national oilworkers' pay strike, now entering its sixth day.

As millions of Brazilians went to the polls to vote for local mayors and councillors yesterday, President Sarney was meeting an inner cabinet of senior military and economic ministers to hammer out a strategy to resolve the dispute.

Petrobras, the state-owned oil monopoly, all but ground to a halt last Friday when an estimated 85 per cent of its staff in refineries and offices stopped work in protest at a judgement by the Supreme Labour Tribunal (TST) not to award them the 26 per cent inflation-related pay rise, frozen last year.

The TST was said to have been under pressure from min-

isters to reverse its earlier decision to pay this sum to workers at the state-owned Banco do Brasil. It had been feared that, if the pay award was claimed throughout the state sector, the Government would have little hope of either containing its deficit or fulfilling its part in the recently agreed "social pact" with unions and employers, which aims to hold down both pay and price rises.

Few had foreseen, however, that the first major test of this policy would come with workers at Petrobras. Stocks of fuel and bottled gas are low.

The militancy of the workforce has also alarmed ministers. Mr Aureliano Chaves, the Mines and Energy Minister, was reported yesterday to have warned his colleagues that even a deal with oil union leaders could not guarantee a return to work, given the angry mood of the strikers.



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Midwives join dispute over nurses' regrading

By John Gapper, Labour Correspondent

THE NURSES' pay dispute showed no sign of abating yesterday as the Royal College of Midwives called its first ever day of action over the clinical regrading despite its leaders' opposition to industrial disruption.

Hospital management appeared to be taking a stronger line against the protest action of "working to grade" - that is, refusing to take on tasks beyond those specified as corresponding to their grade under the new clinical classification scheme.

Action has been widespread among nursing staff who feel they have been placed in a grade below that to which their range of duties and responsibilities entitles them.

Grading determines the nurses' salary under the recommendations of the pay review body, which were made in April and are now being implemented.

About 140 nurses at Glenrith Hospital, Leicester were told they would be disciplined if they continued such action.

This came after six nurses at Tooting Bec hospital in south London were sent home after having worked to grade. Mr Ray Rowden, general manager, said the safety of patients had been endangered by the action.

Nurses belonging to the Cobse health union went on 24-hour strike in Brighton and picketed two hospitals. In the north west, about 1,000 nurses at two hospitals in north Manchester continued an indefinite "rolling strike".

Ballots on industrial action were being held around the country by branches of Cobse and the National Union of Public Employees, both of which are affiliated to the Trades Union Congress. The Royal College of Nursing, which is not so affiliated and which is constitutionally opposed to taking industrial action, maintained that more would be achieved by appealing peacefully against grades.

The Royal College of Midwives said that it would hold a day of action on November 22. It said that about 20 per cent of its 32,000 members were unhappy at their grading and that protests were likely at a rally next week.

Mr Kenneth Clarke, Health Secretary, has criticised Nupe and Cobse over the action, accusing them of creating trouble over the regrading exercise.

English teaching plan for juniors called too vague

By David Thomas, Education Correspondent

THE Government yesterday published proposals to improve the teaching of English in primary schools which were attacked by some educationalists and employers as too vague to yield a significant improvement in reading and writing.

The proposals form a key part of the Government's plans to raise educational standards through a new national curriculum for 5-16 year olds as outlined in the Education Reform Act.

Mr Kenneth Baker, Education Secretary, set out the Government's plans in response to a report on English in the primary school published yesterday.

Mr Baker asked for some aspects of the report to be strengthened, but also endorsed its approach, describing its contents as thoughtful, thorough and lucid.

The report was prepared by a working group chaired by Professor Brian Cox, professor of English at Manchester University, who is widely viewed as a supporter of strict standards in the teaching of English.

The long report contains a large number of aims, known as attainment targets, for three types of activities: speaking and listening, reading and writing.

Programmes of study geared to these attainment targets are also described, again in general terms.

Thus, 5-7 year old children should "be offered extensive experience of reading labels, lists, letters, notices, instructions, some newspapers, information books, etc."

The writing abilities of seven-year-olds, for instance, might be tested by asking them to write three contrasting pieces, such as a short narrative, a poem, and a list such as a recipe.

The aim is that all children aged 11 should be beginning to use correctly what is called Standard English, which is grammatically correct English. By 16, all children should be fluent in Standard English.

Mr Baker, asking for comments on the proposals by January 27, said he wanted the attainment targets to be made more precise, with examples of what they imply spelled out, together with greater emphasis on grammar within the targets for reading.

However, Dr Sheila Lawlor, educational expert at the Centre for Policy Studies, a right-wing think tank, attacked the attainment targets as vague and called the report's comments on non-standard grammar disgraceful and bound to act against the interests of children from disadvantaged backgrounds.

Mr Gerry Dowds, national director of the Forum for Private Business, representing more than 18,000 small businesses, said employers wanted school-leavers to be able to speak and write grammatically, and would support clear targets against which children's literacy could be judged.

Rogue property agents face ban

By Andrew Taylor

THE GOVERNMENT yesterday renewed its campaign against unscrupulous estate agents. Mr Tony Newton, Trade and Industry Minister, speaking at a conference in London, said agents which indulged in unfair selling techniques would be banned by the Office of Fair Trading.

His proposal for a voluntary code of conduct, however, fell short of tougher measures sought by leading estate agents such as Prudential Property Services and also by the Royal Institution of Chartered Surveyors.

These say that a mandatory scheme is necessary if unscrupulous agents are not to be allowed to slip through the net. They say estate agents should be licensed under statute and should have to meet minimum standards of competence.

Mr Newton said: "I fully understand the support of those already in the industry for regulation but I am conscious that this could create something of a closed shop."

He said the government at this stage preferred a system of voluntary self-regulation endorsed by Director General of Fair Trading who already had the power to ban agents, under section three of the Estate Agents Act.

Some 77 businesses had been banned by the OFT since 1982, said Mr Newton.

He said a code of practice would need to be properly enforced, possibly by an ombudsman. It would be expected to cover areas such as misleading property descriptions.

Thatcher tightens clamp on IRA

MRS Margaret Thatcher's staunch defence of recent government efforts to curb terrorism in Northern Ireland will be backed up next week by a series of measures aimed at limiting political activity by terrorist sympathisers and at starving paramilitary groups of funds.

The most controversial measure, due to be outlined in the Queen's speech setting out the government's legislative programme for the new parliamentary session, will force local election candidates to renounce support for terrorism and extend the period of disqualification on candidates who have previously served prison sentences.

Powers will also be introduced allowing confiscation of funds destined for terrorist groups, and the government will announce its long-awaited proposals to curb employment discrimination on the minority Catholic population.

The government's intention to strengthen measures to combat terrorism was signalled by the Prime Minister in her speech at the Lord Mayor of London's banquet in the City of London earlier this week.

The new legislation forms part of continuing efforts to counter IRA violence and to woo nationalist support away from Sinn Fein, the IRA's political wing.

The new curbs on political activity by representatives of terrorist groups and their supporters will be introduced in a local authorities bill, drawn up by Mr Tom King, the Northern Ireland Secretary.

The Bill is expected to propose that successful candidates in local elections in the province be required to take an oath renouncing the use of violence before taking their seats.

Charles Hodgson looks at the likely shape of the next batch of legislation on Northern Ireland aimed at terrorism

It is also likely to extend the existing five-year disqualification from office of candidates who have served more than three months in prison.

At present the period of disqualification begins on the date of conviction. Mr King is expected to propose that the ban runs from the date of release.

The initiative is designed to end the current disruption of local government caused by the refusal of Unionist councillors to serve alongside those of Sinn Fein, whose 60 councillors frequently cause chaos at council meetings.

But sceptics argue that the proposals will simply present Sinn Fein with a further propaganda victory, following international criticism of the recent curbs on the right to silence and the ban on interviews with terrorist sympathisers, which have been attacked as assaults on civil liberties.

Critics of the proposed oath also argue that it is unenforceable since it is thought highly unlikely that Sinn Fein candidates will feel bound by it.

Action for disqualification of elected representatives for breach of the oath is likely to be through the civil, rather than criminal courts, with cases brought by fellow councillors rather than the Crown.

The Bill will also extend voting rights in local and European Parliament elections to Republic of Ireland nationals resident in the province.

The government hopes to have the legislation in force in time for local elections in May, although officials concede that the timetable will be tight.

The Government also plans to introduce a Prevention of Terrorism Bill to replace the existing Act, whose five-year life expires in March 1989, with permanent legislation.

Although the new legislation will have no limit on its lifespan, its powers will still have to be renewed annually by parliament and those relating particularly to Irish terrorism - will remain temporary.

Among the key changes in the new legislation will be the creation of a new criminal offence, making it illegal to raise money or other assets for terrorist organisations.

These provisions, similar to those already in force for assets from drug trafficking, will allow courts to freeze and confiscate funds destined for paramilitary groups.

Mr Douglas Hurd, the Home Secretary, intends to seek wider international support for moves to prevent the IRA obtaining funds from abroad, particularly the US and Europe.

The Government will also publish its long-awaited Fair Employment Bill, strengthening efforts to end religious discrimination and reduce sectarian tensions.

The legislation will create a Fair Employment Commission, to replace the Fair Employment Agency, which will issue directions to companies, which will be enforced through a fair employment tribunal to which employers have right of appeal.

Failure to comply with rulings will be punishable by heavy fines or imprisonment.

There will be a code of conduct for employers. Both public and private sector companies employing more than 10 employees will be required to monitor the religious composition of their workforce and submit annual returns to the FEC.

Employers in breach of these statutory obligations will be ineligible for government contracts or grants.

The Dublin Government has put special emphasis on stronger fair employment laws at regular meetings of the Anglo-Irish conference.

They are seen as a crucial step in reducing alienation among the Catholic community.

The Government is also seeking to counter the growing support in the US for the so-called MacBride principles, which impose fair employment obligations on US companies planning to invest in Northern Ireland.

Whitehall concedes that the principles are acting as a definite disincentive to US investment.

The Government has, however, rejected the concept of setting fixed job quotas for particular groups.

It argues that this would institutionalise and personalise community divisions and exacerbate them in the workplace.

Opposition MPs argue that the legislation, relying on employers' goodwill and backed by monitoring, will prove insufficient to redress the sharp imbalance between the two communities.

More taxes uncollected

By John Hunt

THE INLAND Revenue is criticised in a report by the all-party House of Commons Public Accounts Committee for a decline in its performance in collecting pay-as-you-earn (PAYE) taxes and the high level of erroneous tax charges made.

Although the committee found some improvement in the backlog of mail dealt with by the Revenue overall, it was still concerned with the amount of mail held up in some local collection offices.

The committee, in its report for 1987-88 published last night, also expressed growing concern at the sharp rise in the number of tax inspectors, particularly fully trained staff, leaving the service.

The committee said it was disappointed to hear that the level of uncollected taxes had again started to rise. "We recommend that the department identify the underlying reasons for the renewed decline and that it take all the steps needed to reverse it."

Dealing with erroneous charges the committee says that the balance owing to the Inland Revenue from PAYE rose from £865m in 1985 to just over 1bn in 1986.

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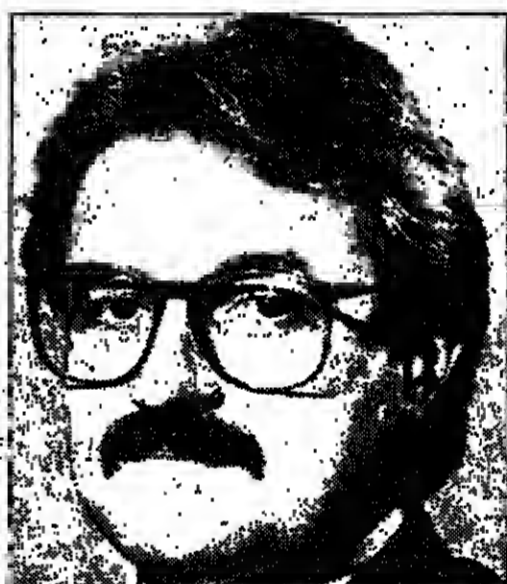
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THE VOICE OF SOUTH AFRICAN BUSINESS

Turnover soars 111-fold in seven years

Jeff Liebesman, chief executive of FSI Corporation, and Neville Cohen, group finance director talk to John Spiro, Finance Editor of the Johannesburg Sunday Star.



JEFF LIEBESMAN



NEVILLE COHEN

Spiro: In terms of creating wealth for shareholders, FSI Corporation was this year ranked No 1 among all companies listed on the Johannesburg Stock Exchange. What did the figures show?

Liebesman: Our annual report states "The key objective of management is to increase the wealth of all who participate in FSI and its operating companies: shareholders, staff, customers and suppliers."

So our management teams worldwide were delighted when Financial Mail and University of Pretoria reported not only that FSI was the leader by producing a return to shareholders averaging 84% a year over five years, but also that one of our operating companies was No 2 and another group company was 6th.

Cohen: FSI was founded in 1966 as a manufacturer and distributor of formwork and scaffolding. A base had been established when we joined in 1981 as chief executive, and set out to develop the company into a manufacturing and distribution group of world stature.

In the seven years since then, to end June 1988, total turnover of subsidiaries and managed associates has increased 111-fold to R1,340m, and pre-tax profit 203-fold to R222m. In the five years since we went public, earnings per share have grown at an average of 74% a year compounded and dividends from zero to 2 cents a share, then 6, 12 and now 20.

Spiro: You speak of aiming for world stature. Isn't that rather ambitious for a South African company in these times?

Cohen: We've made a good start, and are determined to go a lot further. More than 40% of profits attributable to FSI ordinary shareholders in each of the 12 months ended June '87 and '88 flowed from direct international investment and exports from SA.

Liebesman: While the proportion will fluctuate from year to year, we expect that earnings will flow approximately 50-50 from domestic and international activities in the years to come. You question the scope of our ambition. If you consider what our team has achieved, the target looks challenging but realistic. We started in 1981 with one factory and one distribution branch in one country. Today, our subsidiaries and managed associates operate 28 factories and 552 distribution points - half of them part of our retail chains - in various industries, on five continents.

We are fortunate in having the support and encouragement of institutional investors - but shareholding control is still held by the corporate management team. And, most importantly, we have superb operational management teams in all centres, who are partners in the businesses they run.

But as Neville says, we are far from achieving our global goals in any industry. There's a wealth of opportunities for us right through the '90s and beyond.

Spiro: You operate in many industries, in many countries. Would you accept that FSI is a conglomerate?

Liebesman: With 16 group companies listed on various stock exchanges - including AAF Investment Corporation in London - plus a host of non-managed public companies, some people might label us as such.

In fact we have a very clear focus: basic industries, worldwide. We manufacture and distribute goods that businesses and consumers need today and will continue to need tomorrow. Items that aren't going to be overtaken by huge technological upheavals.

We manufacture scaffolding, tyres, industrial fasteners, automotive parts, hosiery and stockings, and portable accommodation units for industry and commerce. We distribute all these, along with textiles, coal, motor vehicles, electrical goods, furniture, building products, small tools and machinery. We hire out tools, equipment and portable office units. In all our activities, we utilise the latest technology, drawing on our own R&D efforts and exchange agreements with acknowledged world leaders.

Sure, we'll continue to expand geographically and diversify

into new areas - provided we can use our existing skills to offer customers a better product, better service, better quality, while significantly improving the return on the new assets under our control.

We know what we're good at, and we stick to it.

Spiro: The statistics are impressive. But how much longer can FSI keep growing at the pace we've seen in recent years?

Liebesman: During the 60s and 70s, over-investment in production and distribution capacity occurred worldwide in many, many industries. We have expertise and a record of success in reorganising and rationalising such industries.

Sometimes we move in and turn actual or potential dissasters into profitable, effective units that will generate high quality profits for many years to come. Sometimes we target on a profitable, but fragmented, industry where we can consolidate existing companies to develop a well financed, well run leader with a strong market share.

When we take control of a business, we may start by cutting out the waste and the fat, refocusing the company on its strengths and bringing in the right people to eliminate the weaknesses. We tighten up the balance sheet, sell sections that can't be made to fit and deploy the funds in the core activities. Most important of all, we make sure that the management is the very best possible. Such steps are the direct responsibility of FSI corporate executives.

As soon as the right operational management team is in place, it assumes responsibility for organic development of its business, deploying its entrepreneurial talents to the full within agreed parameters. FSI provides strategic guidance, monitors performance and takes pre-emptive action to enhance the ability of operating companies to deliver not just growth in earnings, but also high-quality, repeatable earnings.

Once the operating companies are in this organic growth mode, FSI actively seeks out new opportunities for the group. Often this involves a series of relatively small moves that build our position in new industry. On two occasions we've acquired control of companies bigger than ourselves, first in 1984 - going public in the process - and again last year.

We'll make big acquisitions in the future, to assist in delivering high earnings growth from a steadily increasing asset base. But always we'll look to organic growth from existing businesses as the bedrock on which our long-term future is built.

Spiro: It was that second big deal, purchasing control of the W&A group for cash, that moved FSI centre stage.

Liebesman: Our corporate team had the capacity last year to achieve a quantum leap for the group and studied various options, including a three-month review of W&A. Every one of its operating companies was profitable, and was either complementary to our existing investments or would take us in to areas where we had identified ways to improve returns. When the opportunity arose, we were able to move fast.

Cohen: Without W&A, FSI would have increased earnings per share by 81% in the 12 months ended June '88. In the first year under our control, boosted FSI's growth rate to 89%.

Liebesman: During that year, we've reorganised W&A domestically and internationally so as to increase the growth prospects for every part of the group, and approved important capital investment plans that will benefit staff, suppliers and customers as well as shareholders.

Spiro: How can you control such a fast expanding group? What gives the parts of FSI together?

Liebesman: We base our philosophy on teamwork, commitment and a shared vision of what FSI will become. It is a fundamental of our approach that we create strong

leaders in all markets in which we participate. Corporate management then develops each business in partnership with entrepreneurial top management which has a significant proportion of its personal wealth invested in the business.

Spiro: Can you be more specific?

Liebesman: We believe that no one person can simultaneously be

- an entrepreneur with the vision to shape the future
● a hard driver for immediate profit today
● an administrator watching the details that are so essential in any business
● an integrator who harmonises with people of different styles and personalities

But a team can be all four simultaneously. Such a team will produce outstanding results in the short term AND the long term. We build such teams in all our operating companies.

Spiro: From our conversation, FSI sounds tough and uncompromising. What about social responsibility?

Liebesman: We believe the most socially responsible action that can be taken by any business anywhere in the world is to provide stable employment for people in jobs that are challenging, rewarding and fulfilling.

FSI has always been an equal opportunity employer, and has sought to satisfy the realistic aspirations of all its people through training, education and stable employment opportunities. We demand much of our people and - as evidenced by the results achieved - their response has been magnificent.

Spiro: Do you have any programmes for benefiting the wider South African community?

Liebesman: Over the years, we (like many business groups) have anticipated the emergence of the new South Africa, and have set about the task of changing attitudes so as to break down the artificial barriers of doubt and mistrust that developed between people of different backgrounds.

FSI has now expanded to a size where it can reasonably aim to start influencing events on a broader social front. Accordingly, last year we initiated a programme aimed at introducing children from differing ethnic and cultural backgrounds to one another.

It takes the form of a three-year sponsorship for multi-racial school cricket, linked to training of teachers as cricket coaches and the granting of academic study awards to enable under-qualified teachers to further their own education.

Sport is an ideal way to get young South Africans together, to build relationships both on and off the field. Sport can transport the under-privileged into new areas of opportunity. Sport is a great leveller - skill has no barriers. Sport can unite where coercion will fail.

On its own, our contribution will not bring about the type of society for which so many people in South Africa are striving. But taken together, the many, many efforts of individuals and organisations throughout the land CAN secure a future for everyone. The entire team at FSI is committed to achieving that goal. We will progress towards it by ensuring that FSI companies continue to achieve superior results on all fronts.

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## UK NEWS

# Output figures underline continued industrial boom

By Simon Holberton, Economics Staff

THE BUOYANCY of Britain's industrial output was yesterday underlined by official figures showing that industry continued to produce at record levels in the three months to the end of September.

The Government's Central Statistical Office said that its index of manufacturing output was more than 3 per cent higher in the September quarter, compared with the April to June period, and 7 per cent higher than in the third quarter of 1987.

The figures suggest that British industry's positive response to the current high level of domestic demand has continued unabated. They bode well for unit labour cost and productivity figures to be released tomorrow.

Those figures are also expected to show another large fall in the level of recorded unemployment. But signs of the labour market tightening, when taken with recent evidence from surveys by the Confederation of British Industry, the employers' organisation, may fuel fears of a

rise in the rate of inflation. Whitehall officials said that their best estimate of the underlying rate of growth of manufacturing output was now around 7 per cent a year. This represents a modest up-rating from the underlying growth rate of 6.5 per cent during the second quarter of this year and a full percentage point above their estimate of underlying growth in manufacturing output a year ago.

They cautioned against reading too much into a fall of nearly 1 per cent in manufacturing output in September compared with August. They pointed out that the industrial production figures on a monthly basis were erratic, complicated by problems with seasonal adjustment and have in the past given misleading signals. Assessing the data over a longer period, they said could see no reason to change their view that output remained strong.

The Treasury said that it was too early to look for an effect of higher interest rates on industrial output in the Autumn Statement it forecasts

that manufacturing output will be 7 per cent higher this year than in 1987 and 4.5 per cent higher next year compared with 1988.

The maintenance of high levels of manufacturing output is critical to the Treasury's forecast of the economy for 1989. It foresees a large slowdown in consumer demand but only a moderate slowing in manufacturing output. It hopes the production not consumed domestically will be exported, a development which would help reduce the trade deficit.

Strong gains in manufacturing output during the September quarter were made by the electrical and instrument engineering industries, whose output was up 15.4 per cent, 11.9 per cent and 8 per cent respectively on figures a year earlier.

The CSO's index of manufacturing production in September was 115.5 (1985=100), compared with 116.5 in August. Its index of total production industries was 110.6 (1985=100), compared with 111.1 in August.

# Intelligence not to be aired at IRA inquest

By Our Belfast Correspondent

COVERT intelligence information relating to the killings of three IRA men in a police undercover operation in South Armagh six years ago will not be aired in open court, the coroner's inquest in Craigavon, Northern Ireland, was told yesterday.

The Public Interest Immunity Certificate, issued by Mr Tom King, Northern Ireland Secretary, to ensure that sensitive intelligence information regarding the shooting is not disclosed, was used for the first time yesterday, the second day of the inquest.

The IRA killings were included in the inquiry by Mr John Stalker, the former Greater Manchester deputy chief constable, into allegations that the Royal Ulster Constabulary operated a "shoot to kill" policy in 1982.

As Coroner Mr James Elliott questioned the RUC officer in charge of the unit which shot the IRA men about intelligence information gathered before the shooting, the Attorney General's representative in court intervened.

He said such matters were covered by the immunity certificate and could not be canvassed in public.

The police officer, referred to as Inspector "F", had briefed the unit which carried out the killings. Speaking from behind a specially erected screen, the inspector said he was aware that certain details could not be disclosed in the public interest.

The inquest continued in the absence of the victims' relatives. The families of Eugene Toman and Sean Burns on Monday ordered their lawyers to withdraw after hearing that the police officers who had fired the fatal shots would not be appearing in court to give evidence.

Mr Pat Finnucane, a Belfast solicitor acting for Ms Gervase McKerr, walked out of the inquest on Monday. He is seeking a High Court judicial review in the into the decision by the coroner to admit as evidence statements made by the three officers who carried out the shooting.

# Shell to equip petrol stations with French Epos equipment

By Alan Cane

SHELL UK is to equip some 2,500 of its petrol stations in Britain with electronic point of sale (Epos) equipment made by the automation division of Electronique Serge Dassault (ESD), a leading French manufacturer of defence electronics. The contract, worth in excess of £3m, is the first substantial one in the UK for the French company which, with sales of about £74.4m from the division this year, claims to be the European leader in electronic funds transfer equipment.

ESD is planning to expand aggressively in the UK. It is at present bidding for a British Airways contract for equipment to print and read airline boarding passes and automated ticketing equipment for British Rail.

Epos terminals are an essential element in the move to "cashless shopping" where plastic cards will replace cash or cheques. The terminal reads the magnetic stripe on bank or credit cards, checks that the card data agree with the customer's personal identification number, and is not on a "hot" list of lost or stolen cards.

The UK market for Epos equipment is expected to grow strongly over the next decade. Companies already supplying Epos equipment in the UK include International Business Machines, International Computers, Racal and NCR.

ESD is already a major supplier of funds transfer terminals to petrol companies and financial institutions in mainland European countries

including France, Italy, Spain and Switzerland. It is, for example, a major supplier of automated teller machines ("banks-in-the-wall") in France and Switzerland.

According to Mr Michael Burton, director of ESD's London office, the terminals the company will be supplying to Shell use the latest software technology which gives them significant advantages in operation and ease of maintenance compared with existing systems.

All the functions are controlled by software which can be altered by transmitting instructions directly over a telephone network. The terminals are also able to transmit details of faults to headquarters over the network.

# Unilever

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● Operating Profit increases by 15 per cent

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Net interest costs increased due to higher financing charges in Latin America.

At end September exchange rates the increase in profit attributable is 12% in sterling, 20% in guilders and 1% in dollars.

**DIVIDENDS** The Boards today declared interim dividends in respect of 1988 on the Ordinary capitals at the following rates which are equivalent in value at the rate of exchange applied in terms of the Equalisation Agreement between the two companies:

PLC	per 5p Ordinary share	3.89p (1987:3.54p)
N.V.	per Fl.4 Ordinary capital	Fl.1.23 (1987: Fl.1.09)

### COMBINED PROFIT STATEMENT (£ millions)

Third Quarter			Nine months		
1988	1987	Increase	1988	1987	Increase
4,489	4,195	7%	13,013	12,427	5%
<b>TURNOVER</b>					
432	377	15%	1,171	1,066	10%
<b>OPERATING PROFIT</b>					
14	10		35	27	
Share of associated companies' profit before taxation					
-	2		4	6	
Other income from fixed investments					
26	27		85	83	
Other interest receivable and similar income					
(62)	(56)		(162)	(161)	
Interest payable and similar charges					
410	360	14%	1,133	1,021	11%
<b>PROFIT BEFORE TAXATION</b>					
(172)	(156)		(468)	(428)	
Taxation on profit of the year					
(11)	2		(1)	4	
Taxation adjustments previous years					
(12)	(8)		(33)	(27)	
Outside interests					
225	198	14%	681	570	11%
Profit attributable to shareholders					
(3)			(14)		
Difference on translation of 1988 results at end Sept. 1988 rates of exchange					
222	198	12%	617	570	8%
<b>PROFIT ATTRIBUTABLE TO SHAREHOLDERS</b>					
11.90p	10.63p	12%	33.06p	30.58p	8%
Combined earnings per share - per 5p of ordinary capital					

### NOTES

**Exchange Rates** □ The results for 1988 and the comparative figures for 1987 have been translated at constant rates of exchange. These are based on £1 = Fl. 3.33 = U.S. \$1.87, which were the closing rates of 1987, in addition the profit attributable to shareholders for 1988 has been translated at the rates of exchange current at the end of September 1988 being based on £1 = Fl. 3.57 = U.S. \$1.89. Exceptions to these conversions have been made for the results arising in 1988 in hyper-inflationary economies, which have been translated through-out at forecast closing rates for 1988.

**Dividends** □ The PLC interim dividend will be paid on 28th December, 1988 to shareholders registered on 9th December, 1988. □ The N.V. interim dividend will be payable as from 22nd December, 1988. □ For the purpose of equalising PLC's and N.V.'s dividends under the Equalisation Agreement, the Advance Corporation Tax ("ACT") in respect of any dividend paid by PLC has to be treated as part of the dividend. PLC's 1988 interim dividend now announced has been calculated by reference to the current rate of ACT (twenty-five per cent); if the effective rate applicable to payment of the dividend is different the amount will be adjusted accordingly and a further announcement made.

14th November, 1988

For copies of Unilever results statements, please write to: External Affairs Department, P.O. Box 68, Unilever House, London EC4P 4BQ.



Unilever

### SUPPLEMENTARY REGIONAL INFORMATION (£ millions at end 1987 exchange rates)

Third Quarter		Nine months	
1988	1987	1988	1987
2,794	2,630	8,172	7,911
842	782	2,383	2,286
863	783	2,448	2,230
4,489	4,195	13,013	12,427
<b>Turnover</b>			
Europe			
260	228	748	668
North America			
85	71	173	158
Rest of the World			
87	80	250	240
432	377	1,171	1,066
<b>Operating Profit</b>			

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UK NEWS

# Gorbachev visit hailed as diplomatic coup for UK

By Philip Stephens, Political Editor

ARMS control, human rights, regional conflicts and East/West trade relations were yesterday being billed as the key items on the agenda during next month's visit to London of Mr Mikhail Gorbachev, the Soviet leader.

As Mrs Margaret Thatcher, the Prime Minister, flew to Washington for talks with President Ronald Reagan and Mr George Bush, the president-elect, there was scarcely concealed delight in Whitehall at the prospect of Mr Gorbachev's visit.

The Soviet President's trip, from December 12 to 14, is seen by the Government as providing the chance for Britain to secure a pivotal role in shaping the agenda for East/West relations at the start of Mr Bush's presidency.

The careful timing of the visit's announcement, which ensured maximum publicity, was also designed to strengthen Mrs Thatcher's claim to be playing a central part in the West's response to perestroika. The details had been finalised on Sunday but the news was not released until her annual speech at the Mansion House in the City of London late on Monday.

The equally carefully orchestrated message from Whitehall



The two leaders on Gorbachev's first visit in 1984

was that the talks should be seen as a "continuation" of the dialogue which Mrs Thatcher has started with Mr Gorbachev as long ago as 1984 and has resumed on four subsequent occasions.

On that basis, nuclear and conventional arms reduction talks, human rights, regional conflicts (particularly Afghanistan) and East/West trade relations will all find a place on next month's agenda.

If her speech to Monday's Lord's Mayor's Banquet is taken as a guide, the Soviet president can expect the tone of the Prime Minister's approach to reflect a mixture

of "toughness and tenderness."

The West, she said, must do everything in its power to encourage change and reform in the Soviet Union and Eastern Europe but it should not expect that process to move rapidly.

The "nuts and bolts" of the visit have yet to be finalised but Mr Gorbachev is expected to arrive in London on the evening of December 12. The next day will be set aside for a day of talks between the leaders and the Soviet president will leave on December 14. He is expected to pay a courtesy visit to the Queen.

Editorial comment, Page 26

# Sharp rise in vehicle output over 10 months

By Kevin Done

UK CAR and commercial vehicle output has risen significantly in the first 10 months of the year according to figures released by the Department of Trade and Industry.

Car production in the year to date at 1,044m units was 5.1 per cent higher than in the corresponding period of 1987, while commercial vehicle output was 24.8 per cent higher at 254,478 units.

In October alone, commercial vehicle output at 33,554 units was 31 per cent higher than a year ago, while car production showed an increase of 7.4 per cent to 129,161 units.

The increase in car production has been driven by the inclusion for the first time this year of output from Nissan's UK plant at Sunderland, where the cars now have around 70 per cent local content on an ex-works value basis.

At the same time Peugeot Talbot, the UK subsidiary of Peugeot of France, has doubled output from its Tyton, Coventry assembly plant since the spring with the introduction of a second shift, and Rover Group, Vauxhall and Jaguar have also raised output in response to booming sales.

# Dilemma for building societies

David Barchard looks at the arguments about converting to a bank

THE ADVANTAGES for building societies in remaining mutual institutions were outlined yesterday in a report published by Prima Europe, a policy research group based in London. The report was commissioned by Woolwich, Britain's fourth-largest building society, which has assets of £13.5bn.

Mr Donald Kirkham, Woolwich chief executive, explained the society's decision to commission the study by referring to "constant axe-grinding from the City of London." No fewer than 37 merchant banks and stockbrokers had approached Woolwich with proposals on how to convert itself into a bank through a stock exchange flotation.

The report is only the latest hard look among several that the building-society sector has taken at itself. On the surface the societies are reviewing whether they should use powers they have had since the beginning of this year to become public limited companies. Only Abbey National has announced an intention to follow that route.

Abbey's progress is being closely watched by the other large societies, several of which admit to dismay at the swift emergence of a vocal anti-floatation group among its members.

Other societies have decided to remain mutual at least for the next few years. They are led by Halifax, the largest building society, with assets of £36bn. The group includes Leeds, the sixth-largest society, Birmingham Midlands and Cheltenham & Gloucester.

The two societies known to be seriously contemplating following Abbey into the stock market appear to have paused, at least for the time being. They are Alliance & Leicester and National & Provincial.

The flotation issue is tricky for societies. The philanthropic mutualist ethos inherited from 19th-century founders is still strong.

However, many of their senior executives question how long the societies can survive in their present form in the competitive, deregulated financial-services markets of the 1980s, where banks and mortgage companies are making steady inroads into their traditional business.

Last summer Britannia, another society that, like Woolwich, opposes stock market flotation, issued a study predicting that the present 112 societies would dwindle to nine or 10 in a decade.

Not all in the sector expect the fall to be so drastic but there is a widespread sense that, in spite of healthy-looking balance sheets pub-

lished annually by most societies, a struggle for survival might be around the corner.

Abbey is known to have converted because it felt it had no alternative if it wanted to survive much beyond the 1990s.

Woolwich's report looks at the "gloomy scenario" - intense competition in the mortgage market coupled with falling demand, with societies disadvantaged by their limits on wholesale funding and a long-term shift from retail deposits to riskier forms of saving.

Societies would probably try to compensate for that situation by diversifying further, while lacking the long-term capital resources to do so successfully.

It says: "On this scenario, societies would have little option but to convert to public status or wither away."

On the other hand, it believes the picture is much too pessimistic and it says the "healthy rate of capital generation by societies appears sufficient to pursue a successful development strategy which opens up new prospects of income to counter any squeeze on mortgage margins."

Woolwich, like Britannia, believes "further rapid concentration," that is mergers between societies on a much greater scale than the sector has seen so far, are likely to be

essential for the sector's survival.

That is not building society mutuality as traditionally understood, implying further relaxation by the Government of the restrictions on the society's powers. It implies, as Mr Kirkham put it yesterday, that the societies would evolve a tier of mutually owned retail banks competing with the main banks but insulating customers from risks such as developing-country debt.

Woolwich argues that that solution would enable societies to go on fulfilling social responsibilities which the banks do not - retaining strong local links, rather than shifting to central London, and serving lower-income customers.

Another argument, which appeals to many societies, is that remaining mutual would shelter them against hostile takeovers.

All societies other than Halifax are small enough to be vulnerable to takeovers if they convert into limited companies, although they would enjoy an initial five years' protection from the threat.

It is difficult not to feel that, for some societies, this may be the clinching argument.

*Building Societies - a case for mutuality. Prima Europe for Woolwich Equitable Building Society.*

# Attlee aides blamed for entry of Nazis to Britain after war

By Ivor Owen

MINISTERS in the Attlee Labour Government and senior officials were to blame for the entry of ex-Nazis into Britain in the years immediately after the Second World War according to Mr Marilyn Rees, the former Labour Home Secretary.

They included "German scientists whose former Nazi connections were known to senior members of the Government" recruited to work on both civil and military projects.

Mr Rees is chairman of the All-Party Parliamentary War Crimes Group whose carefully-researched report on "the entry of Nazi war criminals and collaborators into the UK" was published yesterday.

As a result of its work the names of 250 persons, many associated with the Waffen SS, who are the subject of specific allegations has been submitted to the War Crimes Inquiry established by the Government in February.

Sir Thomas Hetberington, the former Director of Public Prosecutions, heads the inquiry team.

The former Nazis were among the displaced persons admitted to Britain at a time of acute labour shortage.

The War Crimes Group's report accuses an official of the

Foreign Office's refugee department of resorting to "misinformation" when the state-owned National Coal Board complained about the difficulties it had encountered after the discovery of "characteristic Waffen-SS blood-group tattoos" on Latvians sent to work in the mines.

A statement by the official that the tattoos were "a device used by the German Army to keep track of deserters" is described in the report as "pure invention".

Mr Rees quotes the privately expressed sentiments of Mr Ernest Bevin, then Foreign Secretary, about the handling of one particular case. "I feel all our concern seems to me to be to protect these monsters."

The former Home Secretary notes that Mr Bevin was still Foreign Secretary when the Government decided in 1948 to put an end to war crimes investigations and trials on the grounds that it was necessary to "dispose of the past as soon as possible".

Mr Rees laments that 40 years later there is still no known case of a British Government making serious efforts to deport, extradite or prosecute any individual in Britain suspected of Nazi criminal activity.

## Royalties agreed

TOSHIBA, Japan's third biggest electrical group, has agreed to pay Britain royalties on its use of UK patents underpinning its medical imaging system.

British Technology Group, which has been negotiating licences on behalf of a group of UK universities, has now effectively secured royalties from all sales in Japan as well as the US.

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### HABSBURG, FELDMAN HOLDINGS LIMITED

Notice is hereby given that the First Annual General Meeting of Habsburg, Feldman Holdings Limited will be held on Wednesday, November 30th 1988 at 9.30 a.m. local time at the Bank of Nova Scotia Building, Wickhams Cay, Road Town, Tortola, British Virgin Islands.

## AGENDA

1. To receive the accounts for the period to 31st March 1988.
2. To re-appoint the present Directors of the Company.
3. To re-appoint the joint auditors of the Company.
4. To transact the ordinary business of the Company.

A Class A member entitled to attend and vote at this meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.

Date: November 10th, 1988

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## BP AND THE MARKET CRASH

In the second article of a series, David Lascelles describes the frantic discussions about whether to cancel the BP share sale

# The battle for Nigel Lawson's ear

As the shock waves from the October 19 crash jarred every market in the world, the fate of the BP issue was of secondary importance to the Treasury and the City, where visions of 1929 were terrifyingly vivid. But contingency plans had to be made, none the less.

On the following day, the London market collapsed 250 points, dragging BP's shares down 32p to 285p, making a nonsense of the issue price of 330p, and forcing the Treasury to stop all advertising so that the public should not be conned into buying shares that were cheaper in the market. But the big question was: should the issue go ahead at all?

The instinct of Nigel Lawson, the Chancellor, was that it should, and he agreed this early on with Margaret Thatcher. Aside from the massive inconvenience of postponing it, the controversy over the City's profits from privatisations was such that to halt the issue to let some overpaid ripples off the hook was not on. But the countervailing argument was that the issue could cause widespread damage to the markets and to BP itself, so there was a public interest case in favour of postponement.

Just then, though, it was extremely hard to see the picture in such clear-cut terms.

Shortly after the crash, the Chancellor fulfilled a long-standing engagement to lunch in the City - with stockbrokers Lawrence Prust, leading industrialists and financiers were assembled round the table, and Lawson had a chance to sound out City opinion first-hand. Why, the question was asked, were the country's financial institutions not pouring money into the market to support share prices? The answer offered by Mr Bill Stutford, the head of the Framlington unit trust company and chairman of the Unit Trust

Association, was that everyone's money was committed to buying the BP shares. But if this was an argument in favour of stopping the issue, it made little impression on Lawson; he left his fellow lunchers with the message that it would still go ahead.

The Treasury was also in close touch with the Bank of England. By a twist of fate, Mr Robin Leigh-Pemberton, the Governor, was on a tour of communist East Europe, and the first decision he faced was whether to cut his trip short. But he felt that the sight of such a prominent standard-bearer for capitalism dashing for home would be a had advertisement for the free world, so he travelled on with a stiff upper lip.

It fell therefore, to Sir George Blunden, the Deputy Governor, to launch the Bank's crisis management effort. On the day after the crash, he called on Lawson and Sir Peter Middleton, the Treasury's top civil servant, to co-ordinate plans. At the end of the meeting, Sir George stayed behind for a brief talk with Lawson about BP, acknowledging that there could be trouble, not just for the issue but for relations between the Bank and the Treasury.

The point was that the Bank had been assigned a specific role in the BP issue by the underwriting agreement. If the underwriters asked Lawson to stop the issue because of *force majeure* and Lawson refused, the Bank would be asked to make a recommendation, which Lawson had to listen to though not necessarily accept. This meant that the Bank had to stay aloof from the BP debate, Lawson and Sir George agreed, therefore, that contact between them would have to be limited.

But would the underwriters try to stop the issue? Michael Richardson of Rothschild began a whirlwind series of meetings with the under-

writers, who now faced enormous losses. The issue had been priced at £7.26bn, but by mid-week when BP fell to 260p, the same shares were worth only £5.8bn, pointing to a loss of nearly £1.5bn.

These losses were unevenly distributed. The 17 UK underwriters had passed most of their risk on to 400 sub-underwriters whose exposure seemed manageable. There was a bigger problem for the underwriters who had kept a portion of the shares for themselves. All but three of the 17 did, with the largest portion taken by Rothschild and Warburg who were entitled, as advisers, to more than the others. (Warburg managed to get a double entitlement by insisting that its Tokyo subsidiary be included as an underwriter to the Japanese portion.)

The only prominent merchant bank which faced no losses at all was Lazard. Its chairman, Sir John Nott, had resisted pressure from the City establishment and stayed away from BP altogether, believing that privatisation work was not worth the candle.

The mathematics of the situation were that underwriters faced a loss of £700,000 for every 1m shares they had taken on their books. Rothschild and Warburg were believed to have some 15m shares, giving them a loss of about £10m each. The other underwriters took fewer shares and had losses of around £1m-£5m. In sum, the primary UK underwriters were carrying losses of around £70m.

But the position abroad was much worse. In the US, where sub-underwriting is not permitted in advance of a sale, the four underwriters carried their entire allocation of 480m shares themselves. They were Goldman Sachs (which, as leader, had the largest exposure), Salomon Brothers, Shearson, Lehman and Morgan Stanley. Together, the losses on paper totalled £330m. In

Canada, the situation was particularly perilous. The underwriting of 105m shares was concentrated on a small group headed by Wood Gundy. Although their losses totalled "only" £75m, the small capital base of the Canadian firms put them in a highly exposed position.

The situation was less worrisome in Japan where the five underwriters led by Daiwa Securities had 160m shares. This implied a loss of £110m which was well within the capacity of the securities giants of Tokyo. Similarly, in Europe, the underwriting group headed by Swiss Bank Corp was strongly capitalised and capable of meeting the £75m loss on their 105m shares.

Richardson's soundings produced a mixed response. The UK underwriters were sharply divided between those who thought the City had an obligation to go ahead, and those who wanted the deal stopped.

The opponents of going ahead, interestingly, included at least two houses which had not taken any sub-underwriting and therefore faced no loss. So, while many of the underwriters were pleading to save their own skins, there were more complex motives as well - not least the strong sense of identity which the City's merchant banks have with each other.

But this division was highly unsatisfactory for Richardson because it gave him no clear direction. He got a much louder message from overseas.

The foreign underwriters had assumed straight away that the issue would be pulled, though they were careful not to go so far as to make demands to that effect. Goldman Sachs flew over Eric Dohkin, their partner in charge of equity markets, for a meeting at the Treasury on the Thursday after the crash, at which



he described the dangers of going ahead. "At no time did we say 'stop the issue', but we wanted them to know the consequences," said Eugene Pifa, head of Goldman's London office. "You don't voluntarily go and stick your finger into an electric socket."

The Japanese also wanted a postponement, and said so in a letter to the Treasury. "I clearly accepted our commitments as an underwriter," said Mr Makoto Kasui, chairman of Daiwa Europe, "but you do not go out of doors in a storm. And everyone knows a storm does not last 100 days."

Though the foreigners were able to present their views, they were not entitled to join in a vote to ask the Chancellor to invoke *force majeure*. That was the exclusive right of the UK underwriters. This was a curious lapse in the arrangements - and an ironical one given that the foreign underwriters stood to lose so much more than the British. If they wanted the deal stopped, they could only hope to do it by bending as many ears as they could, which is why the US underwriters were branded as troublemakers.

The pressure was also mounting at governmental level. The most forthright was Mr Michael Wilson, the Canadian finance minister, who appealed publicly for a postponement because it was quite obvious that Wood Gundy was in deep trouble. But most of the official pressure came behind the scenes, in representations to the Treasury and the Bank of England. James Baker, the US Treasury Secretary, whose views carried particular weight, telephoned Lawson to say that he was worried about the wider impact. Gerald Corrigan, the president of the New York Fed, commiserated with the UK's dilemma but said that the priority was to restore orderly conditions to the markets. Two European central banks also told the Bank that they would prefer to see the issue pot off.

BP was in a particularly awkward situation. Sir Peter Walters, the chairman, and his co-directors wanted the issue postponed because of the harm it would do to BP's name; they had no pressing need for the proceeds of the rights issue (the Sobie purchase could be funded by borrowings). But while they made this position plain to the Treasury, they were reluctant to say so in public for fear of embarrassing the government. So BP maintained a stony silence throughout.

Not surprisingly, perhaps, people's emotions of the hectic lobbying that went on in the days immediately after the

crash are a bit hazy - perhaps deliberately because few care to admit to wanting a postponement.

Nor is it entirely clear what role Rothschild was playing. It was both the Treasury's adviser, and an underwriter with millions of BP shares on its books. Richardson insists that he tried to be neutral, gauging people's views, nudging them into a consensus, and fulfilling his responsibilities as governmental adviser. But Rothschild seemed to incline towards the view that the issue should be pulled quite early on.

The lobbying reached its climax on the Friday after the crash when Richardson summoned a meeting of the UK underwriters to decide whether to seek a halt.

The underwriters arrived to find, at their places, a four-page analysis of the position by Freshfields, their solicitors. There is some disagreement about the purpose of this document. Richardson insists that it was intended as a guide to help the underwriters decide whether the crash could be rated as a *force majeure*. But some of those who attended felt it clearly conveyed the answer "yes", and was intended to influence the outcome of the meeting. It is impossible for an outsider to form a judgment because all copies of the document were collected at the end and locked away.

The debate itself was long and lively. There were two central arguments in favour of calling a halt. One was that the crash was so exceptional that it was, indeed, *force majeure*. This was defined in the agreement as "Any adverse change in national or international financial, political, industrial or economic conditions or currency exchange rates or exchange controls... which is of such magnitude and severity as to be material... and which should not, in the reasonable opinion of a majority in number of the underwriters be regarded as a proper underwriting risk."

But many of the underwriters argued that a fall in the markets was precisely the sort of risk which they must be prepared to shoulder. "It would have been quite different if Peter Walters had been shot or BP's biggest well had exploded," said one of them.

The second argument concerned the damage that the issue would do. The markets still looked fragile (the Dow had dropped 77 points the night before), and people had begun to focus more closely on the impact on BP itself. As if to reinforce the market danger

argument, a message arrived from Ontario during the meeting that the Toronto stock exchange might not be able to open the following Monday if BP went ahead.

A further spectre was the possibility that the US underwriters would sue the British underwriters unless the issue was pulled. But there were no US lawyers present to give an expert opinion on this likelihood - and the US underwriters later described it as highly fanciful.

Eventually, it was decided to put the matter to the vote. Each underwriter was invited to write his vote on the name card in front of him, and pass it up to the top of the table. Rothschild and Freshfields totted them up and announced the result: eight for and eight against. A tie. This was not only amazing, but impossible because there were 17 people there. Was there a miscount, or had someone failed to vote? After an embarrassing silence, Lord Rockley, the representative of Kleinwort Benson, confessed that it was he who had abstained. But in so doing he put himself in the unenviable position of holding the casting vote - which he declined to use. By then, there was no point in continuing the meeting, so Richardson adjourned it until Monday.

The telephone lines buzzed again all through that Saturday and Sunday. Lawson, too, was sounding out views with private calls to people he knew in the City. He felt increasingly isolated. He could not turn to the Bank because of its role as assessor, and he was uneasy at Rothschild's ambiguous position. Although he continued to believe that the issue should go ahead, he was worried about the market impact, and had begun to toy with the idea of some mechanism that would minimise the damage - a sort of safety net to stop BP's price falling too far, and thereby cushion the market as a whole.

The weekend break did the trick. When the underwriters reconvened on Monday, the meeting quickly proceeded to the vote - and produced a majority in favour of asking the Chancellor to pull the issue. This time, however, the votes were counted in secret and the precise tally was not revealed. Richardson only disclosed that the vote "was not unanimous".

In fact, the result was quite close. When the FT polled the underwriters, nine of them said they had actually voted against going to the Treasury,

which, if true, would have altered the result. Even allowing for a certain lack of veracity in the replies given to the FT, this suggests the majority was not great, probably 10-7.

If some underwriters are afraid, even now, to tell the truth about which way they voted, it is because they walk in fear of Lawson's wrath. And with good reason. Lawson was furious about the vote because he felt the City had put him in an extremely embarrassing position. He had staked out his political ground - possibly more firmly than he should have - and now he was being challenged by the underwriters to think again. The next day he appeared in the Commons to face a grilling from John Smith, the sharp-tongued Shadow Chancellor, and he made little effort to conceal his feelings. Referring to Rothschild's request for consultations to terminate the sale, he declared: "I have to say that I was surprised by this. Cases of mocking laughter rose from the Opposition benches."

There was some consolation for Lawson from the Association of British Insurers which represented many of the sub-underwriters who stood to lose, collectively, several hundred million pounds. At the prompting of Colin Parker of Eagle Star, who headed their investment committee, they put out a statement saying that their members "are quite prepared for the issue to go ahead, and they will, of course, meet the obligations they have undertaken." The statement was a slap in the face for the underwriters who had held scarcely any consultations with the sub-underwriters at all.

The face-to-face confrontation between the City and the Treasury finally took place on Thursday evening. Lawson was so annoyed by the underwriters that he did not even attend the meeting, and left Sir Peter Middleton to receive Richardson's delegation. Quite what happened behind the Treasury's doors that evening has never been fully recounted outside them. But it is safe to assume that the encounter was tense, and that Sir Peter forced the unhappy Rothschild team to defend a position which did not have unanimous backing. All we know for certain is that it lasted well into the small hours, and resulted in deadlock. So the two sides were forced into the only course of action left to them, to ask the Bank of England to make its independent assessment.

The first article in this series appeared on Monday November 14. It will conclude on Friday November 18.

## BP: THE PROTAGONISTS



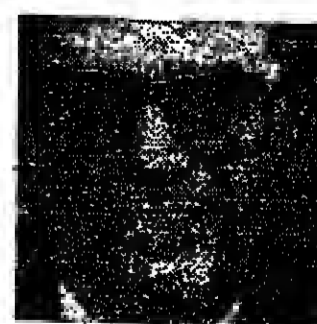
**Sir Peter Walters:** The BP chairman. Although he was keen to get BP out of state ownership, he believed the sale should be stopped after the crash because of the damage it would do to BP's standing in the markets. But he was careful to avoid public statements because of the different position taken up by the UK Government.




**James Baker:** US Treasury Secretary. Spoke to Lawson on the phone, urging that the BP issue be terminated. He was backed by the Federal Reserve which sympathised with the UK Government's dilemma, but believed that the issue should be stopped because the main priority was to restore orderly conditions to the financial markets.



**John Smith:** UK Shadow Chancellor. Launched a fierce attack on the Government for allowing the sale to go ahead. "The company will suffer, the Government have wasted money, and the shares will not be purchased." But he found it harder to fault the Government's determination to hold the underwriters to their obligations.



**Colin Parker:** Of Eagle Star, and chairman of the Association of British Insurers Investment Committee. Was worried about comments that the sub-underwriters wanted the issue pulled. Put out a statement that they "are quite prepared for the issue to go ahead, and they will, of course, meet the obligations they have undertaken."



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## JOB

# The tricks and traps of working overseas

By Michael Dixon

"IMAGINE a lot of executives from different countries waiting at an airport and suddenly being told all flights are cancelled for the day. Which nationality's blood pressure could you bank on to go up the least?"

Having posed the question Richard Martin-Hurst, a partner of Mercantile Italo Britannica in Rome, paused briefly awaiting an answer. Then seeing that none was forthcoming, he went on:

"Your safest bet is the Italians. Whereas other races generally grow up expecting systems like airlines to work properly, Italians spend their lives learning not only to expect the opposite but to cope with it."

With those words, Mr Martin-Hurst solved a puzzle which had been bugging the Jobs column for a good 18 months. The puzzlement began in early 1987 with the arrival of a survey endorsing a claim I had already heard from several international recruiters. The claim is that Italian executives tend to be better than those from other countries at working as expatriates outside the land of their birth.

The survey offered two main reasons for the Italians' more effective performance overseas. The first - which I could readily make sense of, if not believe - was that they are less prone than other nationalities to taking the host country's citizenry by forever chumping the tub about the superiority of their own native culture.

But I could not make head or tail of the second reason. It was that they typically have a "biological approach" to tackling difficulties, which they apply whether at home or abroad. And my confusion as to what such a biological approach might be was only worsened by the survey's statement that it arose from "their history, combining conceptual reality training with the use of intuition to solve untractable problems."

Then it just happened that, lately, the Jobs column was invited to talk about expatriate work to meetings of managers in Milan and Rome. So I begged them to tell me whether the alleged biological approach existed, and, if so, what it was.

### Gaff blown

Although the knowing smiles of the Italians there seemed clear evidence that it existed, none of them would say anything about it at all. Fortunately, in the end some British expatriates present blew the gaff, whereupon the glances that the Italians

darted at one another suggested that the Brits' explanations were correct.

From the time they leave the cradle, I heard, Italians are taught by experience that channels officially provided to make things happen do not work. Examples put forward included the arrangements for vehicles to move in Rome.

Accordingly a key word in the language, particularly for executives, is "arrangiarsi" signifying the ability to adapt oneself to find another way round - presumably quietly lest officialdom should spot it and block that one up as well. I was also told that, while executives of other nationalities may think they have skills in the same direction, by comparison they are usually at best amateurish.

If so, like it or not, the signs are that before long they will increasingly be undergoing practical lessons in what "arrangiarsi" means. Another thing which seemed clear from the two meetings was that the Italians - to my eyes, more than any other nation - are preparing to expand abroad wholesale via the projected creation of a single European market after 1992.

Nonetheless, their edge over managers from other countries in overseas jobs does not free them a problem suffered by expatriates in general. For Italian names fairly often appear on the letters this column receives from exiled executives who have run into a particular difficulty.

### Common theme

While their cases differ in detail, they mostly have a central theme in common.

Their company offered them their first post abroad as promotion after a period of success in its mainland operations. They readily accepted the offer in the belief not only that they were deliberately being given a chance to show fitness for still further promotion, but that because they were away from the company's top managers would value them more than if they had stayed in the headquarters country. In short, they felt their absence would make their employer's heart grow fonder.

Most could quote evidence that they had done well in the expatriate work. Often that success had indeed led to more promotion, although always to a job somewhere else overseas.

The trouble typically began when they were due to return to the company's mainland operations.

Although the majority of them had been offered a "repatriation" post of some sort, none thought it equalled let alone exceeded their last job abroad in scope for use of their abilities. Instead of their absence making headquarters hearts fonder, it had been a case of out of sight, out of mind.

By the time they realised as much, the executives in question were in difficulty. Besides having lost touch with the mainstream policies of their company, they had become isolated from most of the jobs markets where they might find a new employer. Moreover, although I hope otherwise, the frequency of letters from people in that predicament makes it seem likely that there will be more to come.

What does not seem likely is that so many expatriates deserve such treatment. It is true that nobody can rightly expect organisations with extensive overseas activities to provide real promotion posts back in the mainland for all who have done well for them abroad. But those who cannot be satisfactorily repatriated surely have a fair claim on the employer for help in seeking an acceptable job with another concern, and reasonable support until they find one.

The case for giving such help is more than ethical. For while expatriates may have long been in an employers' market - with their chances heavily dependent on the company that sent them out, and relatively little prospect of switching companies while overseas - the position might well fairly soon turn the other way round.

### Change makers

The factors favouring a reverse are not confined to the European developments envisaged for 1992, which will almost certainly need several further years to take effect. There are also the widespread decreases in the numbers of young people becoming available for employment that look likely to be a swifter generator of international mobility, at least among people brought up in economically advanced countries.

In which case, the chances are that expatriates will find it far easier to change employer while they are on the wing. And any company which is not clearly seen to treat them well on re-entry will be apt to find its key overseas operations hard to keep up, let alone to get off the ground, at all.

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European House requires two Spot Traders. One with a minimum of 2-3 years experience to cover cable. One with 4-5 years experience to 'head-up' Spot desk. Excellent packages for right people. Please call Julie Shelley for further details.

#### SALES ENEG

Eurobond Sales Germany 2 - 3 years experience with excellent German client contacts. Need not be German speaking. Experience essential. Major international House offers excellent package. Quote Ref: DF/314.

#### ANALYST Senior position for experienced Resource Analyst with knowledge of Gold, Oils, etc. Position to be based in Australia. Remuneration no object for top person. Relocation expenses. Quote Ref: DF/101.

#### SALES

Japanese national or fluent Japanese to sell Fixed Income or Equity/Warrant products. 2 years experience minimum. Top international House offers excellent opportunity and top package. Quote Ref: DF/131.

#### CONVERTIBLE SALES ENEG

Good Houses require Convertible Sales people. Minimum of 2 years experience. Fluent German or own client base an added advantage. Please call Julie Shelley for further details.

#### EUROBOND SALES ENEG

2 - 3 years experience of Bond Sales to UK institutions. The candidate should have a good track record. Very good opportunity. Ring Richard Ward for further details.

#### SALES ENEG

German national or fluent German. Graduate. Eurobond Sales experience. To cover Germany. Top international House offers excellent salary/package. Quote Ref: DF/525.

For further details of the above please call: 01-377-6488 FAX: 377-0887

Cambridge Appointments  
232 Shoreditch High Street, London E1 7HP

01-377 6488

# Stockbrokers

## Hereford & Worcester Individuals & Teams

We have been retained by our client, who wishes to develop its interests in Hereford & Worcestershire, where it already has offices, to seek Stockbrokers living in or near the area, or who would like to move to that part of the country.

Our client is a specialist Private Client firm which has a long history. It is an independent operation within a financial services group, and can offer a friendly, highly professional working environment backed by access to specialist search and sound administration.

The individuals it seeks would need to be capable of producing at least £90,000 worth of commission income per annum. Remuneration can be constructed to meet individual needs.

Please contact, in total confidence, Colin Barry, Senior Partner, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

### Overton Shirley & Barry

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

# FLEMINGS

Robert Fleming is continuing to expand its Securities Trading and Broking operations.

To meet this expansion we seek experienced traders and salesmen for both the UK and Continental European businesses.

Applicants of either sex should write enclosing their detailed Curriculum Vitae to:-

Mr. F. Smith,  
Robert Fleming & Co. Limited,  
25 Copthall Avenue,  
London EC2R 7DR.

# U.S. DOLLAR FIXED INCOME

My client is the U.K. securities arm of a major Japanese Bank.


In line with their European strategy, they seek an exceptional trader to play a critical part in expanding their U.S. Treasuries and dollar related business.

This is a greenfield opportunity offering a chance to head-up a small team at a crucial stage in its development, reporting to director level.

Candidates will have a minimum of two years' experience within this market together with an established track record of successful dealing.

A competitive remuneration package is negotiable for those with the necessary skills and breadth of experience to succeed in this role.

Applicants should contact Nick Bennett on 01-831 2000 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH. Confidentiality is assured.



**Michael Page City**  
International Recruitment Consultants  
London Paris Amsterdam Brussels Sydney







Handwritten note: *10/11/88*

## MANAGER Client Administration

London SW1 £Negotiable

Financial Sector  
Human Resources

The Asset Management subsidiary of a long established UK services organisation seeks a highly numerate individual with strong administrative skills and experience of PCE to develop the Portfolio Administration section. This is a senior position, reporting to the Deputy General Manager and carries supervisory responsibility for a number of clerical and technical staff. The successful applicant will be responsible for clients' investment accounting and also for providing performance data on funds under management. Specific challenges will include streamlining existing data production methods and developing recording systems to comply with regulatory requirements; establishing systems where necessary and developing PC applications; developing the section in the long term from a cost centre to one of profit and liaising with fund management staff and clients. It is anticipated that candidates will have significant Fixed Interest/Equity Fund administration experience, will preferably be educated to degree standard and have an accounting qualification. Some overseas travel will also be required. To pursue this interesting opportunity and arrange an informal discussion in strictest confidence, please send a detailed CV to Derek Burn at MCP Management Consultants, or telephone him on 01 242 3665 for further information. Ref: MCA1188.

MCP  
MANAGEMENT  
CONSULTANTS

11 John Street, London WC1N 2EB.

### AT A CAREER CROSSROADS?

Hill Samuel Investment Services is seeking sales executives, aged 25 to 50 and with experience in industry, commerce or the professions, to become Personal Financial Advisers. All necessary training and support, including office facilities, will be given to enable you to promote the renowned range of Hill Samuel personal financial products and services.

Contact: David Hall,  
Hill Samuel Investment  
Services Ltd,  
1 Maddox Street, London  
W1R 9WA.  
Tel: 01-434 4583.

CAZENOVE  
& CO

## Head of UK Fixed Interest

Cazenove & Co., a leading issuer of fixed interest securities in the UK market, is seeking to strengthen its fixed interest team.

### RESPONSIBILITIES

◇ The Head of Fixed Interest will lead a professional team responsible for sterling fixed interest business, mainly operating in the primary market, where the firm has a strong corporate presence.

### QUALIFICATIONS

◇ Professional experience is essential, ideally gained in a stockbroking firm.

### REMUNERATION

◇ Cazenove & Co. wishes to attract candidates of the highest calibre and will offer appropriate remuneration and excellent long term career opportunities.

Please write in confidence to:  
Richard Boggis-Rolfe, NB Selection,  
54 Jermyn St, London SW1Y 6LX.

N-B  
SELECTION  
LTD

SPECIALISTS IN SENIOR  
MANAGEMENT SELECTION  
01-493 3383

### THE HAMMERSON GROUP

## Senior Development Executive

The Hammerson Group need a Senior Development Executive, aged between 25 and 35; a Chartered Surveyor, preferably with a degree in Estate Management or similar qualification.

He or she must have a good knowledge of the property business particularly in respect of the Central London office market. This will have been gained in an Agency, Investment or Development Department of a substantial surveying practice or with a major Institution or Property Developer. Some knowledge of formal valuation procedures and experience of computer based appraisal models would be beneficial. Reporting to the Development Manager, he or she will be responsible for:

- The assessment of new development opportunities;
- Playing an active role in negotiations and the associated legal documentation;
- Dealing with Planning and Landlord & Tenant matters generally;
- Producing comprehensive reports and valuations for the Main Board with appropriate recommendations.

This is an excellent opportunity for someone with the ambition to play an active role in a major company and to take advantage of the promotion opportunities which are likely to arise.

The compensation package is generous and will fully reflect the recent movements in the rewards being offered to such people of high calibre.

Replies in confidence should be addressed to:  
David Sheppard, Esq

DAVID SHEPPARD & PARTNERS LTD.  
21 Cleveland Place,  
London SW1Y 6PL. Tel: 01-830 8796  
who is retained as Consultant to the Hammerson Group

Bloomberg  
FINANCIAL MARKETS

## Account Support

### An exceptional opportunity for a German speaker

Based London

With global, cross currency, twenty four hour continuous markets and an increasing diversity of complex securitized products, demand for investment performance and efficiency has never been greater. The BLOOMBERG is the most complete and integrated professional on-line investment service now available.

Dynamic expansion in the UK and Europe has created an opportunity for a bright, energetic, and dedicated Account Support/Client Liaison specialist to play a key role in consolidating our business.

Acting as a vital channel of communication with our clients, you will ensure the effective servicing of user requirements whilst heightening awareness of new and existing products and developments. Based in London you will focus on our rapidly growing client base in Germany,

Austria and Benelux, occasional travel is likely.

Our profile calls for a highly-motivated and dedicated young individual with German language skills and possessing a good understanding of the financial markets.

In return we can offer a highly competitive salary and the opportunity to join an organisation acknowledged to be at the forefront of the market.

For an initial discussion, contact our Recruitment Consultant Paul Chambers today on: 01-379 5252 (during office hours) or 01-969 4766 (evenings and weekends). Alternatively send your CV to him quoting ref: PC/1611/8 at Greenfield Human Resources, Norman House, 105-109 Strand, London WC2R 0BZ. 01-379 4797 (fax)

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HUMAN RESOURCES

### PRIVATE CLIENT STOCKBROKING

An opportunity for a limited number of

## Senior Stockbrokers

presently generating in excess of  
£150,000 commission per annum

Backed by our new parent, the Bank of NT Butterfield and Son Ltd., we are engaged in a major expansion of our private client division. We seek a limited number of highly motivated private client executives to join our management team.

This is a challenging opportunity for individuals or small teams of professionals with a proven client base to join a well established and expanding organisation with international backing.

For a confidential preliminary discussion, contact:  
Grant Hall, Chief Executive

Seymour Pierce Butterfield Ltd.  
10 Old Jewry, London EC2R 8EA  
Tel: 01-628 4981

### TREASURY MANAGEMENT - MIDDLE EAST MONEY MARKET HEAD

SAUDI ARABIA, RIYADH

One of Saudi Arabia's leading joint-venture banks, headquartered in Riyadh, wishes to hire a Money Market Division Head as part of its Senior Treasury Management team. The bank is a major player in an increasingly sophisticated local environment, as well as having an expanding international network.

The person appointed will manage a team of 7 interbank traders covering both the local currency (Saudi Riyal) and Eurocurrency markets. The environment is active, with significant trading volumes in all the major currencies together with 7-day coverage of the international markets.

Ability to motivate a trading team is an essential requirement for this position, as is experience of traditional and innovative treasury products. Familiarity with the Eurodollar markets is a critical requirement of the job, while knowledge of the Saudi Riyal market would be an advantage.

A compensation package will be structured for the person appointed which will fully reflect the importance the bank attaches to this job.

Applications, including full details of relevant Treasury experience and qualifications, should be sent to:

The Personnel Manager,  
P.O. BOX 10351, RIYADH 11433, SAUDI ARABIA

### FOREX ADVISORY SERVICES LIMITED, a leading supplier of Front End Dealing Room Software requires a

### FOREIGN EXCHANGE TECHNICAL CONSULTANT

The Successful applicant will have recent Money Market Dealing experience, coupled with in-depth technical understanding of the market. The role will involve the provision of specifications to clients and in-house programming staff. The company is based in Chelmsford but the job will entail liaison with clients in the City and Overseas on a regular basis.

An excellent salary commensurate with experience is offered along with generous holiday entitlement, Company Pension and Private Health Scheme.

Apply in the first instance to:-

MARYLIN POWELL  
EXECUTIVE ASSISTANT  
FOREX ADVISORY SERVICES LTD  
115 NEW LONDON ROAD  
CHELMSFORD, ESSEX,  
CM2 0QT TEL: 0245 267170

### INTERNATIONAL APPOINTMENTS

#### POSITION WANTED

International firm wanted for on-site partner in Atlanta, Georgia. Needs new position because of refusal to relocate to West Coast. Can offer 10 years of business consulting, mortgage broker with real estate license and 10 years district level sales experience. Seek strong base salary, bonus, expenses and small share of profits.

Contact: James Shelton Reid,  
P.O. Drawer 7847, Atlanta,  
Georgia 30357 USA or 404-426-9568.

#### SALES REP IN U.K.

Sought by U.S. publisher of 100-page global travel/relocation reference book. Top INT'l organizations now pay \$600/year for this service. Retiree professional sales or personal executive (MBA) for this part-time position. Reply to Greenhead Pub., Box A1066, Financial Times, 10 Cannon Street, London, EC4P 4DY.

## Senior Executive in International Asset Trading and Syndications

Scandinavian Bank Group plc is the 12th largest International Banking Group based in London with assets of over \$5 billion, and employing more than a thousand people in offices in fourteen countries throughout Europe, Asia, the Middle East and the Americas. We now wish to recruit a Senior Asset Trader to help lead our loan sales/syndication activities from London.

Reporting to the Head of International Asset Trading, the challenge will be to build a Eurodollar syndication capability using the Bank's existing European portfolio as a springboard and, its Scandinavian corporate client base as the target new borrowing market. An integral part of this will be the creation and development of a distribution capability for new issues, synthetics, loan pools, asset backed receivables and other loan based hybrids.

A first class track record in syndications and trading assets within the major European centres is an essential prerequisite. As LDC trading is an integral part of the overall international asset trading business, although primarily through our New York and Brazil offices, experience in this market would also be desirable, but not essential.

The remuneration package is highly competitive and includes a car, non-contributory pension scheme, performance related bonus and concessionary loans.

Candidates should write, enclosing a full C.V. including age and present remuneration, to Ken Driver, Personnel Manager, Scandinavian Bank Group, 2-6 Cannon Street, London EC4M 6GX.

Scandinavian  
Bank  
Group



## Corporate Banking Australian Style

London base to £35,000 + benefits

The emergence of Australian companies as acquisitive and headline-catching players in international markets is good news for progressive Australian banks with global networks. Our client is one such bank. Through its London Branch, it is securing a growing share of the Australia-related corporate banking business available in the UK and Continental Europe. It works not only with Australian subsidiaries in Europe but also European corporates with interests in Australia.

### Business Developers Credit Analysts

Candidates for these positions should be university graduates who demonstrate

maturity, initiative and versatility. Applicants for a business development position should be aged 27-35, have good credit skills and have spent at least three years in front-line deal making with a reputable bank. Candidates for the credit analysis positions should be aged 23-27, have a sound training in credit, and see business development as their next career step.

The successful applicants will enjoy competitive remuneration packages and their future career development will closely reflect their abilities and performance.

PA

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.  
Tel: 01-235 6060 Fax: 01-235 0434 Telex: 27874

## air new zealand

### MARKETING MANAGER CONTINENTAL EUROPE (BASED FRANKFURT)

Air New Zealand, one of the long established and consistently profitable flag-carrying world airlines, invites applications for the position of Marketing Manager Continental Europe.

We seek an individual who will increase our profile and market share in the countries of Continental Europe, consolidating the progress made since operations to Frankfurt were inaugurated in 1987.

The successful candidate will have a broad sales and marketing background, preferably with a travel industry bias, as well as the administrative and man-management skills necessary to organise, lead and motivate a small, enthusiastic team.

Fluency in English and German is essential, and the preferred age range is 30 - 45 years. A competitive remuneration package, including travel industry benefits, will be offered. Candidates must be eligible to live in Germany.

Application should be sent in strict confidence to:  
Regional Manager UK/Europe  
AIR NEW ZEALAND  
17th Floor  
New Zealand House  
Haymarket  
LONDON SW1Y 4TE

A full current C.V. should be enclosed.



## SALES LEADERSHIP International Banking

Bank of America, one of the world's largest international banks, is seeking a highly motivated individual with a strong banking background and excellent marketing skills to manage and motivate a team of experienced account officers.

### Financial Institutions

Working within the Financial Institutions Group in the Bank's London Branch, you will be responsible for marketing the Bank's full range of products and services to insurance companies and other financial institutions. In view of the Bank's continued commitment to this area this position is of key importance to its business strategy. A knowledge of the insurance sector will be an advantage, though not essential.

Prospects for career development are excellent and an attractive salary will be accompanied by a comprehensive package of fringe benefits.

Write in strictest confidence with full personal, salary and career details to: Katharine Clarke, Personnel Officer, Bank of America NT & SA, 25 Cannon Street, London EC4P 4HN.



**Bank of America**

## Broaden Your Financial Experience in Venture Capital

### Investment Management Manchester

Murray Johnstone is one of the UK's leading independent fund management groups, overseeing worldwide assets in excess of £4 billion. Recent developments have included substantial expansion, particularly in our venture capital division, where we currently have over £100 million to invest.

With the expansion of our Venture Capital business we are opening a new office in Manchester and are looking for a first class professional to manage this operation. You will maximise investment sourced from the North of England by identifying worthwhile venture capital opportunities, seeing them through from initial research to aftercare and performance appraisal.

Whilst specific experience of the venture capital field would be welcome, it is not essential. You should have an industrial background, combined with recent experience in the North West of England. We are looking for a seasoned finance professional with the ability to rise quickly to the challenges of a senior role. Typically, you will be degree qualified with an MBA, accountancy or legal post graduate qualification, with experience of corporate or investment finance with a major industrial, accountancy or consultancy firm.

Reporting to director level, we offer superb prospects, a package that will not prove to be a barrier in recruiting the best available individual, and benefits which include a company car and relocation assistance, where appropriate.

Please write with a full c.v. to: Dave Biggart, Personnel Manager, Murray Johnstone Limited, 7 West Nile Street, Glasgow G1 2PX.

JOHNSTONE

**MURRAY**

### INTERNATIONAL APPOINTMENTS

## DSC Has Banner Opportunities.

We are a very successful provider of digital switching, radio and other transmission, and cross-connect systems. Our approach to solving private and public network problems has made us the largest independent supplier of these systems in North America.

We are rapidly expanding our international business. We are building on our success to provide the most advanced product solutions to network transmission and switching needs in international country markets including European, Asian, and Latin American telephone companies and private networks.

#### SALES EXECUTIVES

We're looking for leaders, sales professionals, to help us develop long-term relationships with key future users of our equipment, people who listen, ask the right questions, people who can assist in solving our customers' switching and transmission challenges today and into the future.

#### SALES APPLICATION ENGINEERS

We seek creative and technically advanced people who can apply features of our products to the benefit of our users, people who can solve customer application problems in a creative, technically sound and cost effective manner.

#### HARDWARE AND SOFTWARE SUPPORT

We want highly skilled technical support people who can ensure that our systems are installed, maintained and supported in accordance with our customers' high expectations, people who understand service, who know how essential system availability and reliability is to our customers and to our success in the international marketplace.

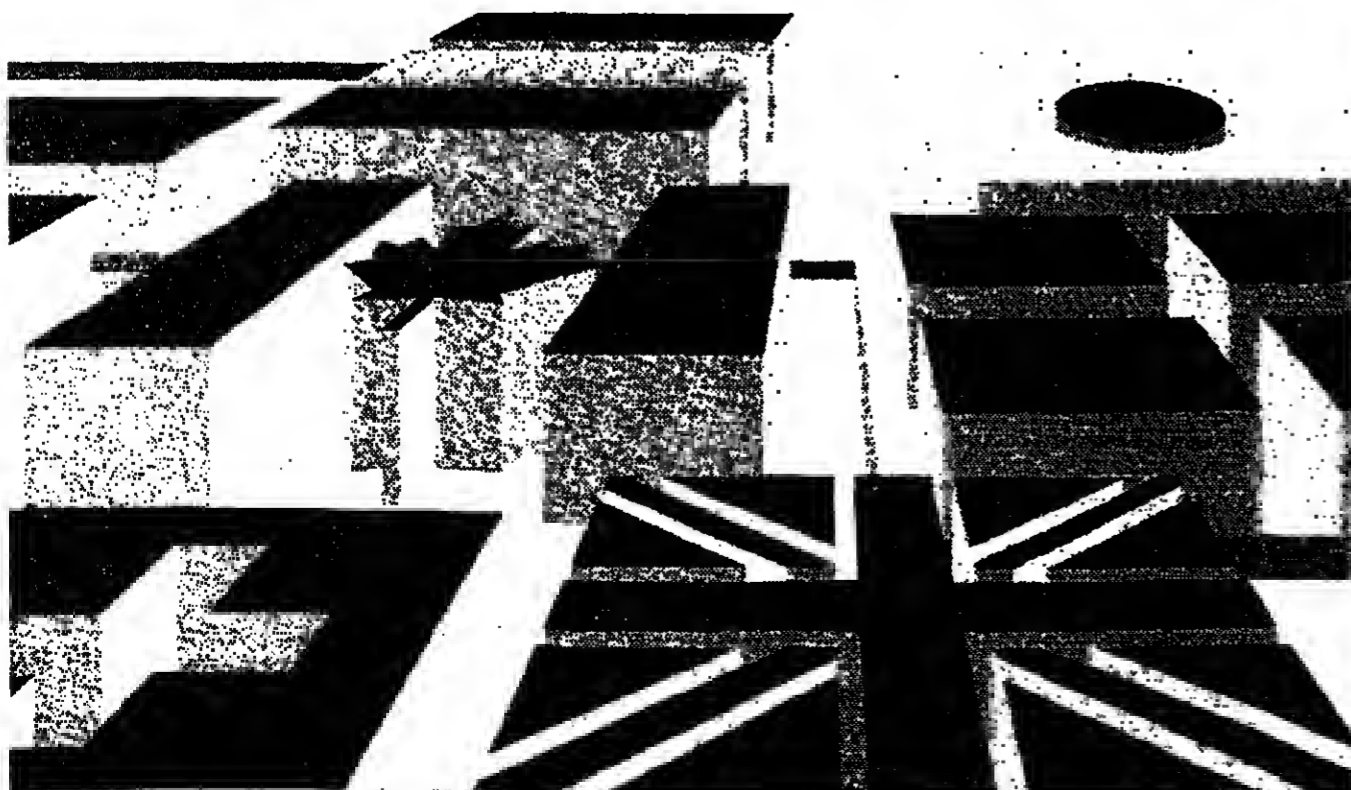
#### ADMINISTRATIVE MANAGERS

We need administrators who can help us plan, monitor and report on our growth and success, people who understand the need for effective processes and responsive systems, people who know the importance of effective execution to customer satisfaction.

We are strong and growing. We expect a lot from ourselves. So do our customers. If you're good, really good, and are committed to providing premier service, you should consider a career with DSC Communications. We value capability, performance and desire, and we reward these handsomely. If you would like to be considered, please forward your resume to: DSC Communications Corporation, Dept. JS/1088, 1000 Coit Road, Plano, TX 75075 USA.



**DSC Communications Corporation**



### SENIOR SPOT TRADER

This position will appeal to candidates aged late 20s/early 30s and looking for the responsibility of running a Spot desk. You will take a 'hands on' approach, actively trading a major currency whilst supervising a three man team. Remuneration is c.£40,000 plus vehicle and usual banking benefits.

### CROSS CURRENCY TRADER

This position offers a compensation package which fully recognises the scarcity of talent in the cross currency market. You will have a proven track record, and currently be looking to accelerate your own career progression by working for one of the major banks in the City. You will work as part of a highly competent team of individuals, all of whom have proven track records in the foreign exchange markets.

Should you wish to discuss any of the above opportunities or alternatively be looking to further your career in other areas of Foreign Exchange and Treasury please telephone Steve Cartwright for an informal discussion on 01-222 7733 or write to John Sears & Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP.

**John Sears  
and Associates**

A MEMBER OF THE **SMCL** GROUP

### SENIOR SPOT TRADER

You will have a good stable record with a minimum of five years active trading experience. This is an opportunity to trade in a major currency as part of a highly professional, competent team at one of the premier European banks in the City. The compensation package reflects the bank's commitment to hiring one of the best in the Spot market.

### FRAs TRADER

A prime name European bank seeks an experienced FRAs specialist to start market making and running a book in a second currency. The organisation is already an established market maker in Sterling FRAs and has excellent in-house software for all front and back office operations. Salary will be c.£30,000, plus usual banking benefits and a very generous profit-related bonus.

c.£25 k + fully expensed car + concessionary mortgage - London

## SENIOR ECONOMIST

A vital contribution to our strategic and corporate planning.  
A critical move in your career.

Nationwide Anglia, one of Britain's largest and most innovative Building Societies, has developed a highly effective Corporate Planning Department.

An opportunity now exists for a commercially-oriented Economist who will play an important role in creating and sustaining strategic competitive advantage. You'll undertake a range of studies of external issues within the UK and worldwide - including political, economic, social, technological and competitive trends - then analyse, evaluate and synthesise your findings into meaningful management reports. Whilst maintaining this general overview you'll be expected to keep an entrepreneurial eye open to emerging new opportunities for the Group in the widest sense, and assist in evaluating their potential.

Much of this work will be stand-alone and to tight

deadlines. It will give you a unique insight into the business as a whole as well as exposure to senior and influential people within and outside the organisation. Career-wise, this experience can do you nothing but good.

You must have an Economics degree and proven experience as an applied Economist or Econometrician in a policy development/planning environment. Computer literacy is important and you should be familiar with some of these techniques: strategic portfolio analysis; scenario planning; forecasting; competitor profiling; strategic position audits. The rewards, like the career prospects are excellent. If you feel you have the confidence and the credibility for this highly visible role, please write, with your cv including current salary, to: Richard Wharton, Personnel Administration Manager, Nationwide Anglia Building Society, Chesterfield House, Bloomsbury Way, London WC1V 6PW. Closing date for applications Tuesday 29th November.

Nationwide Anglia is an equal opportunities employer.



**Nationwide  
Anglia**

## GENERAL MANAGER EXHIBITION CENTRE MIDDLE EAST C £50,000 + allowances

A modern exhibition and entertainment centre requires a General Manager. Reporting to the Owners the successful candidate would be responsible for the centre's objectives, strategies and policies and for the successful and profitable performance of operations.

Candidates are likely to be in their early forties and have good track record of management, marketing and selling in the exhibitions, fairs and entertainment sector. A degree and marketing qualification would be desirable. International experience would be an advantage.

Please write in confidence, enclosing career details to:

Reference CPA/25/RDA at  
Afridi Ahmad & Associates,  
75 Kinnerton Street, London SW1X 8ED

## JAPANESE CONNECTION CORPORATE FINANCE/ ACCOUNTS OFFICER

Our prestigious client, a major JAPANESE world bank, requires a CORPORATE FINANCE OFFICER at Assistant Manager level for its U.K. corporate lending section. The ideal candidate will have some 3 years solid experience in credit analysis as well as marketing financial products, combining a natural feel for lending analysis with the persuasiveness necessary to sell these services. Candidates are likely to be in the 23-26 age range though this, like the excellent salary package on offer are negotiable.

Candidates of the highest calibre are invited to contact, in strict confidence,

MARK ANDERSON at J.A.C. on 01 796 3132.

## BRANCH MANAGER

For a well established subsidiary of a major Spanish Bank. Salary negotiable £25/30,000 plus benefits. The bank wishes to fill the senior position in its West End Branch. He/She will be responsible for the day to day running of the branch as well as maintaining/development business. The ideal candidate probably aged 35-45 should have approximately 10 years experience in branch retail banking. A knowledge of Spanish is desirable.

Box A1054, Financial Times,  
10 Cannon Street, London, EC4P 4BY.

### INTERNATIONAL APPOINTMENTS

## Jonathan Wren International

### GLOBAL MARKETING MIDDLE EAST LOCATION

## ASSISTANT VICE PRESIDENT/VICE PRESIDENT

Our client is a major off-shore international bank looking to augment its marketing team with an experienced banker capable of introducing and marketing its global products to its clients.

In addition to new business development the position will be responsible for the strengthening of the bank's relationships in the Arab world with its global network.

Candidates should have been educated to degree standard and have at least 10 years' international banking experience with 3-5 years in corporate lending/credit marketing.

Remuneration will be comprised of a tax-free salary plus ex-patriate benefits including housing, children's education, discretionary bonus, free medical, leaving indemnity etc.

Please forward a detailed curriculum vitae, or telephone direct, to  
Mr. Brian D. H. Jarvis, Senior Consultant.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

## Jonathan Wren International

Recruitment Consultants

No. 1 New Street, (off Bishopsgate), London EC2M 4TP.

Telephone: 01-623 1266. Fax: 01-626 5258. Telex: 8954673 Wrenco

مكتبة الأمل



**CLOSE BROTHERS LIMITED BANKERS**

Close Brothers, the merchant bank, is rapidly expanding its secured lending and property development activities within the UK. We therefore require three additional members to join the existing team. Applicants for these positions should be energetic, hard-working, and highly commercial. All members of our team are expected to participate in generating new business, and to carry responsibility for a portfolio of customers.

The specific positions we require to fill are:-

**Property Banker:** Graduate, aged 25-35, with not less than 2 years' development finance experience.

**Senior Banker:** Graduate ACA or MBA, aged 25-35, with at least 18 months' banking experience.

**Junior Banker:** Aged 23-28 with at least 18 months' experience in a UK bank.

Salary and other benefits are negotiable, and in every case will include a significant performance related element.

Please write with full career details to:-

N J Stevenson, Director  
Close Brothers Limited  
36 Great St Helen's  
London EC3A 6AP



**TREASURER**

£30-£35,000

Retail and Finance Group with interests in eight countries seeks to recruit a Treasurer/Controller to service and develop bank relations and to maintain controls. This is a position with a highly entrepreneurial company already established in the EEC, Asia and USA and with aggressive expansion plans. The successful candidate would need to demonstrate a considerable business acumen as well as possess the necessary professional skills. The package would be tailored to suit the individual.

Apply reference KR  
Box A1061,  
Financial Times,  
10 Cannon Street,  
London EC4P 4BY

**Company Secretary**

A developing role in an expanding Plc  
West End  
£32,000 + car

A highly successful medium-sized group, this listed company has interests in manufacturing and the high technology sector. A Company Secretary is now required to develop the administrative function and to work as an integral part of a small, closely-knit, head office senior management team.

Reporting to the board the role will be to act as adviser on all statutory and stock exchange requirements

for the group. Specific responsibility will be for all legal and corporate matters, property, insurance and will include work on acquisitions.

The successful candidate will be a qualified Chartered Secretary who has gained broad gauge experience in an expanding Plc. Ideally this will include legal experience, particularly in regard to acquisitions, and a close interface with a group finance function. Above all the

personal qualities of diplomacy, persuasiveness and the ability to remain clear thinking under pressure in a fast moving environment are essential.

Please write enclosing a CV and quoting reference MCS/2026 to Christopher Bainton Executive Selection Division Price Waterhouse No. 1 London Bridge London SE1 9QL

Price Waterhouse



**FINANCIAL INSTITUTIONS**

Our client, a 1st class European Bank, has an opportunity for a well educated person with good credit and operational knowledge to undertake a senior administrative role relative to high volume, low unit value lending. Excellent opportunity for a self-motivated individual to assist in setting up a new business line.

Salary: c.£20,000 p.a.  
Contact: Maggie Griffiths

**ACCOUNT MANAGER**

Working within the Corporate Lending area of this prime international Bank, this position offers a graduate banker good prospects and progressive responsibility. The Bank requires a positive approach and relevant corporate marketing experience.

Salary: c.£30,000 p.a.  
Contact: Maggie Griffiths

GORDON BROWN & ASSOCIATES LTD.  
RECRUITMENT CONSULTANTS

**ACCOUNT OFFICER**

An established Merchant Bank operation seeks to further strengthen an existing Commercial Lending team by recruiting a well qualified banker offering a background of UK corporate business. Previous experience will have included credit training in analysis, documentation and deal preparation.

Salary: c.£25,000 p.a.  
Contact: Frank Hoy

**ADVANCES MANAGER**

An International Bank, particularly active in UK corporate business has a vacancy at a senior level for a person thoroughly conversant with the principles of domestic lending. The responsibilities will encompass asset control and risk analysis/assessment in respect of comprehensive loan business.

Salary: To £35,000 p.a., plus car  
Contact: Frank Hoy

5TH FLOOR, 2 LONDON WALL BUILDINGS,  
LONDON EC2M 5PP  
TEL: 01-628 7601 FAX: 01-638 2738

Gordon Brown



Our Clients, who are International City Institutions require individuals with the following experience....

**FUND MANAGEMENT**  
Fund Manager - European/Far Eastern Equities

**SALES**  
Senior Manager - UK Equity Sales  
General UK Sales  
Financial Sector Sales  
Advertising Sector Sales

**ANALYSTS**  
Advertising  
Property  
Banking  
Retail

DULCIE SIMPSON APPOINTMENTS

**SENIOR ECONOMIST**

A Saudi Arabian firm of industrial project consultants operating in Riyadh seeks to appoint immediately a senior economist trained and experienced in conducting feasibility studies.

Experience of not less than 10 years is required. Salary will be determined by qualification.

If you would like to be considered for this appointment, please apply by facsimile transmission giving full details of your curriculum vitae to Riyadh, Saudi Arabia T.E.B. 966 1 4549250 or by post to:

Dr. F. Osman, c/o T.E.B., PO Box 86619,  
Riyadh 11632, Saudi Arabia

**APPOINTMENTS WANTED**

**TEMPORARY OR PERMANENT WORK REQUIRED**

By qualified Chartered Accountant with 3 years work experience in FX, Futures, Options, Bullion and Energy. Hourly rate negotiable.

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## FT LAW REPORTS

# Insurers are not liable to indemnify US defendant

**BOOKER AND OTHERS v BELL AND OTHERS**  
Mr Justice Gagehouse (Commercial Court)  
November 8 1988

WHERE PROCEEDINGS have been properly served on a defendant insured but he fails to appear, the court may declare in his absence that the insurers are not liable to indemnify him against his possible liability as defendant to a foreign action if, in the circumstances, to refuse such a declaration would impose injustice on the insurers.

Mr Justice Gagehouse so held when giving reasons for his decision made on November 3 1988 granting a declaration to the plaintiff insurers, Stephen Bruce Booker and others, that they were under no liability to indemnify the first defendant, Mr Robert Arthur Bell, in respect of acts alleged against him in the Californian State Court in San Francisco. Mr Bell was an officer and director of the second and third defendants, CE Heath (Marine) Ltd and CE Heath plc, who had acted as insurance and reinsurance brokers for the Californian plaintiffs, Beacon Insurance Co Ltd, Crowley Maritime Corporation and Delta Steamship Co.

HIS LORDSHIP said that the insurers sought a declaration that they were not liable to indemnify Mr Bell in respect of claims for *inter alia*, accounting, intentional misrepresentation, civil conspiracy and conversion, made against him in

the Californian court.

Mr Bell had consistently evaded personal service of the present proceedings. Orders of substituted service and for leave to serve concurrent writs out of the jurisdiction were made on July 7 and August 25. One of the writs was served on Rummonds & Mair, his Californian attorneys. They had refused to accept service and returned the documents, but it was clear that proper service had been effected on Mr Bell in accordance with English rules. Mr Bell had not appeared.

The insurers asserted that the Californian allegations properly categorised, were allegations of fraud, deceit, conspiracy, or failure to account. The English court did not know and was not concerned with whether the allegations were true.

If they were eventually proved against Mr Bell there was no doubt that under fundamental principles of English insurance law, quite apart from express exclusions in the policies, the insurers would not be liable to indemnify him in respect of his liability to the Californian plaintiffs.

Such liability would have arisen from Mr Bell's own deliberate acts and fraud. The insurers would then inevitably be entitled to the relief claimed. The question was whether the insurers, at the present stage, were entitled to relief in the form of a negative declaration in Mr Bell's absence.

declaratory judgments, though Lord Justice Pickford said "a declaration sought by person is not liable in an existing or possible action is one that will hardly ever be made". He added that it was within the court's power to make such a declaration in a very exceptional case.

Declaratory judgments were now frequently made, and the law had moved on since 1815. But the court needed to be cautious in exercising its undoubted discretion to grant a declaration where the declaration sought was negative in form - as in the present case - and where the defendant against whom it was made was not present.

That was emphasised in *Wallersteiner v Moir* [1974] 1 WLR 561. There the declaration made at first instance was very different from that sought in the present case, in that it was declared in Dr Wallersteiner's absence that he had been guilty of fraud, misfeasance and breach of trust.

One could well understand the Court of Appeal's reluctance to endorse what would have amounted to a final judgment of fact. Lord Justice Scarman said at page 1000 that the court's power to give declaratory relief "should be exercised only in cases in which to deny it would be to impose injustice on the claimant".

The need to apply careful scrutiny when the court was asked to make negative declarations was also referred to in *Camilla Cotton Oil v Grandtex* [1976] 2 Lloyd's Rep 10.14. The court applied careful scrutiny in the present case,

but bore in mind that the declaration sought was only one of contingent non-liability. It was not one which in any way sought to determine the issues of fact which arose in the Californian action.

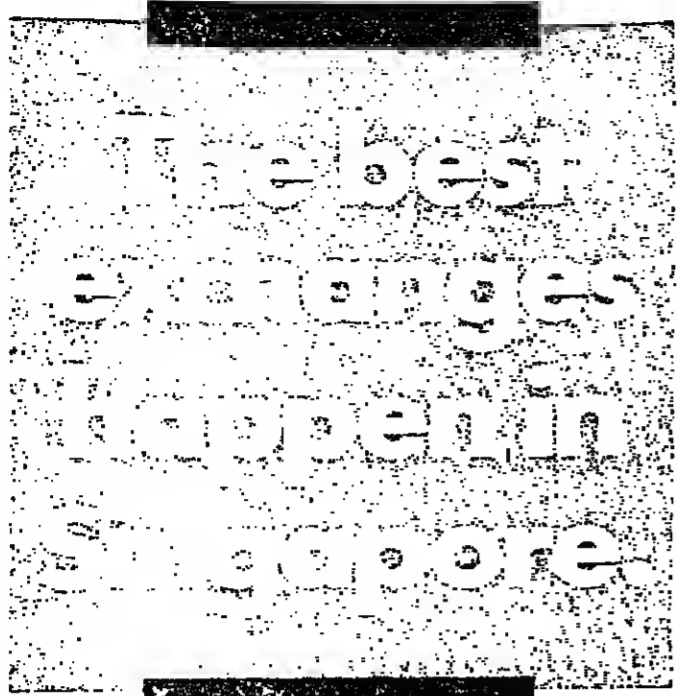
In *Insurance Corporation of Ireland v Strambus International Insurance* [1985] 2 Lloyd's Rep 138.194 Lord Justice Mustill said that it was important that the reinsurers in that case sought no positive relief but confined their claims to negative declaratory relief.

He said: "The court undoubtedly does have jurisdiction to grant such relief, and we accept that in certain circumstances it may legitimately be claimed where a contract of insurance is in issue; for example, where a liability insurer needs to know in advance whether he must support the defence of an action brought against his assured". In the light of threats by Mr Bell's Californian attorneys, that the insurers were responsible to indemnify Mr Bell and to conduct his defence in the Californian court, that passage was highly relevant and precisely covered the present case. The court was satisfied that, in this situation, to deny the insurers the remedy sought would "be to impose injustice on the claimant".

The declaration was granted in the form sought.

For the insurers: Jonathan Galsman (Hewitt Woolcott & Choum)

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- 20-25 Feb 1989  
Asia Telecom 89 Forum and Exhibition
- 21-23 Feb 1989  
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- 22-25 Mar 1989  
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- 30-31 Mar 1989  
SingaPon 89

- 30 Mar-2 Apr 1989  
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6th ASEAN Forum for Child and Adolescent Psychiatry
- 6-9 Apr 1989  
4th ASEAN Otorhinolaryngological Head and Neck Congress
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- 6-9 Jun 1989  
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**FINANCIAL TIMES**  
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MANAGEMENT

The theory of "competency"

Why managers must come to terms with a minefield

Michael Skapinker explores the traps in a supposed measure of efficiency



What the advocates of management competencies are trying to do is take the process a stage further. It is, in their view, no longer enough for managers to develop this functional expertise.

They need to be able to integrate these traditional functions. People in finance jobs need to be able to understand marketing and product development. People in research and development have to have a clear idea of what the customer wants and how much it will cost to bring their product to market.

All of them need to be aware of the environment in which their organisation operates. They have to appreciate that customers are far more demanding today, and that product life cycles are shorter. They need to understand the impact that national and international political events might have on their organisation.

They also need to be able to communicate with their colleagues, their superiors and subordinates. They have to know how to make presentations and build teams.

To assist managers in acquiring all these skills, the Training Agency and the Management Charter Initiative have drawn up a provisional list of management competencies.

The list includes "dealing with people", examples of which would be interviewing, recruiting, chairing

meetings and handling grievances. Other competencies are finance - including costing, budgeting and employee compensation - and personal effectiveness. The latter includes time management and oral and written communication.

Mike Day, who is in secondment to the initiative from IBM, says that eight groups of consultants are now conducting more detailed research on what managers need to be able to do. Apart from looking at what has already been written on the subject, they are also conducting detailed interviews with managers in different organisations.

He stresses that the list of competencies will only be finalised after extensive consultation with public and private sector organisations. But how reliable are managers' own evaluations of the skills they need to operate successfully? Isn't it possible that what they actually do in their day-to-day work is substantially different from what they think they do?

Day admits that this is a difficulty. The National Westminster Bank is, however, attempting to go a step further than merely relying on managers' own accounts of the skills they need.

Kelvin Moore, senior manager in the bank's career development unit, says that a psychologist is currently following 40 of NatWest's most senior

managers around in an attempt to discover what competencies they actually use in their work. But even if the Management Charter Initiative does eventually manage to draw up a list of competencies, won't it have to change as the business environment and the needs of organisations change? Can competencies be assumed to be constant?

Many of the critics of the plan to establish a set of national management qualifications worry that the competencies will be set in stone and that the people responsible for administering them will be reluctant to see them changed.

"That's why I think we need some sort of organisation that can promote change," says Day. The organisation could re-examine the list of competencies every few years to see whether they needed to be updated.

"You could have - as part of the rules of the organisation - that the people in it should be seconded from other organisations who serve for a maximum period of 18 months," he says.

Some, however, continue to argue that the idea of trying to write a list of competencies which could be used nationwide is misconceived.

TECHNOLOGY

EC argues about rules on interference

WHEN the first electronic petrol pumps were introduced in the UK they encountered a problem. Nearby radio equipment was interfering with the charging mechanism, causing the pumps to give away petrol.

The problem was that unapproved radio equipment, operating on "out of bounds" frequencies, was generating electro-magnetic interference, which affected the pumps' electronic components.

As manufacturers of all types of equipment, from washing machines to computers, incorporate more electronic components, so interference is becoming more of a problem. In offices, for example, some computer equipment have been wiped out by interference from nearby machinery.

As part of the move towards introducing common standards for equipment manufacture, the European Commission has drafted a directive on electro-magnetic compatibility. But there has been heated debate on the subject.

Britain's Department of Trade and Industry (DTI) is trying to change two elements of the directive. It is requesting representatives of UK trade bodies for a lobbying onslaught next week.

The two amendments proposed by the DTI refer to equipment for which there is no national or European standard and to telecommunications terminals, such as telex machines or telephones.

The directive should become law throughout the European Community in January 1992. The draft proposes that where there are no rules for the testing of equipment, the manufacturers should have to prove that it would not cause interference. This would, in practice, mean proving that there were no electro-magnetic emissions.

The UK contingent argues that this would be unworkable because so much equipment is not built to a standard.

Another proposal is that telecommunications terminals should be tested for electro-magnetic compatibility. This is not done in the UK at present and would lengthen the time taken to get equipment approved.

Della Bradshaw

A map that reveals the invisible

Clive Cookson reports on a leap-forward in geographic information

The public utilities dig 2m holes a year in Britain's roads, to lay and repair cables and pipes for water, gas, electricity and telephone services. The accidental damage caused by digging in the wrong place and hitting someone else's equipment is estimated at £20m a year. How can this be prevented?

Many retail experts predict a surplus of shops and intense competition between retailers in the 1990s. How can companies find the best possible locations for their new stores?

The answer to both these questions and a vast range of other operational and planning problems is to use a powerful new "smart mapping" technology, known as GIS (geographic information systems).

GIS is an extension of computerised mapping techniques developed in the 1970s. It is a way of manipulating any information which refers to specific locations on the surface of the earth.

The starting point is a map which is converted to digital form for computer storage. Information is laid out on top of the digitised map in layers, like transparent pages in a loose-leaf folder. Armed with a graphics terminal, the user can zoom in on any part of the map - a house, street, town or region - and extract information from any combination of layers.

Early uses of GIS have varied from country to country. "In many parts of the world, computerised land registration has been driving its development," says David Rhind, professor of geography at Birkbeck College, London, and an international authority on GIS. "But in Canada forestry has been the driving force, and in the UK the utilities are taking the lead."

This year British Telecom and British Gas have announced plans to spend about £40m each on GIS. Over the next few years all their underground plant - every telephone cable and gas pipe - will be recorded on computerised maps.

At the same time, the less centralised water and electricity supply industries are setting up regional GIS networks. For example, Yorkshire Water Authority has just ordered a £500,000 system to map and analyse its water distribution and sewerage networks.

Although the utilities are setting up

separate systems, they have agreed a set of common standards through the National Joint Utilities Group, to enable them to exchange mapping information by computer. This should make it possible not only to avoid damaging underground plant by digging in the wrong place but also to co-ordinate disruptive work better than the utilities do today.

GIS trials in Dudley, Worcestershire, and in London, have already shown that the utilities can co-ordinate their underground engineering and maintenance work at a local level. As GIS is extended, it should put an end to stories about streets being dug up for gas mains and then re-surfaced, only to be re-excavated a few weeks later for telephone cables or water pipes.

Intergraph, a computer graphics company based in Huntsville, Alabama, claims to have the largest share of the global GIS market. Rob Evans, Intergraph's UK managing director, says that use of GIS equipment in Britain will reach £40m to £50m in 1989 - "and we're still only scratching the surface of the market."

McDonnell Douglas, another strong player in GIS, forecasts that UK users will spend more than £1bn on GIS equipment over the next 10 years.

Other important suppliers include ICL, the largest UK-based computer manufacturer, which is making use of its strong links with local authorities to sell GIS equipment in the public sector. Toshiba, the Japanese electronics company, which is supply its

LARGE-SCALE Ordnance Survey maps - 1:1250 in towns and cities and 1:2500 in rural areas - form the basis of GIS in Britain. Although OS started digitising its maps in 1978 and has so far spent a total of £25m on the project, it has been strongly criticised by users for not moving more quickly. Less than a quarter of the 230,000 maps are available on computer.

Last year a Government committee of inquiry into GIS, chaired by Lord Chorley, urged OS to speed up its digitisation programme. Now Don Snowball, OS digital marketing manager, says that all 55,000 maps covering urban areas should be finished by 1991/2, but it may be the end of the

Analysis of car loan potential



mapping information data system (MINDS) to utilities in Japan; and ESRI of California, which in 1982 launched the world's first commercial GIS software, Arc/Info. Two companies with a background in computerised mapping which have moved successfully into GIS are Laser-Scan of Cambridge, England, and SysScan of Kongsberg, Norway.

Although public bodies and utilities are installing the most extensive GIS networks, the private sector is rapidly increasing its use of the technology for sophisticated marketing and planning purposes. Typical users are banks and building societies in search of the best locations for new cash-point machines, supermarkets deciding where to open new branches and direct marketing companies targeting a mailing list of prospective customers.

Until recently this sort of "geographic analysis" has depended mainly on the rather general socio-economic information provided by the Government's official censuses. But now, with the increasing use of

credit cards and the introduction in shops of Eftpos (Electronic funds transfer at point of sale), retailers and financial institutions are obtaining much more precise information about their customers, including where they live and their patterns of spending.

Several specialist GIS equipment in the UK now provide a service to commercial users. The most innovative is London-based Pinpoint, which is working with Ordnance Survey (OS), the official UK mapping agency, to provide a unique 12-digit map reference for every address within the UK. Several addresses in Britain. This project involves integrating two huge databases - the Post Office's postcode address file and 200,000 large-scale OS maps.

Gurmukh Singh, Pinpoint's chairman, says that the project is almost half finished and will be completed by the end of 1989. Every address will then have a computer reference, called the Pinpoint Address Code, which locates it to within one metre on the National Grid. At the same

reached agreement with the National Joint Utilities Group to cut the feature codes from 100 to just 15. And this year OS agreed with British Telecom that BT could employ its own contractors to digitise OS maps. If OS can reach similar agreements with other users, the completion date may be brought forward.

Although automatic scanners are available to digitise paper maps, none of them yet combines cheapness with the high quality required by OS. So OS sheets are still digitised on manual equipment by operators, who trace the maps and enter the appropriate feature codes on a keyboard. "We do it manually because that is most cost-effective," says Snowball.

time, Pinpoint is digitising Britain's road network. Last year, a UK Government committee of enquiry, headed by Lord Chorley, brought out an enthusiastic report on GIS - "the biggest step forward in the handling of geographic information since the invention of the map." Although the Government this year rejected one of the Chorley Report's main recommendations - that it should set up a Centre for Geographic Information - it is helping to bring together the main users and vendors of GIS equipment and services in a new Association for Geographic Information, which is likely to be launched in January.

At the same time the research councils, which distribute public funds to academics, are putting more money into GIS. The Economic and Social Research Council is organising a £1.4m GIS programme, divided between eight regional research laboratories. These will not only carry out academic research, but also compete for commercial contracts.

The South East Regional Research Laboratory, run by Birkbeck College and the London School of Economics, is the best established. Its showpiece project is for British Rail's Network South East, which is seeking the best locations for new stations to relieve overcrowding on its commuter lines into London. The researchers combined a detailed population analysis, focusing on likely rail travellers, with a computerised map of the regional rail network and its 900 existing stations. Several new stations chosen using GIS are likely to be built over the next two years.

Next Wednesday's Technology Page will look at British Telecom's use of GIS.

Technology transfer

Why universities are missing out

David Thomas on a European study

In Amsterdam, the 50,000-strong chamber of commerce is creating an Enterprise Centre which will house the technology transfer activities of Amsterdam's two universities.

The aim is to forge an easy link between local industry and universities.

The city of Recklinghausen, in West Germany's Ruhr industrial region, together with local industry and Bochum University, is setting up an Institute for Research and Development.

The plan is to help companies improve their products through access to scientific and technological expertise.

The regional authorities in Brussels are building a string of research parks. Companies must demonstrate close links with universities in order to qualify for accommodation on these research parks.

Academics at Copenhagen University successfully approached leading Danish companies and financial institutions to back their vision of a science park. They now occupy a large refurbished building with a number of companies already in residence.

Universities throughout Europe are intensifying their links with business, often motivated by the same pressure - a squeeze on funds available from public sources. Similar difficulties are experienced by many European academics and universities as they strike out in entrepreneurial directions.

Four British technology transfer practitioners - from the Universities of Sheffield, Nottingham and Leeds and the University of Manchester Institute of Science and Technology - had the idea of touring continental universities to see what lessons could be drawn from their industry links.

The four universities studied were at different stages in their technology transfer activity. Yet Amsterdam, Bochum in the Ruhr, Copenhagen and the Flemish university in Brussels evinced common problems.

The key finding was a lack of strategic thinking by the university authorities about their technology transfer activities. This resulted, as the British researchers noted, in universities being "plucked off by

their own staff and opportunist companies because of their inability to change their traditional management styles and become more commercially aware."

Many universities think that setting up a technology transfer or industrial liaison office is sufficient. However, these offices "tend to exist as small units at the margin of university administration, unused and misunderstood by the majority of academics."

In such a position, industrial work generates a number of adverse consequences: most technology transfer is carried out by individuals with little benefit flowing to the university; many lecturers look down on applied industrial work as beneath them; and such work rarely helps academics up the promotion ladder.

This ad hoc attitude also affects the way universities sell themselves to business. Universities concentrate on reactive, one-dimensional marketing - the production of material to promote research, consultancy and other university services and to present a professional image to industry.

By contrast, the report concludes, "little attention has been paid to other aspects such as pricing policy, market research, product liaison etc."

Universities, the report argues, will have to adopt a more focused approach if they want to generate substantial external earnings.

Not everything is gloom and doom on the academic scene, however. The report highlights the increasing tendency of many European universities to spin off commercial companies from their research. Some universities are becoming professional in self-promotion.

The report also found the staff of most university liaison offices to be of high quality, if not always adequately trained in the mysteries of business. As universities thirst for cash, intensifies, these offices can look forward to busy times.

Technology Transfer: A European Perspective. Allan Barnes, University of Sheffield, World Student Games Directorate, Western Bank, Sheffield S10 2TN.

Coating that keeps pumps free of clay

By Duncan McNeil

WEIR Pumps, of Glasgow, in the UK, has successfully tested an internal low-friction coating that combats a serious problem caused to the mining industry by ochre.

In the first big operational trial, the coating has more than trebled the length of time between overhauls for a pump that removes water at British Coal's Britannia colliery, in South Wales.

Ochre, an ingredient in water-based paints, causes an internal build-up of fine yellow or red clay, which quickly affects the hydraulic balance of a pump and dramatically reduces its operating efficiency.

Water pumps at Britannia would normally be overhauled every 12 weeks to repair damage caused by this ochre-induced deposit.

In January, Weir stripped a six-stage, 14-inch, crank pump and treated it internally with its coating. The product contains a special compound that gives greater resistance to the deposit of suspended solids, such as clay. Ten months later, the pump was still operating normally and had required no repairs.

This has created savings for British Coal in both energy and maintenance costs, as well as extending the life of the pump. Weir claims that the cost of the overhaul and the coating is recouped in savings in a matter of weeks.

High-tech training for school leavers

A TRAINING centre to prepare school leavers for high technology jobs has opened in Surrey Docks, London.

The centre, run by MARI Advanced Training, has 60 places for courses of up to three years in computing and office technology. It is supported by the London Docklands Development Corporation and the Government's inner city task force.

MARI, a computer group based in Gateshead, has also recently opened its fifth training centre in the north-east at Alnwick. Now in the north-east, where the backlog include the European Social Fund and the Rural Development Commission.

For further details, contact Pat Simpson on 091 450 1515.



ARTS

TELEVISION

The Nine O'Clock News goes serious

For several years the BBC has been talking about a revolution in its news and current affairs programmes, and for some months this column has been commenting upon the absence of any evidence of that revolution on screen.

The other irritating constituent is the live picture of a usually bustling editorial floor which has been reintroduced behind the news reader's head, allowing Michael Buerk or Marilyn Lewis to say at the end "From the news room, good night."

There is rather the sense that the tablets are being handed down from some superior being to the hoi polloi

graph which have become so popular with news programmes these days. On the other hand, on nights like Sunday when the news room appears to be empty, the viewer begins to wonder if the poor old news reader has been deserted.

It should not be the object of a news bulletin to teach us about the constitutional intricacies of the US. No doubt it should be one of the objects of a good public service broadcasting organisation to offer educational programmes serving that function, but news programmes should be full of news. The attack on that "bias against understanding" which is supposedly inherent in television news



David Rendall and Leontina Vaduva

Manon

COVENT GARDEN

If only we had our own version of the Opéra-Comique in London. There is an entire genre of delectable, lighter French lyric theatre that would surely breathe new life and none more so than Massenet's Manon, which is itself virtually a love-affair with all things French: the poetry of the language, the sensuality and perfume of music that reeks of a culture unlike any other.

Schoenberg Festival

PURCELL ROOM

Schoenberg's Wind Quintet Op.26 is famous for its opacity, recalcitrance and compositional rigour: it marks the first employment of strict twelve-tone technique in a long and substantial work, and Schoenberg wryly commented for this excessive novelty by casting the music in four strictly classical movements.

observing the first movement's exposition repeat and, made it forcibly expressive, even entertaining. They paced each movement with obvious feeling for structural logic: tension was ever-gathering, climaxes maximally effective.

music, but this Etnas langsam third movement was graced by extremely eloquent phrasing and conveyed a sort of hard-boiled wistfulness. The Rondo finale reinstated atonal chopiness in a tumult: it was a dynamic display from all the players, the other three being hornist Jonathan Williams, clarinettist Richard Hordford, bassoonist Matthew Wilkie.



Geraldine McEwan (pictured left) and Sara Kestelman last night took over the roles previously played by Maggie Smith and Margaret Tyacke in Peter Shaffer's 'Lectures and Lovage' as the play enters its second year at the Globe Theatre.

Where once we luxuriated in Smith while she arranged her arms and wrists into extravagantly sculpted gestures through which the play slowly trickled, McEwan pins down Lettice to the actress's core, visibly overtaken by the pleasure as she piles on false details in Fustian Hall and dramatically unveils to reveal her Mary Stuart execution frock.

Tokyo Quartet

WIGMORE HALL

Another week, another series: just as the Takács was rounding off its Bartók cycle on the South Bank, the Tokyo Quartet launched a three-recital series of Bartók and Schubert at the Wigmore Hall. The Tokyo pian frames the first three Bartók quartets with early and late Schubert. So on Monday Schubert's first surviving quartet, in G minor/flat D.18, and his very last, the G major D.887, surrounded Bartók's Third.

The Tokyo's prissy rubato applied formulaically. It seemed, to any phrase deemed "expressive," swiftly became too-curling; the cello's shaping of the second subject in the opening movement, self-consciously laboured, established for in squinting optimistic determination and dutch accluness from McEwan and Kestelman. It is far less cosy a combination, more hedged about with pain and curiosity

What we have lost in brilliant baroque fluttering and four-square incredulity from Smith and Tyacke we make up for in squinting optimistic determination and dutch accluness from McEwan and Kestelman. It is far less cosy a combination, more hedged about with pain and curiosity

Saleroom

Picasso breaks records

The auction record price for a painting by Picasso was broken for the second time in four days on Monday night when Christie's in New York sold "Maternity," a work of his Blue Period (1901), for £13,874,033, a record for any 20th century work of art. It shows a Madonna-like mother kissing the forehead of her son, and was bought by a Latin American collector. On Thursday Sotheby's had sold a Cubist Picasso for \$8.8m in New York.

The Picasso was the highlight of an extraordinarily successful sale, suggesting that the top rank of the art market had recovered its nerve after Sotheby's moderately good auction of Impressionists and Post Impressionists on Friday. On offer at Christie's were 29 major works collected by the late William and Edith Goetz during the 1940s. They brought in £47m (\$85m), way above Christie's estimate of \$50m and a record for any one owner auction. All found new homes. William Goetz was a movie mogul and his wife was the daughter of Louis B. Mayer.

ARTS GUIDE

THEATRE London The Secret Rapture (Lyttelton). Brilliant new David Hare piece... Amadeus (St. James's). The English Shakespeare Company closes its Dutch tour of the Vienna... New York Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically salient... The Shakespeare (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history... Kabuki (National Theatre) (25-26 Nov). Kabuki (National Theatre) (25-26 Nov). Those who saw the original at the Victoria in London will barely recognise its DS incarnation... The Shakespeare (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history... Kabuki (National Theatre) (25-26 Nov). Kabuki (National Theatre) (25-26 Nov). Those who saw the original at the Victoria in London will barely recognise its DS incarnation... The Shakespeare (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history... Kabuki (National Theatre) (25-26 Nov). Kabuki (National Theatre) (25-26 Nov). Those who saw the original at the Victoria in London will barely recognise its DS incarnation...

NOWADAYS, THIS SQUADRON LEADER CRIES. Squadron Leader R. G., DSO, DFC, was one of the first of the 'few' without him and his Spitfire the fate of London would have been much worse. After the Battle of Britain, G. fought with Monty up through the Western Desert in Italy. He was shot down by a German '88' shell. He spent the rest of the war in a prisoner-of-war hospital. A brave man, a very brave man. Not the sort to burst into tears, but yet he does so, covering into a corner at any unexpected noise. For G. in the war is not and never will be, over. The Ex-Services Mental Welfare Society exists to look after and to help people like R. G.. Men with minds damaged in the service of their Country. Men who need our help with day-to-day living. Men who need a sheltered place in which to live. Men who, at the very least, need our help in getting their correct entitlement to pension. We cannot work for these men without your help. The debt is owed by all of us, no please send us a donation, or money, or service, or support, or help. They're glad that they're here - please give us much as you can. Ex-SERVICES MENTAL WELFARE SOCIETY. 11, GERRARD STREET, LONDON W1P 9JF. TEL: 01-493 8282.



FINANCIAL TIMES

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Wednesday November 16 1988

Risk of public squalor

The performance of the UK economy in the last year may have been "a little too strong", as the Prime Minister put it, but this has had one great advantage. In the words of the Chancellor of the Exchequer, "total public expenditure this year, even excluding privatisation proceeds, will be less than 40 per cent of national income the first time this has happened for over 20 years." Is this really a great success? Does this not depend on what public spending is for? The Chancellor's speech on the Autumn Statement was full of such remarks as "an extra £1.4bn is being provided for the National Health Service in 1988-90." Increases were also announced for roads, housing, law and order, and defence. But what are these "increases"?

former may be too pessimistic, the latter is far too optimistic. Paradoxically, the error is at its greatest precisely when, as now, the economy is performing well, for it is then that the gap between productivity growth in manufacturing and services is at its greatest. In short, the government's announcements on public spending are up to the most creative standards of the accounting profession, but the misdirection is not accidental. It conceals a profound dilemma.

National income

The Government, quite understandably, wishes to control the share of national income that flows through the public sector. At the same time, it has been unable to justify its responsibility for determining the level of spending on a number of essential services, the key characteristics of which are that demand for them rises more rapidly than income, while costs rise more rapidly than those in the economy as a whole. Is there a way out of the dilemma? From the government's point of view the best escape might be to transfer responsibility for health, education, transport and so forth to the private sector. But this is not going to happen. It is left with its responsibilities for determining levels of spending in key areas on behalf of the people of the UK.

Misleading

Still more misleading are the figures on the "real" level of spending. The implications of the Government's procedure can be indicated in the key cases of health, defence and education, which account for close to 40 per cent of the public expenditure planning total. Between 1979 and 1987/88 "real" spending on health rose by 30 per cent, on defence by 23 per cent and on education by 8 per cent. By contrast, the National Accounts give a very different picture for the period from 1979 to 1987, with increases in volume of a mere 10 per cent and 3 per cent, respectively. What explains these differences? The National Accounts use an "own cost" deflator. The GDP deflator, implicitly assuming that productivity growth is in line with the average for the economy as a whole. While the

Visiting day in Washington

AFTER PRESIDENT Reagan's "farewell" visit to London on his way back from Moscow in June, it was announced with some solemnity that he had invited Mrs Thatcher to visit Washington once more in his presidency, just after the election of his successor. British Government sources added that she had been promised a meeting with that successor, whoever it might be, and hinted that this was a rare honour, indicative of her unusually high standing in the US generally and with Mr Reagan in particular. In the event the West German Chancellor saw the President-elect just ahead of her yesterday. There is no suggestion that he deliberately stole a march on her, or that Mr Bush and his advisers have arranged the allied leaders in any kind of pecking order. Apparently Mr Kohl just happened to be in the US on other business, and it obviously made sense for him to drop in on Mr Bush while he was there.

Appropriate symbolism

There is none the less an appropriate symbolism about this sequence of events. The British like to make a fuss about their "special relationship" with the US. Mrs Thatcher does undoubtedly have a special relationship with Mr Reagan, powerfully conveyed by their public exchange of compliments at the Guildhall last June, and she undoubtedly is popular with the American public, many of whom see her as sharing Mr Reagan's firm dedication to political and economic freedom but exerting a much firmer grasp on the people and events around her. The Germans do not make a fuss and neither they nor their Chancellor have any special glamour in American eyes. But when Americans get down to business with their European allies there is a tendency for West Germany to come first. Certainly in economic affairs

there is no doubt which European country belongs to the Big Three, and in celebratory terms, too, it is with West Germany that the US has above all to reckon.

The federal republic supplies the largest share of Nato's manpower in Europe and it occupies the central position on the central front facing the Soviet Union. Its relations with its ally sister beyond the Elbe, its sensitivity about the stationing and targeting of nuclear weapons on German territory, its daydreams about reunification through détente or through neutrality, its growing trade with, and generous credits to, the Soviet bloc - all these require careful and constant attention in Washington. To say that Britain by comparison can be taken for granted would perhaps be an undeserved insult to both British independence and West German reliability. But Mrs Thatcher would probably take it as a compliment.

In any case, there is no need for West European leaders to compete for Washington's favour, any more than there is for Western leaders in general to compete for Moscow's. The US frequently asserts its ear nearest wish to see Western Europe strong and united. The Soviet Union, more surprisingly, has now taken to expressing the same view and Pravda has even felt entitled to rebuke Mrs Thatcher for her hostility to European federalism.

The cordial gathering of diplomats, intelligence officials and generals in a Geneva hotel last Friday night turned out to symbolise the breakthrough that was to come in the south western Africa peace talks.

The unity of the war in the region was put on one side. Although nearly four days of sometimes fraught bargaining between delegates from Angola, Cuba and South Africa lay ahead, the atmosphere at a reception to mark Angola's 13th anniversary of independence suggested that independence for Namibia was at last within reach.

The key protagonists - President P.W. Botha of South Africa, Fidel Castro, the Cuban leader, and President Eduardo dos Santos of Angola seem finally to have been convinced that a settlement is in their best interests. Pressure from the superpowers, the growing cost of the war in northern Namibia and southern Angola, and the existence of a UN plan for Namibia's independence agreed in principle almost a decade ago all played their part.

The package agreed by negotiators in Geneva yesterday has something for everyone. If it is ratified by the respective governments, Cuba will be able to claim that its force played a decisive role and its men will go home with honour. Angola will be closer to the peace it desperately needs. South Africa will lose a colony but will claim that it forced the Cubans out of southern Africa. The South West Africa People's Organisation (Swapo), the guerrilla-backed Namibian independence movement, will almost certainly win office, although its authority will be severely constrained by economic dependence on South Africa. The US will take credit for a diplomatic triumph.

Only two groups will have misgivings. The African National Congress is likely to have its guerrillas excluded from both Angola and Namibia; the Unita opposition guerrilla movement in Angola, led by Dr Jonas Savimbi, will lose Pretoria's military support under the deal.

But Cuba, Angola and South Africa all have something to gain. Thus at a series of press conferences in Geneva yesterday, the three delegations made clear that the protracted series of talks which began in London last May had produced agreement in principle to be endorsed by the three governments in the Congolese capital Brazzaville within the next few weeks.

Although full details have yet to be revealed, the broad outline of a regional package is already known. A seven-month countdown to UN supervised elections in Namibia is scheduled to begin early next year, coinciding with the phased departure of Cuban troops from Angola and South African forces from Namibia.

Assuming the settlement goes ahead, it will have profound implications for a region which has not known peace for over two decades. It will reduce - if not end - super-power tensions in the area. Non-aggression pacts between South Africa and Namibia and Angola, which form part of the package, reduce the risk of further conflict. The agreement raises hopes for a negotiated end to Angola's civil war, because the fall-off in Cuban support for government forces, and an end to South African support via Namibia to Unita, is expected to give impetus to discreet peace talks already under way.

The main obstacle to an agreement between the delegations - the terms of the Cuban troop withdrawal - appears to have been overcome during the Geneva talks when Dr Crocker apparently won agreement on compromise terms for a withdrawal which the delegates will take back to their governments for ratification.

The details of this have not yet been disclosed. It seems likely, however, that Cuba has said that it will carry out a phased withdrawal of its 50,000 troops from Angola over the next 30 months. At least 4,000 of them

Michael Holman examines the background to the breakthrough on Angola and Namibia

SUMMARY OF UN RESOLUTION 435

The basis of a settlement in Namibia was set out in UN Resolution 435 passed in September 1978, and amplified during subsequent negotiations:

- 1. Ceasefire. South African forces & Swapo guerrillas confined to bases. Phased withdrawal of South African troops
- 2. Creation of a demilitarised zone along the Namibia-Angola border. A 7,500-strong UN force to oversee a seven-month transition to Namibian independence elections
- 3. The South African Administrator-General of Namibia to repeal discriminatory laws. The release of all Namibian political prisoners. Refugees permitted to return
- 4. Free & fair elections to a constituent assembly, monitored by a 300-strong international police force. Assembly members, elected on the basis of proportional representation, to formulate & adopt a constitution



A long war draws to a close

will go before the seven month transition to Namibia's independence begins.

Barring hitches, the 1.4m people of Namibia will vote in independence elections in mid-1989 which most observers expect will be won by Swapo, led by Mr Sam Nujoma, which has been waging a guerrilla war since 1966.

By early 1981, the last of the Cuban troops will have left Angola, although the majority will depart by the end of next year. Within the next few weeks, according to African diplomats, talks between Luanda and Unita could get under way.

As part of the regional package, Angola's President dos Santos will request the ANC to close its guerrilla training bases in his country. Mr Nujoma has already made it clear that while he supports the ANC, he will not allow the organisation military training bases in Namibia, nor permit guerrilla infiltration of South Africa through the territory.

At the same time, Mr Nujoma has been softening his party's ostensibly Marxist stand, pulling back from pledges to nationalise the country's vital mining sector, assuring white farmers that their land rights will be respected, and urging the business community to stay on in a black ruled Namibia.

Mr Nujoma has also accepted, for the time being at least, South Africa's legal right to ownership of the enclave of Walvis Bay, Namibia's main port.

Three main factors paved the way for the resolution of a regional conflict which has cost billions of dollars and scores of thousands of lives and

which has seen the superpowers in conflict by proxy. The first and perhaps most critical, is what Dr Crocker calls the "convergence of interests" between the US and the Soviet Union during the Gorbachev era.

Both Washington, which helps arm Unita, and Moscow, the main weapons supplier to the Marxist government in Angola, decided that it was in their mutual interest to extricate themselves from a regional conflict which served no useful purpose for either.

From the beginning of the initiative, Dr Crocker has sought the support of Mr Anatoly Adamishin, the Soviet deputy Foreign Minister, and

whose forces dominated much of southern Angola. At the same time economic factors began taking their toll. The government's tentative efforts to reform the economy needed the resources that only western governments and institutions - such as the World Bank and the International Monetary Fund could provide.

Washington effectively vetoed Angola's access to the IMF and the Bank. The economic screws were tightened as Angola, which gets 90 per cent of its export earnings from oil, watched world prices fall.

A combination of economic and military factors was also at work in Pretoria. Since 1985, when foreign banks refused to roll over its loans and precipitated a debt crisis, the South African economy has been in severe difficulties, compounded by the low price of gold, which accounts for 60 per cent of export earnings.

On the military front, the past 18 months have seen the largest number of white South African deaths (more than 50) since the conflict began.

The turning point, militarily and psychologically, came in 1987. An Angolan offensive in September and October against the Unita stronghold of Mavinga proved disastrous. South African forces subsequently laid siege to the strategic Angolan town of Cuito Cuanavale.

Yet the military balance began to shift against Pretoria.

Cuba responded by reinforcing its contingents and began moving units south to the Namibian border, protected against South African aircraft by a combination of Soviet-supplied radar and their own pilots.

The loss of 12 white South Africans during a joint Angolan-Cuban action last June at Caluque dam provoked no retaliation from Pretoria. As Gillian Gunn points out in a recent study for the Center for Strategic and International Studies in Washington, the incident highlighted "the new balance of force in southern Angola."

"The Angolan-Cuban forces now had a significant edge in the air war and could give the South African Defence Forces a good run for its money on the ground. If South Africa had retaliated it would have lost more planes and men than President P.W. Botha was willing to accept," she wrote.

These changing realities helped to produce the first tangible benefits of the Crocker negotiations. Last August, Angola and Cuba signed a ceasefire with Pretoria, which allowed a 600-strong South African force to withdraw from Angola. Both sides consolidated their positions on either side of the Namibian border. Knowledge of the increased stakes in the conflict allowed the ceasefire to hold as Dr Crocker moved on to the second phase finally realised in Geneva - the terms of the withdrawal of the Cubans from Angola and South African troops from Namibia.

As Moscow exerted its influence and the realities of war took their toll on the participants, Dr Crocker was able to draw on the third factor in favour of a settlement: the fact that the framework for Namibia's independence process had been set out in a 1978 UN resolution and accepted in principle by South Africa.

Resolution 435 provides for a seven month transition to limited independence elections, monitored by a 7,500-strong UN force. A constituent assembly, elected on the basis of proportional representation, will then draw up the country's constitution.

Two obstacles stood in the way. The insistence by Pretoria, with the backing of the Reagan administration, that implementation be linked to a Cuban withdrawal. And the reluctance of South Africa to drop what it saw as an alternative strategy - an "internal settlement" in which a coalition of politicians drawn from local white parties and disaffected former members of Swapo won domestic and international recognition.

At the heart of this strategy was Pretoria's unrealistic hope that the internal settlement could be based on a constitution that took into account ethnic differences - a code phrase for leaving power in the hands of the territory's 80,000 white community.

When a group of parties in the coalition last year put forward a constitution which envisaged majority rule, it was promptly vetoed by Pretoria. The internal settlement lost any vestiges of credibility and power, for now, is in the hands of the South African-appointed administrator general in the capital, Windhoek.

The collapse of the internal strategy was probably not decisive when President Botha assessed the pros and cons of surrendering the territory. South Africa has held for 73 years. But taken with the military and economic issues, it underlined the bankruptcy of Pretoria's policy in Namibia.

For President Botha the prospect of President Nujoma running Namibia is galling. But he will draw consolation from the fact that Swapo's concessions carry some major benefits.

After the settlement, the ANC will be denied military training facilities in a buffer zone of African states neighbouring South Africa, running from the west coast of southern Africa to Mozambique in the east.

The prospect of tougher western sanctions may recede as Britain and the US will doubtless use the settlement to argue that negotiated change is shown to be possible. And should the settlement be followed up by the release of Mr Nelson Mandela, the detained ANC leader, Mr Botha will be better equipped to pursue his diplomatic forays into black Africa.

Treasury tips for Moscow

Glasnost never stops. The British Treasury is now supplying details of its computer model of the UK economy to the Soviet Union. The Government is obliged to do so under the same Act which forces it to publish forecasts twice a year. The Act also allows the model on request. The London office of Tass, the Soviet news agency, has received details before and is now asking for a new version.

Vic Gregorian, commercial correspondent at Tass, said: "It is useful for our professors in economic forecasting. It is used for their lectures. It is used for their research. It is certainly no question of it being adapted to forecast the Soviet economy. Whether it was regarded as a good example of how to forecast was left unclear, although Boris Gostev, the Soviet Finance Minister, remarked recently that he found the British tax system of particular interest. One of the people responsible for introducing the Act allowing general access was Nigel Lawson when he was an opposition MP. He does not much believe in forecasts, but the Act does ensure that outside users have to pay a fee."

Bad reading

The report to the Secretary of State for Education on the teaching of the English language to 5-11 year-olds includes a list of recommended authors. Fashionably, though in my view wrongly, Enid Blyton is excluded. Indeed one is slightly surprised that such a well-meaning committee has let in Richard Cozens, who wrote the William books. Among more adult authors, Jane Austen is omitted while Oscar Wilde and T. S. Elliot

OBSERVER

are in. Also excluded is Conan Doyle who invented Sherlock Holmes. Charles Dickens is there, of course, yet why anyone should think that children would prefer him to Jane Austen or the Brontes is almost beyond belief.

Xenophobic

Mitsuyo Takeuchi, chairman of the Tokyo Stock Exchange for the past six years, announced his retirement yesterday with a party shot at the foreigners who demanded, and eventually won, membership of his hallowed institution. Reporters asked him what experience of his career had left the greatest impression. He said his abiding memory of the job would be being forced to deal with the foreign companies who lobbied for exchange seats. "It left a rather unpleasant feeling."

The sentiment is probably mutual. Takeuchi's insistence on limiting foreign membership had great support among the small firms on the exchange. But it won him few friends among overseas companies, which had to rely on officials at the Ministry of Finance to twist Takeuchi's arm. Once a small number were admitted, Takeuchi emphasised there was no room for any more - the exchange buildings could not accommodate them. This has left at least two companies out in the cold - EZW, the securities subsidiary of Barclays Bank, and James Capel, controlled these days by Hongkong and Shanghai Bank. Their main hope is that Takeuchi's successor, Minoru Nagaoaka, may regard the change over as an opportunity to mend a few fences.

Nagaoaka, 64, was president of Japan Tobacco until earlier this year and is a former civil

Even though the new session will open on Tuesday, Speaker Westwood has the custom of shaking hands with all the MPs in the Chamber - around 40 - and the Prime Minister was at the head of the queue. Neil Kinnock was absent.

On the shelf

A week before the first meeting of the Delors Committee in September, to discuss the economic and monetary integration of the European Community, a senior central banker said it would be interesting to see if Robin Leigh-Pemberton, the Governor of the Bank of England, was "his own man".

The Committee had already decided to take no chances, just in case. The decision not to keep minutes of the meetings was made by Robin Leigh-Pemberton, the Governor of the Bank of England, was "his own man".

The future of the Delors Committee and the European central bank must now be looking bleak. Karl Otto Pohl, President of the Bundesbank, told the Delors Committee earlier this month that a Euro was a distant aim. With the Governor's position now out in the open, the idea seems well and truly on the shelf.

PM on parade

Margaret Thatcher's enthusiasm for observing Parliamentary protocol even on such routine occasions as the inauguration ceremony marking the formal end of a Parliamentary session shows no sign of diminishing. The Prime Minister was in her place on the Government front bench when the Commons assembled at 9.30 am yesterday in spite of being about to depart for Washington and a late night before at the Lord Mayor's banquet.

Let us pray

A huge lunch of the American Stock Exchange, including a lot of Swiss bankers, was surprised the other day when Jesse Jackson rose to give the main speech and began: "Now let us all say a prayer for President-elect George Bush."

Advertisement for R.J. Hoare Leasing Limited. Text: "We even prepare end of term reports." "Throughout the term of a leasing contract with R.J. Hoare, the company makes available to its clients regular and detailed lease and vehicle reports." "Apart from end of term reports, they can be supplied quarterly or monthly or even every single day, depending on your needs. And cover such diverse subjects as maintenance histories and costs, vehicle mileages and end-of-lease predicted mileages and costs, on-going vehicle customer reports, tax allowances regarding contract rentals, vehicle budget reports for financial planning, etc. etc." "It just goes to show the lengths to which we go to provide you with the most comprehensive and up-to-the-minute leasing service in the land." "A service which also incorporates the pick from any vehicle range currently available in the U.K. Back-up service from any one of 4500 strategically located facilities. The best possible insurance cover. AA and RAC membership at whatever level you prefer." "The list goes on." "Send for our fully descriptive brochure today and discover how limitless leasing choice and service can help you cut costs while increasing your motoring pleasure." "R.J. HOARE Leasing Limited LEADING ALL THE WAY" "337 Poole Road, Bournemouth, Dorset BH12 1AE. Tel: Bournemouth 752400. Fax: 752800. Telex: 41351."

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David Owen describes the topsy-turvy course of Canada's general election campaign

With US President-elect George Bush safely on his way to the White House, the spotlight is switching to North America's other November vote: the general election in Canada.

Already, in an implicit jibe at the lacklustre proceedings south of the border, Canadian leader writers from Newfoundland to British Columbia have rather smugly declared democracy the winner in the current campaign.

Prime Minister Brian Mulroney, buoyed by a series of favourable opinion polls indicating steadily growing support both for his Progressive Conservative party and for the US-Canada free trade agreement, has been the centrepiece of his policy platform since the 50-day election campaign on October 1.

Mr Mulroney has just completed the fourth year of a five-year mandate won in a landslide in September 1984. He has been re-elected into an early election by Mr John Turner, leader of the Liberal opposition. Mr Turner had asked the Liberal-dominated Senate to block passage of free trade-related legislation until after an election.

None the less, the Prime Minister has been careful to curtail fairly his policies and his party prior to the campaign's formal opening. He is promising payoffs for a range of items from energy projects of dubious viability to illiteracy programmes. He stresses the robust economic growth and prosperity that Canada has experienced during his four years of rule and the importance to the country's heavily trade-dependent business sector of his still unratified free trade agreement.

Meanwhile, Mr Turner and Mr Ed Broadbent, leader of the left-of-centre New Democratic Party (NDP), rally away ineffectually. They question the Prime Minister's integrity, and attack the trade deal, which would remove virtually all remaining tariffs on trade between Canada and the US over 10 years. It could turn Canada into an economically emasculated colony of the US, they say. "I will not allow Mr Mulroney to destroy a 120-year-old dream called Canada," Mr Turner repeatedly proclaims.

The 50-year-old Liberal leader is also hampered by insubordination in the ranks. His party at times appears as fragmented as the British Labour party at its most fissiparous. This insubordination comes to a head just before the vital television debates (held on consecutive evenings in English and French), following publication of a poll indicating that Mr Mulroney is the best candidate for Prime Minister.

The realisation that the debates offer his last chance prompts Mr Turner to give the performance of his life. He assails the Prime Minister relentlessly in French and in English. He does not decisively win many of the arguments; but he keeps Mr Mulroney firmly on the



Runners in three-horse race: John Turner, Brian Mulroney and Ed Broadbent

Unpredictable to the last

defensive throughout - and frequently sidelines Mr Broadbent. Perhaps more important, his cogent attacks alleviate voters' uncertainty about his competence to lead the country.

Since then, a succession of polls has shown that the Liberals - the party of government for most of the post-war era - are back in the hunt. One survey has accorded them a 12-point lead, although most portray the Liberals and the Tories as jostling for first place. At the very least, a party which three weeks ago was facing up to the prospect of a third-place finish is again regarded as plausible government material. A slick advertising campaign is partly responsible for keeping momentum going. The most telling image to date has been that of a hand slowly erasing the Canada-US border. The message is that this is what lies in store for Canada should Mr Mulroney's trade deal go into effect.

Whether or not it yields victory, the Liberal resurgence has changed the timbre of the election contest. Worried Tories have abandoned all pretensions of keeping to the high road and are flinging mud in all directions. The long

list of Liberal spending pledges and the opposition's claims that the trade deal will jeopardise social programmes are particular targets.

Mr John Crosbie, the international trade minister, has been trundled back from his remote base in Newfoundland to add his acerbic wit to the onslaught. Mr Lucien Bouchard, the Secretary of State, has charged in his Quebec homeland that opposition to free trade is a plot by wealthy Ontario to retain its power at the expense of the rest of Canada. Until two weeks ago, predominantly French-speaking Quebec was rated one of the most solid bastions of Conservative support in this election.

Mr Mulroney and his colleagues, supported by many Canadian business leaders, have been hinting that rejection of the trade deal would spell disaster for the Canadian economy. The most visible indication of this is a \$1.5m advertising campaign launched by the Canadian Alliance for Trade & Job Opportunities. The organisation purports to represent "the vast majority of Canadian exporters, importers, chambers of commerce, manufacturers and small business groups."

each new snapshot of the three parties' fluctuating fortunes. Most economists are circumspect about the trade deal's implications. They say that rejection of the pact would do Canada some harm, but that the worst fears are probably unjustified. "It would raise the probability of turning a slower economy in 1989 into a moderately recessionary economy," says Mr Carl Beigie of McLean McCarthy, a Canadian securities firm.

The NDP has trained its sights on Mr Turner, having concentrated on Mr Mulroney and his trade deal throughout the early stages of the campaign. Mr Broadbent is implying that Mr Turner, a lawyer in Toronto's Bay Street financial district, is a Conservative wolf in Liberal sheep's clothing. "I believe John Turner to be one of the most conservative men to enter public life in this country," Mr Broadbent said at a recent rally in Nova Scotia.

The outcome of the election is particularly hard to estimate in Ontario and Quebec, which together account for 174 of the 295 seats at stake. Quebec has shown the most pronounced post-debate swing to the Liberals of any province. As in 1984, it had looked set to vote Conservative on the strength of support for the free trade agreement, for Mr Mulroney himself (a local boy who speaks fluent French), and for his successful resolution of lingering constitutional disagreements between Quebec and the rest of Canada.

After the debates, Quebec swung back towards the Liberals. Mr Alain Cousineau, president of management consultancy Secur, attributes the sea-change to the emergence of free trade as the central issue in the province. This is "a lot of volatility" in Quebec's attitude towards the pact, he says. "To that extent, the credibility of the sources speaking out on the subject will be crucial."

Other commentators feel that the volatility of Quebec's voters is explained by their desire to back a winner. If they sense a Liberal resurgence, they don't want to be the only ones voting Tory, says one. Ontario has more seats which all three parties have realistic chances of winning than any other province. The Liberals appear to have gained significant ground in recent weeks. Mr David Peterson, the province's Liberal premier and an opponent of Mr Mulroney's trade deal, has been more enthusiastic in his support for Mr Turner since the television debates.

With less than a week of campaigning left - the election is on November 21 - Mr Mulroney's goal of ensuring the ratification of the free trade agreement is looking precarious. If elected, he would become the first Conservative Prime Minister in 106 years to secure a second consecutive parliamentary majority. If the election were held today, a minority government of Conservative or Liberal persuasion would be the probable outcome. The best chance for either to form a majority would occur if further significant erosion in NDP support occurs prior to polling day.

Student loans

Disentangling the myths of the white paper

By Nicholas Barr

It is important to disentangle the myths from the realities of last week's white paper on student loans. Myth 1: Last week's publication is a white paper. It is not. It is a green paper in key areas. It simply sets out the options without choosing between them. A crucial unmade decision is what the repayment mechanism should be. Another is the role of the private sector.

Myth 2: The white paper reduces access because loans deter potential students (the Jack Straw argument). Loans raise not a two-way, but a three-way debate between grants, mortgage-type loans, and loans with income-related repayments. The Jack Straw argument is true of mortgage-type loans (Options A, B and C in the white paper), but not of loans with income-related repayments (Option D). International experts are unanimous that income-related repayments are the only correct approach to undergraduate education.

Myth 3: The white paper increases access (the Kenneth Baker argument). The only way to improve access is to have more places in higher education. In the white paper scheme students borrow ultimately from public funds. Thus the Treasury pays student fees, the maintenance grant and also the loan. There are no public expenditure savings until 2002 (Annex E), and thus no early possibility of the large-scale expansion to which Education Ministers seem genuinely devoted.

The scheme raises the living standards of students inside the system, but does little for outsiders who are unable to get in because the system cannot expand. This is an avoidable problem. Myth 4: Loans are expensive in public expenditure terms. The initial deficit, though inevitable, need not be financed from public sources. One private source is the banking system. Long-term unsecured student loans, however, are risky (hence the private sector has never offered them on any large scale). A Treasury guar-

antee is required, which is costly in public expenditure terms, as demonstrated by high default rates in the US. A Swedish royal commission on their (private sector) loan scheme concluded that it would have been cheaper to give the students the money. A more promising possibility is a user charge for employing graduates (an increasingly scarce resource in the 1990s), through an additional employer National Insurance Contribution of 1p in the pound for anyone graduating after April 1989. The charge would not at first finance all net outgoings. But the yield in the first full year would be £12m to £14m, in the second year (with a second cohort of students) at least double that, and so on. If the charge were made from April 1989 the net public sector cost of the scheme could be zero by 1993 (and with a 2p charge by 1992). The public savings could be used to expand the system.

Myth 5: Cuts in public spending are necessary because of the ageing population. The proportion of elderly people is rising, pressuring high costs of pensions and health care. Thus, it is argued, we should cut public spending elsewhere, including education. Matters are more complex. What is needed is to cut consumption today thereby freeing resources for investment in technology and in human capital, both of which will increase output in the future. There might be a case for cutting public and private consumption, but none whatever for cutting investment in either sector. The education system should be expanded precisely because of demographic change, to avoid what in the past has been called an "investment gap."

Myth 6: A well-constructed loan scheme needs an interest subsidy. The white paper charges no interest but indexes the principal. This implies a real rate of interest of zero. The long-term real interest rate approximates the rate of economic growth; that is about 3 per cent. Implicit in the white paper, therefore, is a long-run interest subsidy of 3 per cent, which is inefficient and wasteful of public expenditure

because it is poorly targeted. Well-off undergraduates are given an incentive to borrow up to the maximum and put the money into privatisation flotations.

Myth 7: The white paper is distributionally neutral. Parental contributions will not be frozen unless the formula by which the contribution is calculated is fully indexed to changes in earnings. The biggest beneficiaries will be the best-off parents (who pay the highest contributions) and students with the largest unpaid parental contributions (students with well-off parents). On both counts the measures are carefully targeted on Tory parents whose uprising scuppered Sir Keith Joseph's 1984 attempt to impose parental contributions on tuition fees.

The losers are students with the largest social security benefits, who lose more benefit than they gain from the loan facility. This is not an argument against organising student support so as to avoid the social security system. But the change is parastimulous.

The best features of the white paper are that income-related repayments remain on the agenda and the fact that loans will be indexed.

Its strategic weakness is access. Several solutions are on offer. My preferred one is two-pronged. First, the National Insurance system could be used to collect a small user charge from employers for all new graduates. The crucial virtue of this approach is to reduce the Treasury cost of the loan scheme to zero within three or four years of its introduction. The saved public resources could and should be devoted to enlarging the higher education sector. And, on the demand side, loan repayments must be income-related, so that students from disadvantaged backgrounds are not deterred. With that package (which is amenable to possible within the framework of the white paper) Kenneth Baker and his higher education minister Robert Jackson really would increase access.

The author is senior lecturer in economics at the LSE.

LETTERS

Resources allocated to saving life and limb

From Professor David Metcalf. Sir, The investigation by Desmond Fennell QC into the Kings Cross tunnel fire, raises a number of issues concerning the allocation of resources to saving life and limb.

risks are greatest in tunnel fires. London Underground recognises this, and has been successful in preventing such risks. Fatalities in tunnel fires are almost unknown.

Second, a sum approaching an extra £200m is now to be spent on safety measures. If this sum were invested instead, to yield a real rate of return of 5 per cent, £15m a year would be available. This would permit 1000 new safety wardens to be employed - an

average of four per station. Third, if this £300m investment averts a disaster of Kings Cross proportions once every three years, the cost per life saved is about £1.5m (£15m a year divided by ten lives per year saved).

Investing in Israel

From Mr Martin Loefer. Sir, The comment in your news item ("Israeli group wins foreign investment," November 10) that foreign investment in Israel industries is a "trade event" is misleading and untrue.

In only 40 years, more than 150 overseas companies have invested in manufacturing in Israel. These investments have varied in size, within the last month a Canadian company has invested \$22m in a leading Israeli pharmaceutical concern. Motorola, Intel and National Semi-Conductors are among many who have found business ventures in Israel both profitable and a reward-

Too much energy is wasted

From Mr Philip Bloufield. Sir, In donning his green mantle Mr Nicholas Ridley, the Environment Secretary, suggests that we might avoid a planetary greenhouse by risking a nuclear wasteland.

Combined Heat and Power (CHP) electricity generation is a more temperate alternative because it makes use of the 70 per cent of the fossil fuel burn which presently is wasted. Putting to use this enormous wasted energy resource would more than satisfy forecast growth in final energy demand. There is really no need to increase the fossil fuel burn, and therefore no "environmental" need to consider nuclear

Starship Enterprise may be a little delayed

From Mr John Wells. Sir, Professor David Simpson (Letters, November 10) asks why it is that "services are less easily traded than manufactures". Let me try to answer him.

The proposition is a generalisation referring to the average position for all services, to that for all manufactures; it cannot be applied to each and every pairwise comparison (Professor Simpson compares an insurance contract with a motor car).

On the other hand, the transport cost margin for manufactures is considerably lower, relative to the unit value of the product concerned: comfort does not matter for most goods; travel time costs less. There are now very few manufactured items for which transport costs represent a barrier to successful competition in international markets. Even very heavy items such as construction materials can be traded profitably.

In 1986, for UK manufacturing as a whole, the ratio of exports to the total value of commodity output was 23.5 per cent - up from 24.0 per cent in 1979. In 1986, for all services except owner-occupation services, this figure was just 9.8 per cent - down from 10.8 per cent in 1979.

There are three reasons for this. Transport costs are positive. People require to be transported more comfortably than goods, so their transportation

costs more. International travel for the individual is time consuming and therefore costly.

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It used to take four to six years for a fruit tree to produce fruit. And people always had this dream of faster and better harvests. Now DSM, one of Europe's largest chemical companies, has helped realize this dream.

In co-operation with the Research Station for Fruit Growers in Holland, the researchers at DSM have developed a completely new fertilising technique for north-west Europe. They call it 'fertigation'.

It uses the environmentally benign drip irrigation system. The drip, however, is enriched with a special fertiliser which is fully soluble in water.

Thus the roots receive, drop by drop, moisture and nutrients. In exactly the right amounts. The results are remarkable: since we improved the drip, we've been able to harvest at least a year earlier.

And both the yield and the quality have improved tremendously. Fertigation is one of our technologies which is certainly bearing fruit.



To get our fruit trees to grow a lot faster we improved the water drip.

DSM logo and text: If we don't have a solution, we find one.



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# FINANCIAL TIMES

Wednesday November 16 1988

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## Japan minister seeks reduced role for dollar

By Philip Norman, Economics Correspondent, in London

A CALL to reduce the international role of the dollar as a way of bringing greater stability to the world's monetary system was made yesterday by Mr Toyoo Gyohten, Vice Minister at the Japanese Ministry of Finance.

At the London School of Economics, Mr Gyohten said the dollar's role in financing world trade should be shared with the yen and the major European currencies.

The continued excessive use of the dollar in world transactions caused instability in the world monetary system because the dollar as a national currency had lost importance relative to other currencies over the past 40 years.

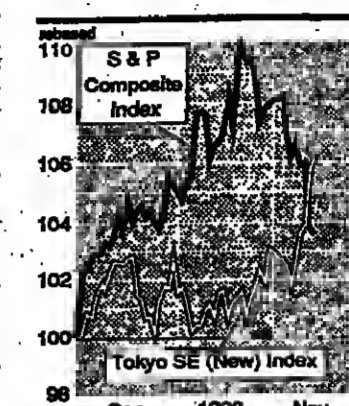
As its contribution to a more stable monetary order, Japan was making the yen "more attractive, usable and investible" by making its financial and capital markets "open, liquid, deep and wide."

Answering questions after delivering a lecture on Japan's role in the world economy, Mr Gyohten said that such an evolution of a multi-currency system was compatible with the efforts of the Group of Seven leading industrial countries to coordinate economic and monetary policies.

## Tokyo takes the high road

There is something very typical about the fact that amid the disarray of Mr Bush's victory, the biggest stock market of them all has been heading in the opposite direction.

Ever since the October crash, there has been a growing conviction in Tokyo that the Japanese market can march to its own drum. In the past week, Wall Street has fallen by some 2.5 per cent, and the Nikkei index has risen by the same amount to yet another all-time high.



These concerns look a lot healthier now than they did six weeks ago. The key seems to be the continued weakness in the oil price, which has dispelled worries on inflation and interest rates.

## Money worries Tokyo politicians

Current scandals may become part of tradition, Ian Rodger reports

SOMEONE once said that you can tell a lot about a people by examining the character of their political scandals.

In Japan, where the typical politician spends endless time and money helping constituents, elected representatives tend to be judged as much for their fund-raising ability as anything else.



Mr Noboru Takeshita, the Prime Minister, right, is famous for his money-pulling power - last year he raised ¥1.1bn (\$8.9m) for his faction at a single party.

## Greek bank scandal widens

to enmesh politicians

By Andriana Ierodiakonou in Athens

A GROWING political scandal in Greece over Mr George Koskotas, a fugitive banker, has taken a new turn with the appearance of the first clear rift over the affair in the ranks of Greece's ruling Socialist Party (Pasok).

Mr Apostolos Lazaris, a founding member of Pasok and one of its most respected parliamentary deputies, yesterday resigned his positions in parliament and the party. As one of the architects of the economic programme, on the basis of which the Socialists were voted to power in Greece in 1981, Mr Lazaris served as Economy Minister in the first period of Socialist rule.

The official reasons for Mr Lazaris's departure were not immediately disclosed. However, shortly before his resignation he openly attacked Dr Andreas Papandreu, the Prime Minister, for comments he made in a recent television interview.

The Prime Minister had harshly criticised as "apostates" those members of Pasok who had demanded a purge of government officials associated with the Koskotas scandal. In return for such a purge, the suggestion is that the Pasok members, including Mr Lazaris himself, would have accepted posts in the Greek Cabinet later this week.

However, even in Japan there are limits to what the public will allow. After the Lockheed scandal in the early 1970s a Political Fund Control Law was passed, putting a limit on the amount of money a politician could receive from any one source.

On these and other occasions, including election day itself. Because constituencies are large, it is impossible for a politician to establish personal relations as widely as necessary, so he has to pay others to do it for him, what Mr Aichi refers to as "the aiding and supporting of prefectural, town and village-level elected officials."

Thus, it is not surprising that politicians in Japan tend to be judged as much for their fund-raising ability as for anything else. Mr Noboru Takeshita, the Prime Minister, is famous for his money-pulling power. Last year, he raised ¥1.1bn for his faction at a single party.

New issues also provide opportunities for politicians to raise money. Until recently, new issues in the Japanese market were almost guaranteed at least to double in value. Hence, politicians were always willing and eager to be included among the lucky few offered shares before the flotation.

The problem with these actions is that they make the politician indebted to the donor, whether a stockbroker or a businessman. The investigation of the Recruit Cosmos distributions, for example, is aimed mainly at finding out whether this indebtedness spilled over into the realm of bribery.

Mr Aichi argues that the only way to unravel the current situation is to change the constituency system, replacing the large, multiple-member constituencies with small, single-member ones as in Western democracies. However, such a system would benefit the opposition parties, so the LDP, which has held power without interruption for more than 30 years, is in no hurry to contemplate it.

Mr Kazuo Aichi, a rising star in the ruling Liberal Democratic Party, has recently published details of his income and spending to demonstrate the problem. Mr Aichi's after-tax salary and expense allowances as a Diet member amount to ¥11.1m (\$90,200). In addition, he is entitled to free travel on national railways on official business. He is also given a tiny office in the Diet and the government pays the salaries of two assistants.

By most Western standards, that is a very generous package. But in Japan, it is a drop in the ocean. Mr Aichi's basic expenses amount to nearly 10 times the level of his income. That covers the costs of a second office in Tokyo, another in his constituency and salaries of 19 of his 21 assistants and other office expenses, such as telephone and postage.

Thus, to a much greater extent than in the West, the typical Japanese politician spends endless time and money on helping constituents out of problems, finding jobs for their children, attending weddings, funerals, business-opening parties and providing lavish gifts, often of cold cash.

## Brady to stay on at Treasury

By Peter Riddell in Washington

MR NICHOLAS BRADY is to stay on as US Treasury Secretary in the Bush administration to a move intended to reassure financial markets by underlining continuity of economic policy.

Announcing the widely forecast appointment on his return to Washington yesterday, President-elect Bush praised Mr Brady's knowledge of financial markets at home and abroad and said: "I'm proud to have him as the senior member of my economic team."

Mr Brady, a close friend of Mr Bush, has been Treasury Secretary since August when he took over from Mr James Baker on Mr Baker's appointment as chairman of the Bush campaign.

Mr Baker, named as Secretary of State last week, is likely to retain a close interest in Treasury matters since he has already signalled that he sees international economic issues as forming an integral part of his foreign policy approach.

Further senior appointments to the economic team are likely within the next few days.

## Europe, Japan break ranks on trade talks

By William Dullforce in Geneva

THE EUROPEAN Community, Japan and 10 other countries have broken ranks in the Uruguay round of trade talks and are trying to draft an agreement on tropical products independently of the US.

The EC has declared specific products with an annual import value of some Ecu20bn (\$17bn) on which it is prepared to abolish or cut tariffs and remove other import restrictions.

Included in the EC list are coffee, tea, cocoa, spices, tropical fruits, tropical woods and rubber. Japan, too, has specified a wide range of products to which it is willing to open its market.

The breakaway group decided the inflexible attitude of the US on tropical products threatened to wreck the trade ministers' mid-term review of the talks at Montreal early next month.

Developing countries account for some 80 per cent of the \$60bn annual world exports of tropical products and ministers agreed, when launching the Uruguay round of talks in 1986, that priority should be given to the fullest liberalisation of this trade.

## OECD sees continued expansion

By Ian Davidson in Paris

SENIOR economic policy officials in the Organisation for Economic Co-operation and Development (OECD) expect the current phase of economic expansion to continue, employment opportunities to increase, and inflation to remain low.

These were three of the main conclusions of two days of discussions in the Economic Policy Committee of the Organisation for Economic Co-operation and Development (OECD), according to the summing-up by its chairman, Dr Beryl Sprinkel.

The risk of inflation accelerating seemed small, he said yesterday. Nevertheless, "most delegates thought that in order to deal with inflationary tensions and encourage a sustainable flow of investment, fiscal tightening - particularly expenditure restraints - over the medium term ought to be an indispensable element of government action."

It was "quite certain" that US President-elect George Bush would not seek to deal with the US budget deficit by raising taxes. "We believe that the solution is not to have a larger government and a weaker private sector, but to contain government spending."

## Gorbachev steps up pressure in West

Continued from Page 1

done," he said in a speech seeking to reassure the party faithful that reforms remain solidly socialist. "We intend to continue acting in close co-operation with socialist countries, and with all peoples and governments."

His meeting in Cuba with Mr Fidel Castro - the first by a Soviet leader since Mr Leonid Brezhnev went to Havana in 1974 - will attempt to provide some of that reassurance, to thank Cuba for co-operating

in the peace settlement in Angola, and to make it clear that the Soviet Union cannot continue indefinitely subsidising socialist states.

However, his trip to Britain will spell out the scale of his international ambitions. He clearly finds Mrs Thatcher an invaluable sounding-board for conservative attitudes in the Western alliance, providing an insight both into potential US positions and the different perceptions of Western Europe.

**WORLD WEATHER**

Location	Temp	Wind	Cloud	Temp	Wind	Cloud
Agadez	18	10	S	18	10	S
Alger	18	10	S	18	10	S
Amman	18	10	S	18	10	S
Alger	18	10	S	18	10	S
Bangkok	28	10	S	28	10	S
Bombay	28	10	S	28	10	S
Buenos Aires	18	10	S	18	10	S
Calcutta	28	10	S	28	10	S
Caracas	28	10	S	28	10	S
Chengde	18	10	S	18	10	S
Colombo	28	10	S	28	10	S
Copenhagen	18	10	S	18	10	S
Dakar	18	10	S	18	10	S
Damascus	18	10	S	18	10	S
Dhaka	28	10	S	28	10	S
Dublin	18	10	S	18	10	S
Hankow	18	10	S	18	10	S
Hong Kong	28	10	S	28	10	S
London	18	10	S	18	10	S
Lyons	18	10	S	18	10	S
Manila	28	10	S	28	10	S
Medan	28	10	S	28	10	S
Osaka	18	10	S	18	10	S
Paris	18	10	S	18	10	S
Perth	18	10	S	18	10	S
Port of Spain	28	10	S	28	10	S
Rangoon	28	10	S	28	10	S
Reykjavik	18	10	S	18	10	S
Singapore	28	10	S	28	10	S
Sourabaya	28	10	S	28	10	S
Taipei	28	10	S	28	10	S
Tokyo	18	10	S	18	10	S
Yokohama	18	10	S	18	10	S

## British Airways

Since British Airways' second quarter is traditionally its best, virtually unchanged pre-tax profits of £141m do not look very inspiring, particularly given a 15 per cent rise in revenues and a static fuel bill. However, BA is still in the throes of integrating British Caledonian and remains confident that savings of around £100m per annum will start showing through next year. Indeed, its October traffic returns indicate that it has

## West Germany

The West German stock market may not have been able to match Paris in terms of performance this year, but a more impressive when compared with the lacklustre performance of Wall Street and London. The resilience of the West German economy has surprised everybody: an expected 1988 economic growth rate of 3% per cent is roughly twice as fast as last year, and the promise of better than expected earnings has been a major factor behind the re-rating of West German shares.

## Securities firms

Continued from Page 1

generated substantial income. Nomura suffered an 18 per cent fall in pre-tax profits to ¥405bn, on an 11.6 per cent decline in revenues to ¥846bn. Daiwa's pre-tax profits fell 22.9 per cent to ¥225bn, on a 12.5 per cent decline in revenues to ¥577bn. Nikko's pre-tax profits dropped 37.8 per cent to ¥145bn, compared with a 32.5 per cent decline in Yamachi's profits to ¥145bn. Nikko's revenues were 15.7 per cent down at ¥456bn and Yamachi's 14.8 per cent lower at ¥431bn.

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday November 16 1988

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INSIDE SEC offers blueprint for global system

David Ruder, chairman of the US Securities and Exchange Commission (SEC), unveiled a series of proposals setting out the nuts and bolts of the first truly global market system. The move, which comes 13 months after the market crash which raised serious questions about the linking of international equity and debt securities markets, reflects the SEC's express belief that it should assume a leadership role in international securities regulation. Page 34

Chaos rules the day on Hong Kong stock exchange Chaos reigned on the Hong Kong Stock Exchange as confusion over the restructuring of HK-7VB led to a mid-morning suspension of trading in its shares on the grounds of a false market having been created. Some investors suffered substantial losses in an affair which is an embarrassment to the Hong Kong investing and broking community. Page 31

Phillips pays the price for a brighter future Phillips Petroleum is bouncing back from the severe difficulties of two years ago, when it was hit by the combined effect of falling oil prices and an \$8.6bn debt, taken on to fight off two Wall Street takeover raids. But the men who run the world's eighth-largest company's turnaround, Phillips has had to pay a heavy price. Page 30

Portuguese reforms rouse market from deep sleep The Portuguese stock market appears to be waking up from a long sleep as the Government plans to deregulate the country's two bourses early next year. For the first time this year, clusters of small investors are gathering to watch the Lisbon bourse computer screens. The individual investor is still feeling badly bruised by last year's crash, however, and still tends to play it safe. Page 46

Unigate up 9% to £44m Unigate, UK food, dairy and distribution group, announced a 9 per cent rise in pre-tax profits to £43.8m (\$78.8m) for six months to October 1. John Clement, chairman, warned he did not see the same level of progress in the second half. Page 38

Congress struggles with spectre of margin debate Margin reform in the US futures industry is an issue that has refused to die, although valiant efforts have been made to placate those baying for change. The debate threatens to return stronger than ever as next year's Congress faces a struggle over the re-authorisation of both the securities and futures industry regulators. Page 34

Market Statistics table with columns for various market indices and their values.

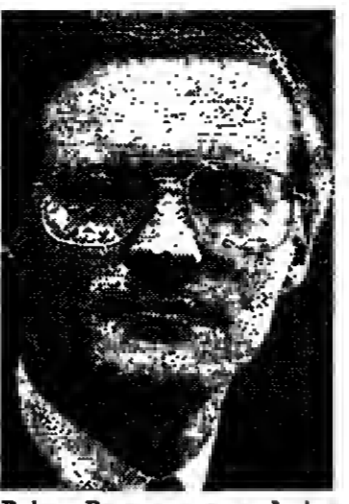
Companies in this section table listing various companies and their share prices.

Chief price changes yesterday table showing price movements for various companies.

London (pence) table listing share prices for various companies.

Prime Computer receives \$965m bid from MAI

By Roderick Oram in New York PRIME COMPUTER, the second largest US maker of computer-aided design equipment after IBM, has received a \$965m takeover offer from MAI Basic Four, a California company only one-quarter its size. The bid, mounted by MAI's chairman and controlling shareholder Mr Bennett LeBow, a New York investor, drew a sceptical response on Wall Street. The offer of \$20 a share was broadly in line with estimates of Prime's worth but its stock rose only \$2 to \$17.75 while MAI's fell 1/4 to \$11 1/4. Analysts expressed concern about the proposed takeover's industrial logic, financial strain and management challenge to MAI. Such controversy is not new to Mr LeBow. He took over Western Union, the telecommunications service company, and forced through a complex restructuring plan to free it from bankruptcy protection. He also controls Liggett Group, the cigarette maker, and is seeking regulatory authority to buy more than 50 per cent of American Brands, another tobacco group. He and his partner Mr William Weikel own 43 per cent of MAI while LeBow family trusts hold an additional 17 per cent. They had bought MAI, a maker of mid-sized business computers, in 1985 for \$105m. They sold a minority of the stock to the public later that year. They tried last year to sell the rest of their stake but in a later change of strategy decided it was more desirable to try to expand MAI through acquisitions. In the



Brian Powers: surrendering control after five months

A CHAPTER worthy of the pen of novelist James Clavell was added to the Jardine Matheson saga last week, as Mr Brian Powers, appointed only five months ago as the company's first American taipan (or big boss), took Hong Kong by surprise with the announcement that he is to step down at the end of the year. The move sparked off its fair share of wild rumours, featuring failed palace revolutions, internal strife, and Machiavellian intrigue in the Noble House. However, Mr Powers' stated reason, that he is returning to the US because of his wife's ill health, has generally found acceptance, even if conspiracy theories do linger on. His departure will clear the way for Mr Nigel Rich to assume overall command of Jardine Matheson's diversified business empire, which numbers hotels and property, financial services, retailing, engineering and construction among its many activities. The months prior to Mr Powers' appointment saw a period of discussion in the colony over what was only half-jokingly referred to as the 'theory' of an American rising to be taipan, and it is hard to imagine that the decision to appoint the 38-year-old Mr Powers was not a source of disappointment for Mr Rich. But now he is to get his chance. Aged 43 years and a chartered accountant by training, Mr Rich is seen as a sound, if less exciting, successor to Mr Powers, and one who enjoys a close relationship with Mr Simon Keswick, the non-executive chairman of Jardine Matheson who himself ended a six-year stint as taipan in June of this year. "He's paid his dues in terms of Jardine's loyalty," said one broker, who argued that the change at the top of the company makes little difference, as whoever runs the group needs the approval of the Keswick family on major issues of strategy. Investors also reacted with equanimity to the news, with the share prices of the principal listed companies within the group showing little clear direction after the announcement was



Sudden change of taipan at the Noble House

Michael Marray looks at Jardine Matheson's new managing director

made. Mr Rich, a one-time personal assistant to Mr Simon Keswick, has spent much of the past decade at Hongkong Land, during which time the property concern was making the slow journey from near bankruptcy to the position of strength that it enjoys today. Mr David Davies, who resigned as head of Hongkong Land in 1986 after disagreements with Mr Keswick over corporate strategy, was the man most publicly associated with the resurrection of Hongkong Land, but there are those who point to a lower profile but no less significant contribution from Mr Rich. Regardless of the personality at the top, Jardines is clearly not a one-man show, having come a long way since its headquarters were transferred from Canton in mainland China to Hong Kong in 1841, at a time when opium trading was the mainstay of its business activities. Mr Rich takes over at a time when most of the units within the group's five core business areas are in better shape than ever, buoyed by three years of runaway economic growth in the colony. Rental income from Hongkong Land is growing fast as a result of an acute shortage of office space in the Central business district, while the Mandarin Oriental International hotels division is also experiencing strong profit growth. The restaurant and supermarket chains are doing a roaring trade, while the distributorship for the West German car manu-



Nigel Rich: a sound if unexciting successor

facturer Mercedes-Benz, an enduring status symbol in a city where entire traffic jams sometimes appear to be made up exclusively of Mercedes cars, continues to be lucrative. Financial services such as merchant banking, insurance and stockbroking are also performing well. With first-half net profits for Jardine Matheson up by 38 per cent over the same period last year to HK\$450m (US\$58m), Mr Rich is inheriting a booming empire and the next five years are unlikely to be quite as traumatic as the last five. They began with the assumption of control by Mr Simon Keswick, and the start of a rescue operation to nurse back to health a group brought close to collapse by the heavily indebted Hongkong Land. Two years ago saw a complex series of corporate manoeuvres, as a new structure for the group slowly emerged, with Jardine Matheson at the top, holding stakes in the separately listed Dairy Farm, Hongkong Land and Mandarin Oriental through the newly created Jardine Strategic Holdings. This was the era during which Mr Powers made his business mark, bringing in his corporate finance skills learned at New York investment bank James Wolfensohn to become one of the major driving forces behind the wholesale restructuring of the group. Despite intense arguments at the time, the move to demerge and separately list the hotels and retailing divisions has unlocked added value for shareholders, while the crossholdings between Jardine Matheson and Jardine

Siemens dividend held despite higher profits

By Haig Simonian in Frankfurt SIEMENS, the West German electrical and electronics group, has decided not to raise its dividend, which was cut to DM11 (\$6.30) a share last year, in spite of a marked increase in sales and profitability. Siemens shocked financial markets this time last year with a decision to reduce its dividend by DM1 a share following a 12 per cent slide in earnings. Mr Maximilian Müdra, an analyst at Bankhaus Metzler in Frankfurt, said: "It's what we expected. Our forecasts were for dividend continuity, not for a rise." Nevertheless, Siemens shares fell DM3 to DM740 in Frankfurt yesterday, going against the trend of a generally firmer market. As expected, profits at Siemens for the 1987-88 business year, which ended on September 30, have recovered to almost their previous level. According to preliminary figures, after-tax earnings rose to just under DM1.4bn from DM1.28bn last year. Sales surged 16 per cent to DM59.4bn, partly as a result of the inclusion of two major nuclear power plant orders, against only one such order last year. Adjusted to exclude such contracts, group sales climbed by some 7 per cent. After a difficult start to the year on account of the strong D-Mark, Siemens's foreign sales recovered and rose by some 8 per cent for 1988 as a whole. Domestic turnover climbed by 25 per cent to almost DM31bn thanks to the inclusion of the second power station deal. Order levels in the 1987-88 business year rose by 9 per cent to DM55.5bn. Reflecting the continuation in world economic growth and stability on the currency front, orders from abroad notched up a healthy 15 per cent rise to DM30.5bn. By contrast, domestic orders increased by only 2 per cent to DM24.4bn. Siemens remains concerned about relatively high domestic production costs, mirrored in its payroll figures. Staff numbers in Germany fell by 6,000 in 1987-88 while numbers employed abroad remained static.

BA interim profits retreat to £222m

By Michael Donne, Aerospace Correspondent, in London BRITISH AIRWAYS yesterday reported interim pre-tax profits of £222m (\$400m), down from £263m in the same period of 1987, partly due to difficulties early in the period in digesting the British Caledonian Airways takeover. The pre-tax profit for the second quarter (July-September) of £141m compared with £81m in the April-June period (against £162m and \$20m respectively a year earlier). This was in line with market expectations and reflected some improvement in the BCal position, together with the fact that the second quarter is always the busiest period of the airline's year. Lord King, chairman, announcing the results, said that present traffic levels were high, with forward bookings up on this time last year, so that although the vulnerable winter months lay ahead, BA was "on course for a satisfactory outcome for the current year. Group pre-tax profit for 1987-88 was £222m. But Lord King added that while the first-half results covered satisfactory returns from most market segments, the results for Europe were disappointing, due partly to poor performance of the ex-British Caledonian services. Most of those routes had now been transferred to other UK airlines, under an agreement with the Monopolies and Mergers Commission which permitted the takeover of BCal. There had been "difficulties" in

Benckiser buys Italian foods group

By Haig Simonian in Frankfurt BENCKISER, the privately owned West German detergents and specialty chemicals group, has beaten Henkel, its similar but appreciably larger rival, to control of Panigal, an Italian detergents and foods group that ever, buoyed by three years of runaway economic growth in the colony. Rental income from Hongkong Land is growing fast as a result of an acute shortage of office space in the Central business district, while the Mandarin Oriental International hotels division is also experiencing strong profit growth. The restaurant and supermarket chains are doing a roaring trade, while the distributorship for the West German car manu-

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## INTERNATIONAL COMPANIES AND FINANCE

## Mixed results from three US retailers

By Anatole Kaletsky in New York

THREE LARGE US retailing groups yesterday reported generally mixed results in the latest quarter. But all of the stores chains said that inventories were well under control ahead of the Christmas period.

The comments added to Wall Street hopes that last year's disappointments in stores results could be avoided in the crucial Christmas quarter.

J.C. Penney, the second largest US retailing group, said net earnings for the third quarter fell to \$160m or \$1.17 a share. This was 6.7 per cent below last year's corresponding profits of \$171m or \$1.14.

For the first nine months of 1988, Penney's net income was \$372m or \$2.74 a share, compared with \$410m or \$2.72 a year earlier, excluding a non-recurring charge of \$140m connected with last year's decision to move the company's headquarters from New York to Dallas.

The decline in Penney's latest quarterly result was due to a 3.9 per cent fall in sales to \$3.61bn, which was not quite matched by a 2.7 per cent drop in operating costs. Nevertheless, Mr William Howell, the company's chairman, said that gross margins as a percentage of sales had improved.

Mr Howell added that gross margins should continue to rise during the holiday period, despite the highly competitive environment, because of reductions in inventory levels.

Dayton Hudson, a big retailer based in Minneapolis, reported third-quarter net earnings of \$45.6m or 54 cents a

share, up 59 per cent on the \$28.6m or 34 cents it made a year ago.

The rapid advance was due to a combination of large-scale investment in new stores, while the benefits at the per-share level were boosted by a share repurchase programme.

Dayton's quarterly revenues increased by 12.9 per cent to \$2.87bn, while operating costs grew by 12.5 per cent. The common shares outstanding fell by 14 per cent to 83.8m.

Mr Kenneth Macke, chairman, said much of the improvement was due to a turnaround at Mervyn's, one of the group's main stores chains. He added that sales had strengthened there because of an improved inventory content, which resulted in fewer markdowns and better gross margins.

Dayton Hudson, he said, was expecting a good holiday season and fourth quarter. Carter Hawley Hale, another leading stores group based in Los Angeles, reported net earnings of \$11.3m or 52 cents a share in the first quarter of its fiscal year, which ended on October 29.

This was 5.6 per cent higher than the \$10.7m or 40 cents a share it earned a year earlier. The group's total sales increased by 4.3 per cent to \$636.7m.

Mr Phillip Hawley, chairman, said that sales had improved in the quarter, in spite of the women's apparel side being somewhat slow. He added that inventories were on target for the holiday quarter.

## Combustion Engineering revises profit statement

COMBUSTION Engineering, the US process and power equipment maker, has revised its third-quarter and nine-month results. The revision has been made to reflect an increase in the pre-tax provision taken in the third quarter to \$165m, or \$2.69 a share after taxes, reports Renter.

The group had previously announced a pre-tax provision in the third quarter of \$30m. The increased provision

results primarily from costs associated with tube failures at the Hartford waste-to-energy plant, and further analysis and review of cost estimates to complete fossil fuel systems contracts at home and abroad.

The company now reports a third-quarter net loss of \$31.75m compared with the \$23.5m loss reported on October 24. Last year the group reported net income of \$15.3m or 40 cents a share.

## Phillips Petroleum is coming off the defensive

James Buchan in New York reports on the sharp recovery of the eighth largest US oil producer

Two years ago, America's eighth-largest oil producer was bankrupt. The company was being crushed by a falling oil price and the \$8.6bn in debt it was forced to shoulder to fight off two Wall Street takeover raids in 1984-85.

Last month, Phillips Petroleum reported the best improvement in profits among large US oil producers. Despite terrible prices for crude oil and natural gas, Phillips has earned enough from selling petrol and chemicals (and some peripheral businesses) to reduce its debt to below \$5bn.

It is investing again to produce oil, improve its filling stations and build a new petrochemical plant. Phillips stock, which fell to \$8 in 1986, is now in the high teens.

But the men who run Phillips are not shouting about it. They have had to lay off nearly 8,000 workers since the end of 1984, including half of the office and production staff in the small Oklahoma town of Bartlesville, which has been Phillips' home base since 1917. They are replacing the oil and gas they produce from the US and the North Sea, but only just. The threat of takeover is still there.

"There's just so much crude

oil available," says Mr Glenn Cox, Phillips' 69-year-old president. Prices are going to be volatile for the next several years. We have to live with it.

The key to Phillips' recovery is a surge in its refining and marketing or "downstream" operations and the petrochemical business it built to exploit its abundant supply of natural gas liquids. In the early 1980s, these operations were a burden because the markets for petrol and commodity chemicals, such as ethylene and propylene were glutted.

This year, they are booming. Demand for ethylene from makers of plastics and fibres has caused prices to double - from 15 cents a pound last year to over 30 cents. Phillips' Sweeny, Texas plant is working at full capacity. The group has also maintained prices of its Phillips 66 gasoline on the roadside, even though the cost of oil and gas liquids has tumbled for Sweeny and the other Phillips refineries.

Net income for the first nine months of this year was \$515m, compared to just \$2m in the first three quarters of 1987. This is not the result just of good downstream markets.

Wall Street analysts say that Phillips, once the archetype of the cushy and good-natured



Glenn Cox: "The only way to stop a raider is with a high stock price"

small-town employer, has cut expenses dramatically by reducing its exploration and production workforce and focusing its downstream marketing effort.

"In the first part of 1988," says Mr Cox, "we used a crude price of \$26 a barrel for our planning. The downside case was \$20. That just shows how badly we messed it. Now we can operate at \$15 a barrel and

\$1.20 a foot for natural gas. We have wrestled with this problem."

The rise in profits has allowed Phillips to repay debt at a much faster rate that was imaginable two years ago. The company has just redeemed an expensive issue of preferred stock. Mr Cox reckons Phillips needs to set aside only about \$400m a year until a balloon payment in 1995. Phillips bonds, which used to be the epitome of low-grade junk, have just been upgraded a notch by the rating agencies.

For the first time since 1985, Phillips is coming off the defensive. "From 1985 to this year," says Mr Cox, "raising earnings was the priority and we focused on decreasing debt. For the next three years, we can attend to the business."

Capital expenditure, which was \$750m in 1987 and not enough to cover the wear-and-tear on existing company assets, has been raised to almost \$950m for this year.

The bulk of the spending is still going to exploration and production, where Phillips is struggling to arrest the slow liquidation of its oil and gas reserves.

As the oil price has fallen, so Phillips has recognised that some reservoirs cannot be eco-

nomically exploited. Others have had to be sold to pay down debt. At the end of 1984, Phillips had 931m barrels of proved oil and 6,110bn cu ft of gas. By the end of last year, proved reserves were down to 744m and 5,280bn, despite lower production.

Lacking the means to gamble heavily on finding new fields, Phillips has been forced to squeeze oil out of existing fields.

At Ekofisk, a mature North Sea field which has suffered from subsidence of the sea bed, Phillips has been able to increase reserves through injecting water into the reservoir. The company is building a concrete jacket to protect a large steel storage tank from the rising waves.

In the US, the upstream business is still depressed. But Phillips is hoping to start production early next year at Point Arguello off the coast of southern California, which should add a further 15,000 barrels a day at its peak.

Downstream, Phillips is trying to improve a gasoline marketing network which has been on the slide for years. The company, which used to operate in every US state, has retreated to the south and Midwest. In

bandy reach of Phillips' two main refineries in Texas. With just a tiny fraction of the 10,000 Phillips 66 stations actually managed by the company, Mr Cox says many stations are shabby or out of the way. The company is working to persuade independent marketers to improve their stations, while building or renovating more than 50 of its own.

Meanwhile, Phillips has spent the best part of \$300m to add 1.5bn lbs of capacity and remove bottlenecks at its Sweeny ethylene plant. "I wish that plant was on stream that plant was on stream," Mr Cox says. "But when it's mechanically complete in the fourth quarter of 1990, there should still be a well-balanced market."

None of this will protect Phillips from takeover. On the contrary, the reduction in the debt load has made Phillips less unpalatable to a raider, analysts say. In the summer, Phillips paid off some debt by issuing a block of 17.4m shares to its employees, leaving 7 per cent of its shareholding in "friendly" hands.

But Phillips has no illusions that this will prevent a hostile takeover. "It stabilises the ownership," says Mr Cox. "But the only way to stop a raider is with a high stock price."

## Hoechst up 34% at 9 months

By Haig Simonian in Frankfurt

HOECHST, the leading West German chemicals group, underlined the recent highly upbeat trend in the German chemicals industry by announcing a 34 per cent jump in pre-tax profits for the first nine months of this year to DM2.96bn (\$1.66bn).

The figures from Hoechst, which are the first of Germany's big three chemicals groups, are likely to be reflected, in slightly less pronounced form, by Bayer and BASF when they report their nine-month results next week.

Group sales at Hoechst, which last year bought Celanese, the US chemicals group, rose by 10.8 per cent to DM30.3bn. Foreign sales rose by 12.3 per cent to DM25.5bn, while domestic turnover climbed 6.2 per cent to DM7.3bn.

The upward trend has continued into October, and Hoechst is predicting that both sales and profits are set to rise "distinctly" above those for last year. Mr Wolfgang Hilger, chief executive, said group sales for 1988 were likely to be about 9 per cent above the DM37bn recorded in 1987.

The company declined to make a profits forecast. But analysts reckon pre-tax earnings could reach almost DM4bn if it can maintain its present profit margin. The margin rose to about 9.8 per cent in the first nine months of this year from 8.1 per cent in the same period last year and would remain "approximately so," said Mr Hilger.

Mr Hilger parried questions about a dividend increase, which has been widely expected. Higher pre-tax profits pro-

vided some room for manoeuvre regarding the dividend. "That leaves you room to speculate," he said.

Demand for Hoechst products has been strong almost across the board, allowing some small price increases. Among the most successful areas have been plastics, organic basic chemicals, paints, fibres and pharmaceuticals outside Germany.

Profits have risen "appreciably" in all its business areas, with earnings at the parent company and at Hoechst Celanese doing particularly well. Almost the only worrying note in an otherwise astonishingly optimistic theme picture is the recent sharp rise in raw material prices and the opposition Hoechst is experiencing in Germany towards its genetic technology plans.

## Pan Am agrees wages deal with flight union

By Our Financial Staff

MEMBERS OF THE Independent Union of Flight Attendants have ratified a 98-month contract with the Pan American World Airways which will lead to much-needed cost savings. The contract was agreed by a margin of 1,793 to 597.

The US airline said the contract, which covers Pan Am's 4,600 flight attendants, provides for wage cuts and productivity deals that will reduce costs by \$32m a year.

Mr Thomas Flaskett, Pan Am chairman, called the ratification "another important step towards the airline's recovery." The airline has been weakened by losses during the 1980s and has been negotiating key cost-cutting agreements with its unions.

## Canadian Pacific units show improved earnings

By David Owen in Toronto

CANADIAN PACIFIC, the Montreal-based resource, transportation and property conglomerate, reports lower third-quarter net income after taking into account a \$160.8m (US\$130.7m) extraordinary gain from the sale of Maple Leaf Mills in last year's corresponding period.

But before extraordinary items, profits for the latest period were well up on comparable 1987 levels. Improved earnings came from the transportation and waste services, forest products, and property and hotels divisions.

In all, net income totalled \$159.2m or 63 cents a share, against \$220.5m or \$1.07 a year ago. Revenues fell to \$3.01bn from \$3.05bn. The latest figures include

extraordinary losses of \$25.4m on the sale of the group's 53.4 per cent stake in Algoma Steel and \$30.6m on a writedown and restructuring at CP Telecommunications. These were partially offset by gains of \$47m on the sale of 10 bulk-ships, resulting in an overall charge in the quarter of \$10m.

Nine-month net income was \$613.5m or \$2.2 a share on revenues of \$28.22bn. This compared with \$579.7m or \$2.64 on revenues of \$28.1bn in 1987.

Last year's figures included an additional one-time gain of \$193.3m on the respective sales of Canadian Pacific Air Lines and a UK office building. During the third quarter, the group raised its quarterly dividend to 19 cents a share from 15 cents.

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## HIGHLIGHTS OF THE YEAR

Results for the Year ended 30 June 1988

	1988	1987	Increase
Turnover	£209.69m	£42.09m	398%
Pre tax profit	£13.48m	£3.77m	258%
Earnings per share	8.6p	4.5p	91%
Dividend per share	3.0p	1.4p	114%
Net assets per share	61.2p	40.9p	50%

Peter Rankin, Chief Executive reports that:

"The year continued our record of achievement, with improved quality of earnings, increased asset base and greater profit awareness through professional management. I am confident that 1989 will be another year in which Raine moves forward strongly."

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**INTERNATIONAL COMPANIES AND FINANCE**

**Delhi Cloth Mills to be split into three**

By K.K. Sharma  
In New Delhi

DELHI Cloth Mills (DCM), the Rs6,240m (Rs421m) textiles, engineering, chemicals and fertilizer group owned by the founding Shriram family, is to be split into three companies. Assets of the three will be transferred to three branches of the family over the next year.

Details will be unveiled at the annual meeting next month. The action is being taken to check the losses of many of its ailing units. The troubles of the loss-making companies are said to be due mainly to differences among three warring cousins who have now concluded that a split is unavoidable and in the best interests of all.

Under the agreement Mr. Bansal Dhar, the present chairman and managing director of DCM, will head a company to run the group's complex at Kotah, consisting of fertilisers, polyvinyl chloride, rayon tyre cord and cement units and also Swatantra Bharat Mills, a textile company, and a sugar plant at Daurala.

The second branch of the family, represented by another cousin, Mr. Vinay Kumar Ram, will form a second new company, which gets Delhi Cloth Mills, the original textile mill launched by his grandfather from which the group derives its name.

Located on 63 acres of prime land in the old city of Delhi, the company is now waging a major battle with the Delhi administration to close down the loss-making 100-year-old mill and redevelop the land, which would then be worth more than Rs2bn. The mill's closure was recently stalled by its workers, who obtained a court injunction against the move.

Other units to be transferred to this branch of the family include Shriram Fibres, DCM Toyota (which makes commercial vehicles), a foundry unit in Punjab and Data Products, a Delhi-based computer company.

Finally, the Charat Ram branch of the Shriram family, represented by Mr. Siddharth Shriram, will launch a company to run DCM's present cooking oil and chemicals unit in Delhi, a sugar works at Mawana, Jay Engineering Works, Usha Sales International, Shriram Refrigeration and Shriram (Kerala).

The changes, if permitted by the Government and the public financial institutions which own substantial equity in all the companies, will bring an end to a 15-year-old feud of the kind which has led to splits in many other family-owned groups such as the Birlas.

**HK market in chaos after TV group's shares halted**

By Michael Murray in Hong Kong

CHAOS reigned on the Hong Kong Stock Exchange yesterday morning as confusion over the restructuring of the television company HK-TVB led to a mid-morning suspension of trading in its shares on the grounds of a false market having been created.

The shares, which had previously closed at HK\$14.20 (US\$2.80), were back on the board after a two day suspension, while the inactive television broadcasting assets, which provided some 90 per cent of group profits last year, were demerged into a separate company.

It soon became clear that some investors had not taken notice of the changes, and an early crossing of 150,000 shares

at HK\$13.50 amazed onlookers, who put a price tag of less than HK\$2 a share on the new version of HK-TVB, now a merchandising, travel and entertainment business.

A stock exchange announcement warned brokers to exercise caution, but after several more trades over the morning trading in the shares was suspended at the request of the HK-TVB board. In all 288,000 shares changed hands.

Miss Susan Selwyn, acting chief executive of the Stock Exchange, said that an investigation would be made into the circumstances which led to the development of an apparent false market in the shares. Brokers should take their own legal advice regarding their

respective rights and liabilities in connection with the trades, she added. The trades will however remain valid.

Brokers who bought the shares will now have to explain substantial losses to clients in an affair which is an embarrassment to the Hong Kong investing and broking community, especially given the amount of publicity which surrounded the restructuring. HK-TVB shares will remain suspended today, allowing more time for people to do their homework before trading resumes on Thursday.

Trading in the new TVB shares, one of which was allotted to old HK-TVB shareholders for each share held, will commence on November 23.

**Honda half year net up 11.4%**

By Michio Nakamoto in Tokyo

HONDA, the Japanese car and motor cycle maker, yesterday announced an 11.4 per cent increase in consolidated net profits to ¥43.5bn (US\$62m) for the first half to September.

Sales increased 9.8 per cent to ¥1,073.9bn for the period, results for which are in comparison with a 1987 half-year adjusted from the actual seven-month period last year, due to a change in the company's year end.

The earnings rise was attributed primarily to buoyant demand for cars, particularly in Japan, but also overseas, in spite of the sharp appreciation of the yen. The increase in overseas sales was largely due to strong sales in North America, where Honda has been

helped by its Ohio plant and by a strengthened distribution network.

Honda's motor cycle sales posted an overall decline, due largely to a decrease in exports, and sales of power products also fell as a result of generally sluggish markets.

For the parent company alone, pre-tax profits increased to ¥44.67bn on the strength of increased domestic sales of cars and motor cycles. The figure represents an 11.3 per cent rise when results for the previous seven-month period are converted into a six-month figure, company officials said. Honda's unconsolidated sales also rose to ¥1,284bn, representing a 7 per cent increase over adjusted results for the

previous term.

Suzuki Motor, its smaller rival, suffered a 6.8 per cent drop in parent company profits to ¥9bn before tax for its first half to September, due mainly to decreased revenues from exports and a mid-term model change that raised depreciation costs for the period.

Sales increased 0.8 per cent to ¥377.8bn, supported mainly by strong domestic demand for cars and motor cycles. Exports, on the other hand, fell slightly both in unit and value terms, in part due to allegations by US consumer groups that the Samurai, a Suzuki four-wheel-drive, was defective. The introduction of a new model also led to supply shortages which contributed to the fall in exports.

**Securities deals boost Minebea**

By Gordon Cramp in Tokyo

MINEBEA, the world's biggest maker of miniature bearings and one of the earliest Japanese companies to start production overseas, pushed up pre-tax profits by more than two thirds in its year to September, but the company attributed a large part of the increase to gains from securities dealings.

"This is in spite of the loss of some ¥4bn (US\$2m) the company is believed to have incurred

earlier this year in selling its 18 per cent stake in Sankyo Seiki, a maker of music boxes after Minebea abandoned its takeover attempt.

Profits of ¥15.26bn before tax, compared with ¥9.06bn last year, none the less also reflected a 22.6 per cent rise in sales to ¥156.5bn and a 44.9 per cent jump in operating income.

Net earnings of the company - a foreign figure which has also in its time been

the target of a potential hostile takeover bid - were down at ¥19.39 per share against ¥20.81 because of an increased number of shares in issue. The annual dividend is being maintained at ¥1.75.

For its current year, Minebea forecast a flattening out of pre-tax profits to ¥15.5bn, in spite of a further rise in sales to ¥180m. Earnings per share are expected to recover to ¥21.81.

**Taisei tops rival with sales of ¥547bn**

By Gordon Cramp

Taisei, the big Japanese construction company, overtook its rival Kajima to reach sales of ¥547.1bn (US\$42bn) in its first half to September, up 29.6 per cent, but a doubling of pre-tax earnings to ¥20.66bn from ¥9.65bn was not enough to give it the lead in profitability.

Kajima lifted its own profit by 76.3 per cent to ¥23.47bn before tax, on revenues 22.8 per cent higher at ¥541.2bn. The company, which has been active in foreign markets, including Hong Kong, expects a full-year outcome of ¥47bn

on sales of ¥1,230bn. No comparisons were available for these as Kajima has changed its year-end.

At Taisei the forecast for the whole of 1988-89 is for a 24.2 per cent revenue rise to ¥37bn as revenues swell to ¥1,277bn, up 21.6 per cent.

**ICI Australia lifts after-tax profits 60.4%**

By Chris Sherwell in Sydney

A STRONGER performance from ICI Australia's plastics businesses has helped boost its annual after-tax profits by 60.4 per cent to A\$174.2m (US\$142.2m) on revenues of A\$3bn, up from A\$2.5bn.

Releasing its results for the year to September yesterday, the 62.6 per cent-owned subsidiary of Britain's ICI said the increase followed a similar 56 per cent profit rise in 1986-87, and forecast continued economic growth and firm demand for its products in 1988-89.

The group proposed a final dividend of 25 Australian cents, making a total for the year of 36 cents, fully franked for dividend imputation tax. It said that would mean a total dividend payout 80 per cent higher than last year.

Profit gains were made in most businesses as a result of increased sales volumes and improved productivity and margins. Revenues were boosted by a seven-month contribution from the acquisition of Berger, British Paints and Sella's Chemicals. Reduced corporation tax also helped.

A breakdown of trading profits showed the plastics and oil-fines business almost doubling its contribution to A\$154m from A\$81m. Directors said the higher margins in petrochemicals could, if sustained, warrant further investment.

The contribution of industrial and agricultural chemicals increased as the rural recovery stimulated fertilizer demand. The paints business also showed growth.

**Fedfood raises turnover in line with inflation**

By Jim Jones in Johannesburg

FEDFOOD, the South African food manufacturer, lifted turnover in line with the inflation in food prices during the half year to September 30 1988.

The first half's turnover advanced to R558m (US\$22m) in the six months to September from R496m a year earlier, the interim operating profit before tax and interest was R43.1m against R32.9m and the interim pre-tax profit rose to R34.5m from R23.8m.

Against this, turnover totalled R1.01bn in the last financial year, the year's operating profit was R77.5m and the company's pre-tax profit was R69.5m.

The directors expected slower earnings growth in the second half. The first half's earnings increased to 65 cents a share from 50 cents and the interim dividend has been raised to 16 cents from 13 cents. Last year's total dividend of 38 cents was paid from earnings of 129 cents per share.

**COMMERCIAL PAPER**

The Financial Times proposes to publish this survey on 30th January 1989

For a full editorial synopsis and advertisement details, please contact:

David Reed on 01-248 8090 ext 3461 or write to him at: Bracken House 10 Cannon Street London EC4P 4BY

**FINANCIAL TIMES**

This announcement appears as a matter of record only

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July 1988



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1988-1993**



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Banco di Roma per la Svizzera  
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Overland Trust Banca  
Swiss Volksbank  
Wirtschafts- und Privatbank**

NEW ISSUE - This announcement appears as a matter of record only - August, 1988

**Santa Barbara Savings and Loan Association**  
(Incorporated under the laws of the State of California)  
**U.S. \$100,000,000**  
Collateralized Floating Rate Notes Due 1996  
Notice is hereby given that the Rate of Interest has been fixed at 9-0425% p.a. and that the interest payable on the relevant Interest Payment Date, February 16, 1989 against Coupon No. 10 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$2,315-97.  
November 16, 1988, London  
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**NBK INVESTMENT MANAGEMENT LIMITED**  
Member of IMRO  
and  
**NBK (LONDON) NOMINEES LIMITED**  
**Change of Address**  
Please be advised that, with effect from  
**Monday 21st November 1988**  
our new registered address and offices will be  
**13 GEORGE STREET - LONDON W1H 5PB**  
Telephone: 01-224 2288 Telex: 262855 NBKIM G  
Facsimile: 01-224 2102

**The Governor and Company of the BANK OF SCOTLAND**  
(Incorporated by Act of the Scottish Parliament in 1695)  
**U.S. \$250,000,000**  
Undated Floating Rate Primary Capital Notes  
Notice is hereby given that the Rate of Interest has been fixed at 9-125% p.a. and that the interest payable on the relevant Interest Payment Date, May 16, 1989, against Coupon No. 7 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$458-78 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$11,469-62.  
November 16, 1988, London  
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**



INTERNATIONAL COMPANIES AND FINANCE

NOTICE  
to the Holders of  
**Helmerich & Payne Finance N.V.**

7% Subordinated Debentures Due 1995  
Exchangeable for Sun Company, Inc.  
Common Stock (\$1 par value)

On November 1, 1988, Sun Company, Inc. ("Sun") distributed to holders of its Common Stock, \$1 par value ("Sun Common Stock"), of record on October 14, 1988, substantially all the outstanding shares of Common Stock, \$1 par value ("Sun E&P Common Stock") of its wholly-owned oil and gas exploration and production subsidiary, Sun Exploration and Production Company ("Sun E&P"), in the ratio of one share of Sun E&P Common Stock for each share of Sun Common Stock, with no consideration being paid by the holders of Sun Common Stock for the Sun E&P Common Stock. The shares of Sun E&P Common Stock distributed in respect of the Sun Common Stock exchangeable for the 7% Subordinated Debentures Due 1995 (the "Debentures") of Helmerich & Payne Finance N.V. ("H&P Finance") have been deposited with Manufacturers Hanover Trust Company (London Branch), as Escrow Agent under the Escrow Agreement, dated as of October 15, 1980, as supplemented, among H&P Finance, Helmerich & Payne, Inc. ("H&P") and the Escrow Agent. On November 1, 1988, H&P Finance, H&P and Manufacturers Hanover Trust Company, as Trustee, executed a Supplemental Indenture, supplementing the Indenture, dated as of October 15, 1980, among the same parties, which provides that Debentures surrendered for exchange on or after October 15, 1988 will be exchanged for Sun Common Stock and Sun E&P Common Stock at the rate of 17,316.0 shares of Sun Common Stock and 17,316.0 shares of Sun E&P Common Stock for each \$1,000 principal amount of the Debentures. The exchange rate for shares of Sun E&P Common Stock deliverable in exchange for Debentures will be subject to adjustment in a manner similar to that applicable to the exchange rate for shares of Sun Common Stock deliverable upon exchange. As with the Sun Common Stock, H&P Finance will not be required to deliver fractional shares of Sun E&P Common Stock upon exchange of Debentures and, in lieu thereof, will pay a cash adjustment based upon the then current market price of Sun E&P Common Stock.

Distributions on Sun E&P's capital stock, the granting by Sun E&P of transferable subscription rights, and any merger, consolidation or reorganization of Sun E&P, or similar event involving Sun E&P, will be treated similarly to distributions on Sun's capital stock, the granting by Sun of transferable subscription rights, and any merger, consolidation or reorganization of Sun, or similar event involving Sun, respectively.

Any escrowed shares or other property remaining in escrow after October 15, 1988 will be returned to H&P.

By: Manufacturers Hanover Trust Company,  
as Trustee for  
Helmerich & Payne Finance N.V.

November 9, 1988

**Caisse chief defends role in raid on SocGen**

By Paul Betts in Paris

THE CAISSE des Depots et Consignations, the French state credit institution, defended yesterday its decision to back Mr Georges Peberan's controversial stock market raid on Societe Generale, France's largest privatised commercial bank.

Mr Robert Lion, managing director of the Caisse, claimed that Mr Peberan and his French partners would help strengthen the shareholding structure of SocGen against the threat of hostile advances from unwelcome investors, especially from abroad.

He argued that the current core shareholding structure of the privatised bank was fragile and that Mr Peberan and his allies would also help boost the international development of SocGen.

The Caisse has emerged as the principal financial ally of Mr Peberan, funding about one third of the FF3bn (\$504m) which Mr Peberan's SIGP holding company has raised to acquire a 6.63 per cent stake in SocGen.

Mr Peberan's Marcean Investments fund owns additional shares in SocGen bringing his total current holding in the bank's share capital to 9.16 per cent. The Caisse also owns directly a 4.1 per cent stake in the privatised bank.

The presence of the Caisse in Mr Peberan's camp has fuelled criticisms that the Socialist government was backing the raid on SocGen to try to break up the bank's current core shareholding structure set up by the previous right-wing government.

Mr Lion's defence yesterday of his institution's role in the SocGen raid appeared to reflect the government's growing political embarrassment over the affair. Mr Lion said he hoped negotiations between Mr Peberan's group and SocGen due to start later this week would help resolve the conflict.

But SocGen continued to insist yesterday that no concrete dialogue between the two camps was possible while the Caisse des Depots remained a key SIGP shareholder.

**European sales help VW lift nine-month net by 7%**

By Haig Simonian

NET GROUP earnings at Volkswagen, the West German automotive group, increased by almost 7 per cent to DM412m in the first nine months of this year against DM383m in the same period last year thanks to the buoyant European car market, rationalisation and the introduction of new models.

Group sales to end-September rose by 12.3 per cent to DM43.1bn, with foreign turnover climbing by more than 17 per cent to DM26.7bn, while domestic sales rose by 5.1 per cent to DM16.4bn.

The increase in sales stemmed from a mixture of higher production and an upturn in leasing and rental business. Propelled by the rise in demand in European export

markets, deliveries to dealers in the first three quarters of this year rose by 3 per cent to 2.09m units.

Sales in neighbouring European countries led the surge, with a rise of 7.7 per cent to over 680,000 units. Turnover in Italy, VW's biggest export market, increased by 9.7 per cent, while Spain and France registered rises of 16 per cent and 11.5 per cent respectively.

By contrast, deliveries to domestic customers slipped by 5.1 per cent to some 642,000 vehicles as a result of a slowdown in the car market compared with the record year in 1987, VW said.

Production bottlenecks were partly to blame, notably for the new Passat range, where

demand is still well over supply. Elsewhere, demand for VW models, notably the Golf and the Audi 80/90 as well as the Seat range, remains high, VW said. The up-market end of the group's model programme will be soon extended with the Corrado coupe, Audi V8 and Audi coupe.

VW is still experiencing some problems in the US and South America. Group sales in the US fell by 15 per cent to 183,000 units. However, the closure of the loss-making Westmoreland plant should eventually feed through into profits, VW said.

Meanwhile Autolatina, VW's South American joint venture, has now turned the corner into the black.

**News Corp starts year with 18% increase**

By Our Financial Staff

NEWS CORPORATION, the international media group headed by Mr Rupert Murdoch, yesterday reported an 18 per cent rise in first-quarter equity-accounted net earnings, as a result of buoyant trading in Australia, the Pacific Basin and Britain.

Net earnings rose to A\$90.05m (US\$76.5m) in the quarter which ended on September 30, from A\$76m in the corresponding period last year, following a 16 per cent improvement in turnover to A\$1.6bn.

A strong performance by Twentieth Century Fox Film also contributed, with the box office success of Big, the comedy film, and Dis Hard, the thriller. These gains were partly offset by an increase in interest charges to A\$153.52m from A\$125.5m a year earlier and a rise in preference share dividends.

News Corporation's three-region breakdown, given only for operating earnings before interest and tax, show that Australia and the Pacific Basin took first place in the earnings table, up from third, reversing the position of a year earlier, as the US took third place.

These earnings for Australia and the Pacific jumped to A\$98.53m from A\$55.13m, while Britain's rose to A\$75.59m from A\$52.52m and the US edged up to A\$74.16m from A\$73.77m.

Group earnings before deducting A\$18.5m and tax rose by 31 per cent to A\$248.53m from A\$189.26m.

News said all segments of its Australian operations contributed to the strong result. It was also assisted by the inclusion of wholly owned Davies Brothers and Advertiser Newspapers, formerly associated companies.

Profits were also helped by a rise in the cover price of the South China Morning Post.

UK newspaper profits continued to rise, the company said. Elsewhere, the unspecified first-quarter loss for Fox Broadcasting was well below budget.

**Usinor to buy Magona stake**

By George Graham in Paris

USINOR SACLOR, the French state-owned steelmaker, is to take a major stake in La Magona, the Italian coated steels producer.

The French group, which is expected to make nearly FF4bn (\$672m) of profits this year after 13 consecutive years of losses, has been weaving a network of cross-border alliances both through pooling its production facilities with other steelmakers and through stakes in steel consuming groups.

The group earlier this week announced that it was taking a stake of 42 per cent in Aceros Inoxidables, the Spanish stainless steel stockholders.

**Continental lifts turnover 60%**

By Haig Simonian

CONTINENTAL, the West German tyre manufacturer, raised group turnover by almost 60 per cent to DM5.6bn (US\$3.2bn) in the first nine months of 1988 thanks to the continuing upswing in the automotive industry and the consolidation of results for General Tire, the US tyre producer it bought in July last year.

The company gave no profit figures, but said that after "two very successful years" in 1986 and 1987, it was expecting "considerably higher profits" once again this year, not least because of General Tire's inclusion. Net earnings in 1987 amounted to DM133.8m.

Group sales for 1988 as a whole should rise in line with forecasts to some DM7.8bn, against DM5.1bn in 1987, according to Continental. Excluding General Tire, group

sales went up by 7.3 per cent in the nine months to end-September.

According to Mr Günter Steber, a member of Continental's managing board, the group hopes to raise turnover to more than DM10bn by 1992 as a result of its investment plans. Further acquisitions are not ruled out, but the group "primarily intended to concentrate future growth on its existing basis," he said.

Production in the European car industry is now likely to flatten out, reducing the potential for growth in the tyre business next year, Continental said. However, the company has taken comfort from the fact that its presence in both Europe and the US should protect it from variable growth and currency movements in future.

Continental's European tyre

activities have benefited from the rise in demand, but fierce competition, which has kept prices low, and the strength of the D-Mark have not been entirely compensated by raising output and concentrating more on higher-value products, it said.

However, market share has increased thanks to heavier marketing, and the company said it hopes the trend will continue, despite a decision to raise prices last month.

In the US, turnover at General Tire went up by 10 per cent in the nine months to end-September. The company is looking to work more closely with domestic auto manufacturers, not least the growing number of Japanese producers setting up their own production facilities in the US.

**Nixdorf likely to cut dividend**

By Our Financial Staff

NIXDORF COMPUTER, the West German computer group, said yesterday that it is likely to cut its 1988 dividend from 1987's DM10 per DME50 share, contrary to earlier reports saying that the payout would be held steady.

Nixdorf's statement took the Frankfurt stock market by surprise, dragging it down from earlier gains to close near Monday's finishing levels. Nixdorf's stock slid DM15.50 to end at DM390.50 (\$224m).

"The development of profit

up until now does not allow for a dividend at the same level as a year ago," Nixdorf said in a telex yesterday.

In what the company said was a correction of news agency reports on a Boston press conference, Nixdorf said it could not comment on the exact level of expected profits in 1988. "The decline in prices and margins has increased in the last few months," the company said. Nixdorf had profit of DM264m on sales of DM5.1bn in 1987.

Analysis believe this year's dividend is likely to be cut substantially from 1987 levels. "I can't believe they would make this statement if they were only going to make a DMI cut in the dividend. I fear it will be much more," said Mr Hans-Peter Wodnick at Bank in Liechtenstein (Frankfurt).

Another Frankfurt based stock analyst said the dividend would be cut to at least DME8 while group net profit could be as low as DM150m against the DM264m in 1987.

**Atlas Copco reports 42% advance**

By Robert Taylor in Stockholm

ATLAS COPCO, the Swedish mining, construction and industrial equipment manufacturer, yesterday reported a 42 per cent improvement in profits after financial items for the first nine months of the year to SKr795m (\$129m) against SKr553m a year earlier.

Mr Tom Wachmeister, chief executive, said the company expected to show profits for 1988 of about SKr1bn (after financial items). Sales rose 13 per cent in the nine months to SKr9.2bn while orders rose 16 per cent to SKr10bn.

Strongest sales growth was inside the European Community, particularly in Britain, Italy, Spain and Portugal, where there has been a big demand for the company's industrial compressors, hand-held tools and components for the manufacturing industry. The company has also benefited from a favourable market for its products in the US.

Demand continues to remain strong for Atlas Copco's mining and construction equipment, with substantial sales to large construction projects in the EC. The decline in order bookings and invoiced sales in

that sector has been attributed to the loss of the South African market to Atlas Copco as a result of a ban by Sweden on exports to that country.

But the company's policy of acquisitions continues apace. During the second quarter of the year it agreed to take over Secoroc, which manufacturers and markets rock drilling tools.

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to the public to subscribe for, or purchase, any securities. Application has been made to the Council of the Stock Exchange for the shares mentioned below to be admitted to the Official List.

**ARLINGTON**  
(Incorporated in England - No. 1777238)

Issue of 25,000,000  
9.5 per cent.  
Cumulative Redeemable Preference Shares 2008  
of \$1 each at 100.844p per share

Particulars of the above-mentioned shares are available in the Extel Statistical Services. Copies of the Listing Particulars relating to the issue of such shares may be obtained during usual business hours up to and including 18th November, 1988 from the Company Announcements Office at the Stock Exchange at 46-50 Finabury Square, London EC2A 1BD and during usual business hours no any weekday (Saturdays and public holidays excepted) up to and including 1st December, 1988 from:

Arlington Securities Plc  
1 Brewer's Green  
Buckingham Gate  
London SW1H 0RH

16th November, 1988

**Wells Fargo & Company**

U.S. \$250,000,000

Floating Rate Subordinated Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period:

16th November, 1988 to 16th February, 1989 the Notes will carry an Interest Rate of 9 1/4% per annum.

Interest payable on the relevant interest payment date 16th February, 1989 will amount to US\$21,400 per US\$10,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

**10,000,000 Shares**

**Harcourt Brace Jovanovich Inc.**

**Common Stock**  
(\$1.00 par value)

These securities were offered in the United States and Canada.

**United States Offering**  
7,000,000 Shares

**The First Boston Corporation**

**International Offering**  
3,000,000 Shares

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**THE ADVERTISING INDUSTRY**

The Financial Times proposes to publish this survey on:

**2nd December 1988**

For a full editorial synopsis and advertisement details, please contact:

**Sarah Pakenham-Walsh**  
on 01-248 8000 ext 4611

or write to her at:

**Bracken House**  
10 Cannon Street  
London  
EC4P 4BY

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

**Morgan Guaranty Trust Company of New York**  
Japanese Yen 15,000,000,000

**Floating Rate Deposit Notes Due 1991**

For the six months 16 November, 1988 to 16 May, 1989 the Notes will carry an interest rate of 0.45625 per cent. per annum.

Interest payable on the relevant interest payment date, 16 May, 1989 will be Yen 22,939.00 per Yen 10,000,000.00 Note.

Morgan Guaranty Trust Company of New York  
London  
Agent Bank

**U.S. \$250,000,000**

**BANK OF BOSTON CORPORATION**  
Subordinated  
Floating Rate Notes Due 2001  
Issued 10th February 1988

Interest Rate 9 1/8% per annum  
Interest Period 16th November 1988  
16th February 1989  
Interest Amount per U.S. \$50,000 Note due 16th February 1989 U.S. \$1,157.99

Credit Suisse First Boston Limited  
Agent Bank

**U.S. \$150,000,000**

**First Bank System, Inc.**  
Floating Rate Subordinated  
Capital Notes Due 1996

Interest Rate 9 1/8% per annum  
Interest Period 16th November 1988  
16th February 1989  
Interest Amount per U.S. \$50,000 Note due 16th February 1989 U.S. \$1,165.97

Credit Suisse First Boston Limited  
Agent Bank



INTERNATIONAL COMPANIES AND FINANCE

# Super Channel breaks £2m deal with Virgin

By Alan Friedman in Milan and Raymond Snoddy in London

SUPER Channel, loss-making satellite channel controlled by Italy's Videomusic, has broken a key contract with Mr Richard Branson's Virgin group amid signs of conflict over the financial future of the general entertainment channel.

Mr Pierluigi Stefani, senior Videomusic executive, said in Milan yesterday that Super Channel had informed Virgin - which has a 45 per cent stake in the European channel - that it had severed its £2m (£3.6m) a year contract with West One, the Virgin company which provides technical facilities for Super Channel.

Super Channel has been broadcast since Monday from the studios of Molinare, a London company controlled by W.E. Smith, the UK retail and television group.

Molinare said yesterday it has a month-long contract. There is also a commitment to negotiate a longer-term contract during that period with either Molinare or West One.

Mr Stefani said yesterday that the Virgin group is not willing to put a penny toward the recapitalisation of Super

Channel. He added, however, that negotiations were still under way with Mr Branson and hoped that "an agreement will be found."

Super Channel yesterday announced a £10m capital increase for the company which has lost more than £50m in its five years of existence.

"We are going ahead. If Virgin does not subscribe their portion then their share stake will be automatically diluted," Mr Stefani said. Virgin said a dilution formula had already been agreed, which was less than a pro rata dilution.

The heart of the dispute, which surfaced in public yesterday, concerned nearly £5m in outstanding liabilities mostly involving three main Super Channel contracts. One is a £2m a year deal with West One, the second a £3m contract with Independent Television News and a £1.5m deal with Music Box, the pop music company in which Virgin has a 60 per cent stake.

"We believe we can get better service more cheaply elsewhere and we believe the fees

charged by West One and Music Box were higher than the normal market rate," Mr Stefani said.

The Videomusic executive said key contracts were renegotiated in October. The West One deal was reduced from £2m a year to £1.5m, but only on payment by Super Channel of a £1.2m "compensation fee" to West One.

The Music Box contract was to be reduced from £1.5m to £400,000 a year for a smaller number of programming hours, but only after a "compensation fee" which Mr Stefani said was £200,000.

ITN took its World News programme off Super Channel last Friday because of £400,000 in unpaid bills. Videomusic yesterday pledged to pay the bills but said it reserved the right to bring legal action against ITN. It announced it would strike several news programme deals with Visnews and other companies.

Virgin last night denied the contracts with Super Channel had been at anything other than normal market rates.

# Daimler to boost stake in Dornier

THE WEST German state of Baden-Württemberg said yesterday it will sell its 4 per cent stake in Dornier, aerospace group, to Daimler-Benz for DM27.9m (\$16m).

AP-DJ reports from Frankfurt.

The transaction will boost Daimler's holding in its aerospace subsidiary to 58 per cent from 54 per cent. The remaining shares are still held by two branches of the Dornier family.

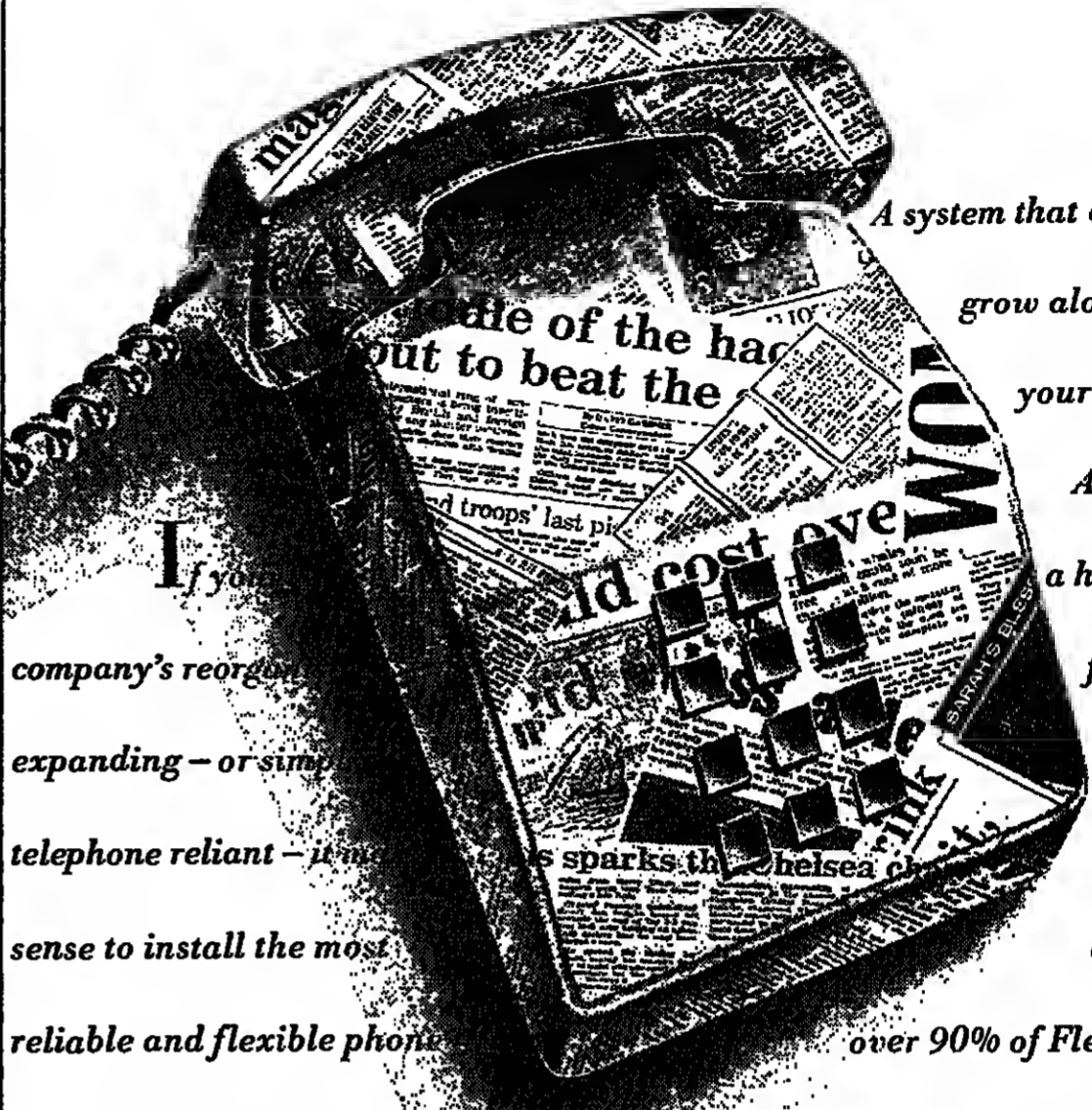
An agreement signed with Dornier's minority shareholders in August gave Daimler complete managerial control over its subsidiary.

Baden-Württemberg bought the interest in Dornier for about DM24m in 1985 to facilitate Daimler's plans to take majority control in the group.

Messerschmitt-Boelkow-Blohm (MBB), West Germany's largest aerospace group, denied reports that Mr Hans Arnt Vogels will step down as chairman after Daimler completes the acquisition of a 30 per cent stake in the company.

Talks about personnel changes between MBB and Daimler have not started, the company said.

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# Abu Dhabi in talks on Spanish refinery

ABU Dhabi is considering raising the stake it bought in a Spanish oil refining company to give it a guaranteed outlet for its crude oil, officials said yesterday, Reuters reports from Abu Dhabi.

They said the International Petroleum Investment Company (Ipic) would decide soon whether to apply to raise its stake in Cia Espanola de Petroleos (Cepsa) to 15 per cent.

Ipic, the central's overseas petroleum investment arm, bought 10 per cent of Cepsa last January in a \$124m deal which gave it two seats on the board. It was its first investment in a foreign refiner.

Oil industry sources close to the negotiations said an application to boost Ipic's stake would be welcomed by the Spanish Government, which must approve the move.

But they said this was only

one option being considered by Abu Dhabi and Spanish oil concerns. They were also considering joint oil exploration activities in Abu Dhabi.

With its 10 per cent stake, Abu Dhabi has the right to supply 60,000 barrels per day of crude to the refiner. Oil industry sources said the aim was to secure an outlet for Abu Dhabi crude even when world demand was low.

Cepsa's board met in Abu Dhabi yesterday for the first time and its chairman, Mr Alfonso Escamez Lopez, said the Spanish Government welcomed Ipic's shareholding.

Spanish oil executives said their government had no intention of limiting foreign investment, unlike Britain which ordered Kuwait to cut its shareholding in British Petroleum.

# Armstrong hints at takeover approach

By Clare Pearson in London

ARMSTRONG Equipment, UK-based motor components and industrial fastenings business with a chequered profits record, yesterday said it had received an approach which might lead to an offer being made for the company.

The shares jumped 26p to 189p, valuing the company at £83.8m (\$160m).

An wide range of companies, both internationally and in the UK, were thought possible predators yesterday.

Armstrong is one of the few remaining independent UK motor components companies at a time when there is increasing pressure from manufacturers for their suppliers to form larger groupings.

It could therefore look attractive to many companies in the industry.

Mr John Pratt, Armstrong's finance director, declined to elaborate on the company's brief statement that it had received an approach.

Among those companies mentioned as likely bidders, Mr James Leek, chief executive of Caparo Industries, said his company was not involved.

Caparo had been mentioned since it holds a substantial stake in Armstrong, which Mr Leek said had been increased from 8.1 to 9.5 per cent over the last week.

Analysts noted that Wardle Storeys, UK manufacturer of plastic sheet, also disclosed it held a 4.7 per cent stake in an unnamed company.

Armstrong recently suffered a major set back through accounting problems at its plant in York, north England.

## The Outlook for Oil

London, 5 & 6 December 1988

Among the speakers addressing the most important FT oil conference of recent years are:

<p><b>H E Sheikh Ali Khalifa Al-Sabah</b> Minister of Oil, Kuwait Chairman, Kuwait Petroleum Corporation</p>	<p><b>H E Mr Issam Al-Chalabi</b> Minister of Oil, Iraq</p>
<p><b>Dr James Schlesinger</b> Counsellor, The Center for Strategic &amp; International Studies Former Secretary of Defense &amp; Energy, USA</p>	<p><b>Mr Robert B Horton</b> Managing Director British Petroleum Company plc Chairman, BP America Inc</p>
<p><b>Mr Charles J DiBona</b> President &amp; Chief Executive Officer American Petroleum Institute</p>	<p><b>Mr Ted White</b> Chairman The PEL Group</p>
<p><b>Dr Jim Walker</b> Energy Economist The Royal Bank of Scotland plc</p>	<p><b>Dr Michael Welland</b> Manager, Exploration Planning Aroco International Oil &amp; Gas Company</p>
<p><b>Mr Michael Unsworth</b> Director, Oil Research Smith New Court plc</p>	<p><b>Dr Frank Schmidt</b> Managing Director Mineralwirtschaftsverband eV</p>
<p><b>Mr Graham Heame</b> Chief Executive Enterprise Oil plc</p>	<p><b>Mr Bart Collins</b> Director Petroleum Price Monitors Limited</p>
<p><b>Mr Peter D Gaffney</b> Senior Partner Gaffney, Cline &amp; Associates</p>	<p><b>Mr Andrew Gowers</b> Middle East Editor Financial Times</p>
<p><b>Mr Ian Seymour</b> Editor Middle East Economic Survey</p>	

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NOTICE OF REDEMPTION

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Table with columns for bond numbers and values. Includes sub-sections for Outstanding Drawn Bonds from 15.2.1985, 1986, 1987, and 1988.

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INTERNATIONAL CAPITAL MARKETS

Volume remains subdued ahead of US trade data

By Dominique Jackson

BOTH PRIMARY and secondary market activity in the Eurobond market remained virtually on hold yesterday ahead of today's US trade report for September, which is expected to set the near term course for both currency and bond markets.

No new dollar straight issues emerged, although reports continued to circulate that Japan Highway was about to tap the sector. Another Australian dollar bond emerged, however, while the primary market in Germany was fairly active.

Despite continued pressure on the Norwegian kroner, dealers said the Kingdom of Norway's outstanding Eurobond issues did not seem to be affected, although some pointed out that business overall was muted yesterday.

Fears ahead of today's Australian trade figures also limited activity in that sector, although sector specialists noted that many of the latest crop of new Australian dollar issues were mainly trading around the level of their fees, suggesting that dealers were holding on to the paper before today's statistics.

The sector had a fairly volatile time last week as the Australian dollar rose to a four-year high against its US counterpart, partly due to the latter's weakness. Two consecutive rises in the rediscount rate helped push longer dated Euro-

bonds markedly higher and triggered a rush of issues by making the swap rates look more attractive. Despite the inevitable congestion in the sector, issues with a slight twist seemed to attract a fair degree of investor attention such as last week's zero coupon for SAGA, while Monday's AS50m two-year issue for Montreal Trust Company of Canada via County

As1.6bn. October is traditionally one of the worst months of the year for the world trade balance and this year's figure is expected to include several hundred million dollars' worth of aircraft imports. Anything above AS1.6bn could signal a sell off, but some dealers believe that the market could see somewhat of a rally if the deficit comes in at the lower end of expectations.

In Germany, WestLB led a subordinated DM150m 10-year issue at 6 1/2 per cent and 101 for Copenhagen Handelsbank which was yielding around 6.71 per cent at the level of its total fees. This represented a small premium over current yield levels on mortgage bonds and consequently attracted some demand from domestic retail investors. Dealers added that the issue might have received a more enthusiastic reception if the price had been at par.

Secondary bonds in the Eurobond sector were fairly quiet ahead of the US trade report today, with selected issues easing marginally later in the day. Privatbanken brought the first Eurobond issue seen in Danish kroner for more than a month. The five-year DK250m issue for Danubius Bank, a subsidiary of the leading Belgian savings bank, was reportedly swapped into sub-Libor dollars and was seeing steady demand, bid at a discount of 1% and fees of 1%.

SEC chief draws up global blueprint

By Chris Sherwell in Sydney

THE US Securities & Exchange Commission, the regulatory authority for the world's most important securities market, yesterday proposed the first authoritative blueprint for the creation and regulation of a truly global market system. The move, reflecting the SEC's express belief that it should assume a leadership role in international securities regulation, came in a keynote address by Mr David Ruder, SEC chairman, to the 13th meeting of the International Organisation of Securities Commissions (IOSCO), being held in Melbourne.

It follows 13 months after the share market crash - now called a severe correction - which threw the world's stock exchanges into near-panic and raised serious questions about the rapid growth and inter-linking of international equity and debt securities markets.

Mr Ruder declared yesterday that new technology, investor moves into foreign markets and the quest for low-cost capital all meant internationalisation of the securities market would continue. "The challenges facing regulators is to ensure efficiency and honesty."

At the core of the proposals he unveiled yesterday are three prominent features: Efficient structures for the dissemination of information on price and volume, routing and execution of orders, and for the clearance, settlement and payment of those transactions. This would also include consistent international standards of capital adequacy for securities firms.

Sound disclosure systems to protect investors, including mutual agreement on accounting principles, auditing standards, and/or independence standards, registration and prospectus provisions and listing standards. The goal should be to minimise regulatory impediments without compromising investor protection.

Fair and honest markets, achieved through prevention of abusive sales practices, a prohibition against fraudulent and manipulative conduct, and high levels of co-operation in enforcement. Insider trading, market manipulation and misrepresentations to the market would be outlawed.

The SEC says that these objectives can be achieved only through close co-ordination between securities regulators in each country. But it also adds that they should be "sensitive" to cultural differences and concerns over national sovereignty.

As regulators seek to minimise differences between systems, the SEC says, "the goal of investor protection should be balanced with the need to be responsive to the realities of each marketplace."

Although it says "some progress" has already been made, through organisations like IOSCO, towards the goal of reaching common understandings, it bluntly acknowledges that "the tasks ahead are complex."

Its policy statement, the SEC adds, is "intended to stimulate thought in a rapidly developing regulatory area, and should be regarded as subject to revision." It welcomes comments from "all interested persons."

The Chicago Mercantile Exchange's Globex after-hours trading system is a positive development for world securities markets, Mr Ruder told a news conference.

Globex, due to start in 1989, will allow the trading of financial futures contracts outside regular market hours on outside dealer terminals. Mr Ruder said he had seen the system in New York and regarded it as an innovative move within the limits of the Chicago Mercantile Exchange had set out in being an after-hours system.

"There are some restrictions which the CME has put on the system which probably would not be ideal in terms of a total real global system," Mr Ruder said. "It's an after-hours system as I understand it, so we're talking about a during-hours international system."

INTERNATIONAL BONDS

Developments in the Australian dollar sector are expected to hinge on the trade report for October, due today, for which the mean forecast for the deficit ranges from AS1.3bn to

NEW INTERNATIONAL BOND ISSUES

Table listing new international bond issues with columns for Borrower, Amount, Coupon, Price, Maturity, Fees, and Book number.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table listing international bonds with columns for Bond Name, Issued, Bid, Offer, Change, Yield, and other details.

DEUTSCHE MARK STRAIGHTS: Includes bonds from Germany such as Bundesbank 10 1/2% 92, etc.

SWISS FRANC STRAIGHTS: Includes bonds from Switzerland such as Swiss Bank Corp 5 1/2% 91, etc.

US DOLLAR STRAIGHTS: Includes US government and corporate bonds such as Treasury 7 1/2% 92, etc.

YEN STRAIGHTS: Includes Japanese government bonds such as Japanese Govt 5 1/2% 92, etc.

OTHER STRAIGHTS: Includes various international bonds from other countries.

CONVERTIBLE BONDS: Includes convertible bonds such as Alfa Romeo 6 1/2% 92, etc.

FLLOATING RATE NOTES: Includes floating rate notes such as Citicorp 3 1/2% 92, etc.

Additional information and notes regarding the bond service.

Advertisement for Pavilion Leisure Holdings P.L.C., including details about share offerings and company information.

Advertisement for Charlton Seal Limited, featuring a share capital table and company details.

Advertisement for Gulf Canada Resources Limited, detailing a US\$375,000,000 Resources Facility and interest rates.

Advertisement for Gotabanken, a Swedish bank, offering a US\$50,000,000 Floating Rate Capital Note due 1994.

Large advertisement for NZ electricity bond tender, detailing a NZ\$100m tender for electricity bonds and related information.



INTERNATIONAL CAPITAL MARKETS

Chicago struggles towards margin reform

Deborah Hargreaves on the regulatory pressures facing the US futures industry

The US futures industry has made a valiant effort to placate those buying for margin changes in the arcane and, at times, bitter debate over market reform that has developed the industry since October 1987's crash.

Options, which trade very closely with futures, but are regulated like securities. An options premium must be paid up front and in full.

Between futures and securities cross-margining works by allowing the calculation of a single margin amount for a hedged position.

The introduction of this complex procedure would substantially free up funds within the system, the CBOE says.

Under futures-style margining, the money in options would be freed to offset any losses in futures.



David Ruder, plan to raise futures margins

At the Chicago Mercantile Exchange, the initial margin requirement on its Standard & Poor's 500 stock index futures contract was lowered in September to \$4,000 per contract for hedge users.

At the same time, the futures industry has been working on modifying its margins in an attempt to increase the efficiency of its system.

Norwegians propose to set up venture capital group

By Karen Fossell in Oslo

THE NORWEGIAN ad hoc group appointed by the Government last month to identify measures to encourage the supply of venture capital to Norwegian companies yesterday published its first report.

Initial capital of Nkr600m (\$91m), increasing to a maximum of Nkr1.1 billion.

The report also suggests that the venture capital company invest in new, strong-growth potential companies in sectors which compete with foreign suppliers.

However, the Government has been severely criticised by the private sector about the formation of the ad hoc committee, which has only one private sector representative among its 10 members.

The group will present its second report on March 15 next year.

US Treasuries plunge on signs of robust growth

By Janet Bush in New York and Norma Cohen in London

US TREASURY bonds plunged again yesterday in response to figures which provided more evidence of robust economic growth last month.

Overall, figures so far released suggest that the fourth quarter started off with healthy economic growth.

THE NORWEGIAN Government's fight to defend its currency interest rates among money market securities.

UK GOVERNMENT bonds gave up more ground in light trading, with the Bank of England described as the sole retailer buyer in the market.

The unexpectedly sharp rise in UK retail sales reported on Monday continued to weigh on sentiment, particularly since

the market is quite illiquid. Also, foreign investors are being urged to participate.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Red Date, Price, Change, Yield, Week ago, Month ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

DANISH GOVERNMENT BOND

markets recovered most of Monday's losses, closing 1/2% firmer in light trading.

LONDON MARKET STATISTICS

Table with columns: Rise, Fall, Same. Rows include British Funds, Corporate Bonds, Industrial, Financial and Properties, Plantations, Wines, Others.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Rows include British Funds, Corporate Bonds, Industrial, Financial and Properties, Plantations, Wines, Others.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Latest, High, Low, Closing Price. Rows include various corporate and government bonds.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Latest, High, Low, Closing Price. Rows include various fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest, High, Low, Closing Price. Rows include various rights offers.

TRADITIONAL OPTIONS

First Dealings Nov 7, Last Dealings Nov 18, Last Declarations Feb 9, For settlement Feb 20.

LONDON TRADED OPTIONS

Large table with columns: Option, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various options for different assets.

ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, Est. Earnings, Gross Yield, Est. P/E, Index No., Day's Change, Est. Earnings, Gross Yield, Est. P/E. Rows include various equity groups and sub-sections.

FIXED INTEREST

Table with columns: Price Indexes, 15 years, 10 years, 5 years, 1 year, 6 months, 3 months, 1 month. Rows include various fixed interest rates.



UK COMPANY NEWS

# Unigate recovers to £43.8m but remains cautious on second half

By Vanessa Houlder

AFTER A period of mixed fortunes, Unigate, food, dairy and distribution group, yesterday announced a 9 per cent rise in pre-tax profits to £43.8m for the six months to October 1. Turnover increased from £1.08bn to £1.11bn.

Mr John Clement, chairman, said the results were particularly encouraging after the difficulties experienced last year. For the year to March 31, pre-tax profits fell from £104.7m to £94m.

However, he warned that he did not see the same level of progress in the second half, as a result of short-term difficulties in the poultry market and the impact of higher interest rates.

Operating profits of the food division fell from £33.4m to £31.5m, a downturn countered by a rise in the distribution activities from £11.2m to £13.8m. The results also benefited from £4.5m (£0.9m) of property profits, which contributed to a rise in profits of other

activities from £1.1m to £3.7m.

The worst performer within the food division was Unigate Dairies which saw operating profits fall from £13.6m to £10.8m.

The downturn was due to a £2m rationalisation cost from the closure of a depot, together with a continued shift away from doorstep sales. Mr Clement said that although volumes of milk sales were expected to continue to decline, the company aimed to maintain its profits through greater efficiency and alternative distribution methods.

The US food business also posted a decline in profits from £6m to £5.9m. This resulted from greatly reduced profits from the Taco Bueno fast food chain which suffered from competition and the depressed economy of the south west. However, the Black Eyed Pea restaurants performed well and the US cheese companies made a good start to the year.

The UK food businesses

## Unigate



posted a rise in operating profits from £13.6m to £15m. There were good results from St Ivels Fresh foods with a 42 per cent rise in operating profit. Oldacre and Malton Bacon Factory also had encouraging results.

However, the cyclical downturn in the poultry industry adversely affected Farm Foods'

results, which saw operating profits fall from £3.3m to £0.4m. The division was also affected by the £2m start-up costs of its new Humberside facility which came on stream six weeks ago.

In the distribution services division, Wincanton increased profits by 16 per cent with Arlington benefiting from a buoyant vehicle sales and servicing market.

Gilspur put in a strong sales performance in the US although this was partly offset by a lack of major contract work in Marler Haley. Overall, its profits increased by 53 per cent to £2.6m (£1.7m).

Finance charges rose from £6.7m to £7.2m with net debt at the half year stage of £274.2m (£177.9m). There was an extraordinary charge of £1m resulting from the sale of two food businesses.

Earnings per share rose from 11.7p to 12.7p. The interim dividend is increased by 7 per cent from 4.5p to 5.3p.

See Lex

# Property profits help Meyer rise to £41.8m

By Philip Coggan

MEYER INTERNATIONAL, the timber and builders' merchant which recently made an unsuccessful bid for Travis & Arnold, yesterday revealed a 33 per cent increase in interim pre-tax profits from £31.34m to £41.8m in the six months to September 30.

The profits figure included an £8.2m surplus from the sale of property, compared with £6.6m in the same period last year. Mr Oscar Deville, chairman, said he foresaw further substantial property profits in the near future.

Mr Deville said the group was still considering what to do with its 27 per cent stake in Travis & Arnold. Smendell Perkins won the bid battle, and Meyer will have a 21 per cent holding in the combined Travis Perkins. It is open to Meyer to consolidate Travis Perkins into its accounts, which would not result in any significant earnings dilution.

The interim figures reflected a strong performance from the merchandising division, which includes the Jewson chain, which increased profits from £12.95m to £15m.

Forest products also increased profits from £9.02m to £9.55m. Timber prices were more stable, said Mr Deville, and the company no longer carried the high stocks of earlier years.

Manufacturing increased profits from £3.4m to £4.19m. The Australian division put in £534,000 (£299,000) and a first-time contribution from the Netherlands. For three months, came to £1.35m.

Trading profits were £34.5m (£25.6m) on turnover of £443.1m (£351.8m). After tax of £14.33m (£9.85m), earnings per share were 23.2p (22p). The interim dividend is being increased to 4p (2.4p) to reduce disparity.

# Allied Textile withdraws £21m agreed offer for Hugh Mackay

By Alice Rawsthorn

ALLIED TEXTILE Companies, the wool textile group, has withdrawn its £21m agreed offer for the Hugh Mackay carpet company only a few weeks after breaking off bid discussions with the Illingworth Morris textile concern.

Mackay's shares, which had been suspended for most of the day, crashed by 58p in late trading to 290p.

Three weeks ago Allied announced that it had reached agreement with the Mackay board to mount a bid. Allied has supplied carpet yarn to Mackay since the 1960s and is a long standing shareholder in the company. Earlier this year it increased its holding in Mackay to 29 per cent.

Yesterday morning Allied announced that it was with-

drawing the original offer having examined the "detailed trading information" supplied by Mackay. The two companies continued to discuss the possibility of an alternative offer. But late yesterday afternoon Allied issued a second statement saying that it had terminated discussions with Mackay.

Allied withdrew its offer under a condition of the agreement referring to its right to withdraw should "material adverse changes" affect the trading position or prospects of the Mackay group.

Mackay, which is based in Durham, is best known for the contract carpets that it makes for pubs, shops, hotels and even for the Queen. The contract carpet market has

boomed in recent years and Mackay made pre-tax profits of £2.7m on sales of £26m in 1987.

The Mackay board issued a statement expressing confidence in its "original expectations" for its consumer carpets in 1989 and in its "planned sales" for contract carpets.

Allied said yesterday that it had "no present intention" of disposing of its shareholding in Mackay. The two companies affirmed their commitment to their "strong trading relationship."

Earlier this autumn Allied entered into bid discussions with Illingworth Morris, another Yorkshire group with extensive interests in wool textiles. The discussions were terminated in early October reportedly because of a disagreement over price.

# Thorpac to proceed with two purchases

Thorpac Group, freezer bag and cookware distributor, has decided to proceed with the acquisition of two companies and pull out of the purchase of another following several months of deliberations.

The company will acquire MFP, manufacturer of a foamed PVC product for £2.5m. And it will buy Coppice, manufacturer of aluminium foil trays and containers, for an initial consideration of £3.6m.

The purchase of JTS, a bar supplier, will not proceed after being postponed last July.

Thorpac also announced a loss for the six months to September 30 of £67,000, compared with a £72,000 pre-tax profit.

Directors have declared an unchanged dividend of 0.833p.

To cover the cost of the acquisition the company is raising £3m by the issue of 1.5m convertible preference shares and 3.8m ordinary shares.

# Lilley blossoms to top £3m

By Clare Pearson

FJC LILLEY, the resuscitated Glasgow-based construction group, pushed pre-tax profits up from £294,000 to £3.01m in the six months to end-July and declared its first dividend since plunging deeply into losses two years ago.

The company, where Mr Bob Rankin took over as chief executive when £27.4m in new equity was injected in July, further signalled its recovery by announcing it had arranged a £30m borrowing facility on what it said were normal, unsecured terms.

After an £11.52m extraordinary charge at the full-year stage, there were no further provisions for the costs of disengaging from the US tunneling operations.

Mr Lewis Robertson, chairman, said he now looked forward to garnering a "seven figure number" over the next few years in US claims.

There was a £275,000 exceptional charge for the early resignation as chief executive of

Mr Joe Barber, a management consultant.

Net interest payable fell to £442,000 (£1.94m). After a nil tax charge (£551,000), earnings per share worked through at 3.76p (0.06p). A capital restructuring allows the payment of an interim dividend of 0.5p.

Mr Robertson said order intake in the UK was a third up on the corresponding period. The UK provided £3.55m (£2.16m) on turnover of £98.48m (£85.82m).

On turnover of £10.1m (£10.67m), international construction provided £142,000, down from £508,000 last time, a fall ascribed to timing of payments.

Mr Robertson said the Eastern Harbour Tunnel contract in Hong Kong, in which Lilley is associated with Japan's Kumagai Gumi, was about six months ahead of schedule. It will be completed next year.

Lilley is changing to calendar year-reporting; the current financial year will cover the 11

months to December 31.

● COMMENT

Lilley has emerged from its recovery phase; now it is in the uncomfortable position of being a smallish company which is going to have to make some inspired moves to attract much attention. With Mr Rankin and Mr Martin Knight, formerly of Morgan Grenfell's project finance department, at the helm, with the UK construction companies apparently once more enjoying the confidence of their customers, and with the link with Kumagai Gumi underpinning the international side, it looks reasonably placed. But immediate plans to expand its North country housebuilding activities do not sound very exciting. In 1989 the company might make £15m, but will also have to start paying tax again. Assuming it makes £8m in the current year, the shares stand on a prospective multiple of over 7, and are likely to be quiet.

# Avdel defence document attacks Banner gearing and 'unrealistic' offer

By Philip Coggan

AVDEL, the former Newman Industries, has issued its defence document against the £102m bid from the US-based Banner Industries. Banner is making a cash bid through its UK subsidiary Rexnord Holdings.

The document carries a front page flag "Warning: Banner's gearing could seriously damage Avdel's health" and inside Avdel argues that a merged Banner/Avdel would be so highly geared as to threaten Avdel's health in the Avdel businesses. If intangible assets are deducted, Avdel says a merged group would have a negative net worth of \$175m (£97m).

Avdel also argues that its sophisticated industrial fastening business is quite different from Banner's, which is heavily dependent on the US aerospace industry.

# Sothebys expected loss comes to \$6.2m

By Vanessa Houlder

SOTHEBYS HOLDINGS, the international auction house which was simultaneously floated on the New York and London stock markets in May, yesterday announced, as expected, third quarter losses of \$6.2m (£3.4m).

Mr Michael Ainslie, president and chief executive, said that July, August and September were the off-season for international art auction houses, which saw most profits come from the second and fourth quarters.

The third quarter loss, which compared with a loss of \$5.1m last year, brought net income for the nine-month period to September 30 to \$30.4m (\$22.7m) on operating revenues of \$208.3m (\$180.3m).

The outlook for the fourth quarter was strong, Mr Ainslie said.

Sales to November 12 were up by 29 per cent as a result of last week's highly successful sales in New York of Impressionist, Modern and Contemporary Art, which brought in more than \$200m.

A dividend of \$0.0625 has been declared for the quarter.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for last year
A&H Holdings	4t	Mar 24	3.6	-	10.224
Alphameric	1t	Feb 15	1	-	3.5
British Airways	2.5	-	2.25	-	6.9
Control Tech	3t	-	2.5	4.5	37.5
De La Rue	3.25	Jan 4	3.25	-	12.25
F & C Eurotrust	2	-	2.35*	-	2.35*
Gaynor Group	5	Feb 24	1.67	3	2.67
Granite Surfaces	1.1	Jan 5	1	-	3
Gt Portland Est	3t	-	2.75	-	8.1
Hatfield Est	5	Feb 3	3	-	2.115
Just Rubber	0.5	Jan 6	0.7	-	11
Lilley (F&C)	0.5	Jan 6	nil	-	6.3
LIG	2.35	Apr 6	2.05	-	2.98
Lin Entertain	3	-	2.6	-	3.5
Meyer Int	4p	-	2.4	-	1.96*
Norwood Group	1.05	Mar 1	0.93*	-	1
Relive Industries	2	-	1	3t	1.4
Southnews	1.6	Jan 16	-	-	13.2
Thames TV	4.75	-	4.4	-	10.5
Tomkinsons	7.5	-	0.4	-	1.219†
Trinoco	0.6	Jan 30	0.4	-	12.65
Unigate	5.3	Jan 9	4.95	-	5
Wade Pottery	3.5	Jan 5	3	-	4.35
Wardle Stores	8.675	Jan 12	8.5	-	12

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market. †Includes special payment of 0.219. \*For 15 months. ‡ Interim increased to reduce disparity.

# B&C raises £23.5m in leasing sale

By Clay Harris

BRITISH & Commonwealth Holdings, financial services group, is to sell Milestone Leasing for £23.5m in shares to Woodchester Investments, Irish-based leasing company.

The deal will raise B&C's stake in Woodchester from 56 to 61.25 per cent. B&C's withdrawal from directly-owned leasing activities, apart from those contained in Atlantic Computers.

Milestone is engaged primarily in the leasing of business equipment, with a current portfolio of £114m.

Since B&C bought its controlling stake in August 1986, Woodchester has embarked on an ambitious acquisition programme, and was now looking for its next acquisitions in continental Europe.

After the Milestone deal, Woodchester will rely on leasing and instalment credit each for about 85 per cent of profits, and the rest from other financial services.

Before completion B&C is to subscribe £10m of new equity capital in Milestone, and convert £10m subordinated loan stock into equity.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and no indications shown below are based mainly on last year's timetable.

TODAY

Interim: Allied Irish Bank, BAA, Bechtel, Brownstar, Cable & Wireless, Danell, Highland Participations, Orléans International, Personal Assets Trust, Regellan Properties, Royal Insurance, Shelsley, Ultra-Mar, Wagon Investment, West Investment, F&C Concentric Land Securities.

FUTURE DATES

Interim: City of London Plc Nov. 17  
Mercury Asset Mgt Nov. 22  
Shaw & Mearns Nov. 30  
Lion Share Nov. 28  
Preston Nov. 28  
M & G Dec. 14  
Dec. 16

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S. G. Warburg & Co. Ltd.

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Co-Lead Managers  
Commerzbank Aktiengesellschaft    The Tokai Bank, Limited  
London Branch

Managers  
Bayerische Vereinsbank Aktiengesellschaft    The Industrial Bank of Japan, Limited  
London Branch    The Saitama Bank, Ltd.  
Norddeutsche Landesbank Girozentrale    The Sumitomo Bank, Limited  
London Branch  
The Sanwa Bank, Limited  
Swiss Cantobank (International)    Union Discount Company Limited  
London Branch

Participants  
Arab Bank Limited    Banco di Napoli  
Banco di Roma    Bank fuer Gemeinwirtschaft AG  
London Branch    London Branch  
Crédit Commercial de France    Crédit Lyonnais  
London Branch    London Branch  
Den Danske Bank    Generale Bank  
London Branch    London Branch  
Gulf International Bank B.S.C.    The Hokkaido Takushoku Bank, Limited  
Riggs A P Bank Limited    The Royal Bank of Canada

S. G. Warburg & Co. Ltd.

November 1988

## HALF YEAR HIGHLIGHTS

Since 31st March 1988 over £30 million has been spent on construction and buildings. Planning permission has been received for 4/7 Chiswell Street, EC1 and 33/34 Chancery Lane, WC2 and both projects should commence by autumn 1989. Satisfactory lettings have been arranged of 15 Moorgate, EC2, Weybridge Business Park, and of 29/35 Great Portland Street, W1; 21 Bloomsbury Street, WC1 has been pre-let with completion anticipated in June 1989. A further 15,000 sq. ft. of the portfolio north of Oxford Street has been refurbished and subsequently let.

The activities of our associate company Bride Hill Plc continue to expand and an increased contribution for the year is confidently expected.

The letting market remains strong, particularly in the West End, and results for the current year should continue to demonstrate steady growth in both profits and assets.

Richard Peskin - Chairman

### INTERIM RESULTS FOR 1988

Unaudited revenue account	Half-year to 30.9.88	Half-year to 30.9.87	Year to 31.3.88
	£'000	£'000	£'000
Income on ordinary activities before tax	13,120	12,058	24,732
Income on ordinary activities after tax	8,535	7,961	16,722
Earnings per share	5.2p	5.0p	10.8p
Interim Dividend	3.0p	2.75p	8.1p

## GREAT PORTLAND ESTATES

PROPERTY INVESTMENT AND DEVELOPMENT

For a copy of the full Interim Report write to the Secretary, Knighton House, 56 Mortimer Street, London W1N 8BB



UK COMPANY NEWS

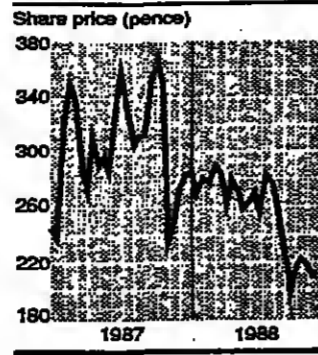
LIG cheers City despite midway fall to £14.26m

By David Waller

LONDON INTERNATIONAL Group, the consumer products and services group best known as the manufacturer of Durex condoms, yesterday cheered the City despite announcing a 5 per cent fall in pre-tax profits from £15.01m to £14.26m for the six months to the end of September.

The chairman's assurance that the company was unlikely to incur any liability as a result of the £50m convertible Eurobond issue launched in September last year. Mr Woltz said the issue was likely to be restructured so that the company would not face an estimated payout of £10m if called upon to redeem the bonds in 1992.

London Int. Group



Italian condom company bought in September last year. Profits in the home products and services division, which includes the ColomCare photo-labs as well as the eco-to-be sold electrical accessories businesses, rose by 23 per cent to £9.3m, on turnover up 19 per cent to £66.5m.

£26m rights by Hickson to finance US deal

By Philip Coggan

HICKSON INTERNATIONAL, chemicals, timber treatment and building products group, is buying Koppers Wolman, a timber treatment subsidiary of Beazer, for \$67.5m (£37.3m). Koppers Wolman has about 35 per cent of the US timber treatment market; since Hickson has 8 per cent, the deal faces anti-trust scrutiny.

The rights issue, which is fully underwritten by Phillips & Drew, is not conditional upon the acquisition taking place. If the purchase does not occur, the proceeds will be used to pay off the group's borrowings, leaving it unencumbered.

Thames Television static at £12.3m

By Fiona Thompson

THAMES TELEVISION yesterday reported flat pre-tax profits of £12.31m (£12.07m) for the half-year ended September 30 1988, following exceptional re-organisation costs and a decline in its share of national advertising revenue.

Turnover of ITV's largest contractor rose from £118.21m to £123.89m and earnings per share were 16.15p (15.8p). An interim dividend of 4.75p (4.4p) was declared.

Mr Richard Dunn, managing director, said it was not a good figure for Thames, "but it is not alarming, there is no reason to be dejected."

He referred to the proposal for auctioning ITV contracts, as outlined in last week's Wide Paper, as the sale of the century. And a key worry in the short term was what would happen to the ITV levy in the 1990-1992 period.

Raine exceeds forecast with advance to £13.48m

By Andrew Hill

RAINE INDUSTRIES, housebuilder and contractor which was beaten in a 14-week battle for Ruberoid, roofing materials group, more than tripled pre-tax profits in the year to June 30, surpassing its own forecast made at the outset of the bid.

Housebuilding accounted for about 43 per cent of group profit, contracting for 25 per cent and allied services - shopfitting and property development - for the balance.

The group, which delayed the announcement of results while the last scenes of the takeover saga were played out, returned profits of £13.48m before tax, against £3.77m in 1986-87, or a turnover of £299.68m (£242.05m). Earnings per share nearly doubled to 8.6p (4.5p). In July, Raine forecast profits of £13.3m on sales of £190m.

A recommended final dividend of 3p makes 3p (1.4p) for the year.

The figures were boosted by last November's £61m purchase of Aberdeen Construction Group, contracting and building materials company, and an assets swap in March through which Raine acquired Evered Holdings' housebuilding activities.

COMMENT

Raine said it now intended to concentrate on the expansion of its property development and shopfitting operations, although it was still looking for a fourth division.

Raine may not have won Ruberoid, but it certainly achieved a measure of favourable City and public attention which should stand it in good stead for further deals, while name recognition may help the group in its quest for larger, high-margin negotiated contracts.

The hostile bid for Ruberoid was finally defeated when the Department of Trade and Industry decided not to refer a recommended cash offer from Tarmac, construction and building materials group, to the Monopolies and Mergers Commission.

An increased proportion of such contracts would insulate Raine - already protected in housebuilding by the north of England bias of its activities - against any construction downturn. Meanwhile, Raine is determined to improve margins at Fletcher Homes - acquired in the Evered assets swap - though in the longer term the company intends to reduce the proportion of profits generated by housebuilding, while expanding allied services. On a forecast of 2,000 homes completed in the current year, against 1,150 in 1987-88, analysts are looking for about £22m before tax. The shares, up 1p to 91p yesterday, stand on a prospective multiple of about 7.5, which looks good value in a depressed construction sector.

Mr Peter Parkin, Raine chief executive, said yesterday he still could not believe that the Tarmac bid had been allowed. Raine's 30.6 per cent stake in Ruberoid, sold to Tarmac, yielding a gross profit of £5.3m after all expenses. The profit will

Control Techniques rises to near £3m

CONTROL TECHNIQUES, variable speed drive manufacturer, lifted profits from £1.57m to £2.69m pre-tax for the year to end-September.

Expansion is planned for the current year which the directors said would lay foundations for profitable growth in the 1990's.

This was on the back of a 26.55m rise in turnover to £28.12m.

Earnings emerged at 13.4p (8.5p restated), after tax of 2923,000 (£284,000), and a recommended final dividend of 3p makes a total of 4.5p (3.75p) on the enlarged share capital.

UNILEVER N.V. DIVIDEND ON CERTIFICATES FOR ORDINARY CAPITAL. ISSUED BY N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR. Interim dividend payments in respect of the year 1988 will be made on or after 22 December 1988 as follows: SUB-SHARES OF FL 12. IN THE NAME OF MIDLAND BANK EXECUTOR AND TRUSTEE COMPANY LIMITED.

VF INTERNATIONAL LIMITED. This announcement appears as a matter of record only. 16th November, 1988. £40,300,000. European Management Buy-Out of Vickers Furniture Ltd. and Vickers Roneo S.A. Arranged and negotiated by Security Pacific Hoare Govett Equity Ventures Limited. Investors: Security Pacific Hoare Govett Equity Ventures, Charterhouse Development Capital, CIN Industrial Investments, Citicorp Capital Investors Europe, County NatWest Ventures, Mercury Asset Management, Philidrew Ventures.

ws £21m Mackay... sothebys... expected... loss comes... \$6.2m... Vanessa Houldier... Bond raises its stake in... 1 cent to 21...







# NEWS

BP UP 5

# HISTORY.

UP  
BP.....UP.....1  
DOWN

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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, including columns for Unit Name, Unit Type, and various financial metrics like Net Asset Value and Dividend Yield.

CROSSWORD No. 6,787 Set by DANTE

Crossword puzzle grid with numbered squares for clues.

- ACROSS
1 It often clashes with its own kind (6)
2 Magic Circle star (8)
3 Girl entertaining relatives needs capital (6)
4 Going back - but not to work (6)
5 Franciscan primate (8)
6 When darkening skies are fresh with gilt snow (8)
7 Fresh scrip issue (5)
8 Converting heights into parts (7)
9 I write in red - not green (7)
10 Gave a fellow the wrong date (7)
11 Kind of duck that makes do with oranges (9)
12 Wenceslaus's instruction in the event of a hold-up (8)
13 Path of the swallow? (10)
14 Keeping arguing - like Mrs Sprat does (4,3,3)
15 Show displeasure when nothing is in place (4)
16 Poles strangely following a certain inclination (6)
17 Contemplate a change in meat diet (8)
18 An agent bound to be reinstated (8)
19 Prudence West is taking Benedictine (6)
20 Negative poles seen to change? Absurd! (8)
21 Sung or spoken at church (6)
22 DOWN
1 Garment paid for on receipt in Massachusetts (4,3)
2 Patch up one's differences with Thackeray (9)
3 Treatment for bruises in a car smash (6)
4 Girl right at all times (4)

Solution to Puzzle No. 6,786, showing the completed crossword grid.

GUIDE TO UNIT TRUST PRICING

INITIAL CHARGES
These represent the marketing, administrative and other costs which have to be paid by new investors...

Table providing detailed pricing information for various unit trusts, including net asset values and charges.



Handwritten note: "John Smith"

FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, including columns for Name, Price, Yield, and other metrics. Includes sub-sections like 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

Table listing insurance-related unit trusts with columns for Name, Price, Yield, and other details.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts with columns for Name, Price, Yield, and other details.

Continued on next page



FT UNIT TRUST INFORMATION SERVICE

Main table containing FT Unit Trust Information Service data, including columns for Name, Price, Yield, and various fund details.

MANAGEMENT SERVICES

David M. Aaron Personal Fin. Plng. Ltd.
The City of London, EC3N 3DP

The Analysis Group PLC
110 Victoria Street, London W1B 1AB

Atticus Financial Services Ltd
21 The Victoria, Torrington Avenue, London W11 1LJ

Bryan Wells & Partners Ltd
100 Victoria Street, London W1B 1AB

Capital House Finance Group Ltd
100 Victoria Street, London W1B 1AB

Clifford Financial Services Ltd
21 The Victoria, Torrington Avenue, London W11 1LJ

Clifford Financial Services Ltd
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21 The Victoria, Torrington Avenue, London W11 1LJ

Clifford Financial Services Ltd
21 The Victoria, Torrington Avenue, London W11 1LJ

OFFSHORE AND OVERSEAS

UK LISTED

Table listing UK listed companies and their financial data.

IOI AUTHORIZED

Table listing IOI authorized companies and their financial data.







CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar awaits trade data

THE DOLLAR finished around the middle of the day's range yesterday, with trading volume inhibited by the proximity of today's release of US trade figures for September.

Reserve Board may well intervene to support it, ahead of this week's 30-year Treasury bond auction. A weaker dollar is also likely to be resisted in order to restore confidence to a nervous Wall Street.

News of a 0.9 p.c. rise in US retail sales in October had only little initial impact, and a lower than expected 0.4 p.c. increase in October industrial production was also largely ignored.

The dollar closed at DM1.7450 from DM1.7445 against the D-Mark, and was unchanged against the yen at Y123.40. Elsewhere, it finished at Sfr1.4630 from Sfr1.4645 against the Swiss franc.

down from 77.1 at the opening and on Monday. The pound derived support from the continued strength of UK interest rates, and concern that data on average earnings and inflation later this week could put further upward pressure on rates.

The pound closed at \$1.8070 from \$1.8085 on Monday, and DM3.1525 from DM3.1550. It was also slightly lower against the yen at Y223.00 from Y223.25. Elsewhere, it finished at Sfr2.6450 from Sfr2.6475 against the Swiss franc.

The D-Mark was slightly weaker against the yen, despite continued yen sales by the Bank of Japan. The Bundesbank has so far made only nominal D-Mark sales to support the dollar. The D-Mark opened at Y70.86 and rose initially to Y70.86, before slipping back to Y70.74 at noon. By the close, it had eased further to Y70.72.

EMS EUROPEAN CURRENCY UNIT RATES. Table with columns for Country, Unit, Rate, % change from previous, % change from 1988, and % change from 1987.

£ IN NEW YORK

Table showing exchange rates for £ in New York for Nov 15, 16, and 17.

STERLING INDEX

Table showing Sterling Index values for Nov 15, 16, and 17.

CURRENCY RATES

Table showing various currency rates including US Dollar, Canadian Dollar, Japanese Yen, etc.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, US Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table showing other currencies like Argentine, Brazil, Finland, etc.

MONEY MARKETS

Nervous rise

LONGER TERM rates rose in London yesterday, to give a flat yield structure from three to 12-months. The firmer trend followed the release of September industrial production, which showed a fall of 0.5 p.c. compared with expectations of a 0.1 p.c. decline, while manufacturing output fell by 0.9 p.c. against an expected 0.4 p.c.

The immediate picture of falling production and rising retail sales points to higher imports; in parallel, higher unit labour costs could add further upward pressure on interest rates.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various currencies.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various currencies.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

EXCHANGE CROSS RATES

Table showing exchange cross rates between various currencies.

FINANCIAL FUTURES

Prices fall on inflation fears

LONG GILT and short sterling futures broke through support levels in Liffie trading yesterday, as fresh economic data increased fears on inflation.

Three-month sterling deposits broke through the previous low of 88.02 for March delivery, to finish at 87.96, down from 88.05 at the start and 88.08 on Monday. The weaker tone was accelerated by a slightly firmer

tone in some cash rates. Gilt prices were also depressed, and fell through 98-00 to finish at 95-29 for December delivery, down from 96-07 at the start and 96-09 at the previous close. Trading volume was brisk at over 25,000 lots traded.

A sharp rise in US retail sales revived fears of inflation and pushed US Treasury bond

futures weaker at the close. However, the extent of the market's reaction was muted, as investors squared positions ahead of today's release of US trade figures for September. Nevertheless, the December bond price slipped from a high of 89-01 to finish at 89-22, down from 88-30 at the start, and compared with 88-20 on Monday.

LIFFE LONG GILT FUTURES OPTIONS

Table showing Liffie Long Gilt Futures Options prices.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table showing Liffie US Treasury Bond Futures Options prices.

LIFFE EURO DOLLAR FUTURES OPTIONS

Table showing Liffie Euro Dollar Futures Options prices.

LIFFE SHORT STERLING

Table showing Liffie Short Sterling prices.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table showing Liffie FT-SE Index Futures Options prices.

LIFFE EURO DOLLAR FUTURES OPTIONS

Table showing Liffie Euro Dollar Futures Options prices.

LIFFE SHORT STERLING

Table showing Liffie Short Sterling prices.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange data for various series and contracts.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

The Outlook for Oil London, 5 & 6 December 1988. Advertisement for a conference with speakers including H E Sheikh Ali Khalifa Al-Sabah, H E Mr Issam Al-Chalabi, Dr James Schlesinger, Mr Robert B Horton, Mr Charles J DiBona, Dr Jim Walker, Mr Michael Unsworth, Mr Graham Heame, Mr Peter D Gaffney, Mr Ian Seymour, Mr Ted White, Dr Michael Welland, Dr Frank Schmidt, Mr Bart Collins, and Mr Andrew Gowers.

The Outlook for Oil. A FINANCIAL TIMES INTERNATIONAL CONFERENCE. Includes contact information and a logo.



LONDON STOCK EXCHANGE

Shares firm ahead of US trade news

INVESTMENT SENTIMENT took a modest turn for the better in London yesterday as the stock market settled down to await the September trade figures from across the Atlantic.

With the US dollar again in better form, and the latest figures on UK industrial production mainly in line with market expectations, equities managed to regain FT-SE 1000 plus territory, albeit in thin trade.

Although the City of London remains nervous ahead of today's US trade deficit announcement, many market forecasts for the monthly figure have become somewhat more favourable since last

Friday, with an early reading of 1984.6 for the FT-SE scale proving to be almost the day's best level. A steadier dollar and overnight Dow Jones Average, as well as wider publication of President-elect Bush's expressed determination to tackle the twin US deficits, helped London and the market featured an early advance in Plessey as bid rumours circulated once more.

Support was extremely thin, however, and shares gave back most of their early gains. A further rally occurred following news of a 3 pc rise in UK manufacturing output in the September quarter, which was compared with the implications of the rise in UK retail sales for October; analysts were inclined to dismiss the 1.9 pc rise in October sales, announced on Monday, as a "fluke" which might be corrected later.

Despite some disappointment with Wall Street's early performance, London held much of its mid-session gain, to close with a rise of 8 points on the FT-SE index to 1023.3. But a truer picture of the day came from the Seaq trading volume, which all day away from 341.8m shares. The second half of the session was very quiet indeed, with blue chip trading books balanced ahead of today's US news and special situation stocks largely left alone.

Dealers reported good US demand again for Shell, which has been favoured because its downstream refining operations are regarded as a defence against low oil prices. Grand Metropolitan, however, made little response to the disclosure that its tender offer had brought it 79 per cent of the Pillsbury equity. But with the Minorco-Consolidated Gold Fields and Elders IXL-Scottish & Newcastle bids before the UK Monopolies Commission, and the Lloyds Bank-Abbey Life link-up rejected by Abbey shareholders, the takeover sector lacked features.

FINANCIAL TIMES STOCK INDICES

Table with columns: Nov. 16, Nov. 14, Nov. 11, Nov. 10, Nov. 9, Year, High, Low, Since Completion. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P/E Ratio, SEAD Bargain, Equity Turnover, Equity Bargain, Shares Traded, Ordinary Shares Index, and S.E. ACTIVITY.

Plessey bid talk revives

One of the market's longest running takeover sagas - GEC to renew its bid for fellow electronics group Plessey - resurfaced yesterday with Plessey shares surging to 177 1/2 at one point, before coming off the top to settle a net 3 1/2 higher at 174 1/2.

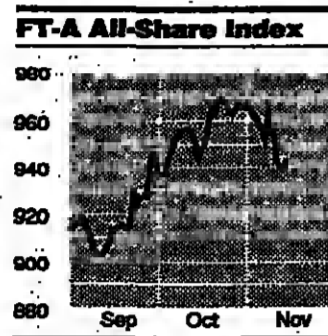
Analysts in the City of London were divided. At least one top analyst expects some sort of action soon after Plessey reveals its interim figures on Thursday. The range for the Plessey figures is from around 276m to 285m.

Others remain unconvinced by the arguments. Mr Chris Tucker at Kleinwort Benson says: "We think this (a bid) unlikely, at least for the moment. But he conceded: "If there is to be a bid for Plessey we would expect it to come from GEC." GEC shares closed 1 1/2 up at 172 1/2 on turnover of 5.5m.

Analysts were divided over the significance of the announcement. Dr Arshad Banerji of Nomura Research said it was positive. "The delay on the product's R&D has been only six months and the isomer being developed alongside Cromakalim looks highly promising," Mr John Aldersley of Citicorp Scrimgeour Vickers preferred a neutral view, saying it was a bid for Plessey or one of the isomers will become a viable anti-hypertension drug.

There was also interest yesterday in news expected from the American Heart Association meeting in Washington and the implications for Beecham, with interim figures due tomorrow, moved clearly the future of Cromakalim - its potential anti-hypertension product, by reinstating the drug's research programme which was suspended a short while ago. The shares immediately jumped from a small fall to a gain of 6, but later slipped back as the initial flurry of activity gave way to caution.

At the close they were unchanged at 268p after turnover of 2.6m. Analysts were divided over the significance of the announcement. Dr Arshad Banerji of Nomura Research said it was positive. "The delay on the product's R&D has been only six months and the isomer being developed alongside Cromakalim looks highly promising," Mr John Aldersley of Citicorp Scrimgeour Vickers preferred a neutral view, saying it was a bid for Plessey or one of the isomers will become a viable anti-hypertension drug.



cham's star drug Eminase. There were suggestions that the figures will indicate a surprisingly positive clinical impact. Citicorp Scrimgeour Vickers is forecasting a profit of £25m for the half year.

The most positive element of the interim trading statement issued by British Airways yesterday was the news regarding last month's traffic statistics. For the first time since the merger with BCal the monthly load factor has increased and expectations are that this promising trend will continue.

Profits of £222m at the mid-way stage marginally exceeded estimates - which had ranged from £215m to £220m - but in lacklustre trading conditions the market showed scant response. Analysts, however, were more impressed. Mr Tim Coombs of County NatWest WoodMac said: "Cost savings resulting from the merger are beginning to come through and I retain my strong stance on the shares."

Mr Coombs believes British Airways can make £25m for the full year, excluding profits on aircraft sales which may amount to £5m. Shares of BA edged higher before easing back to settle slightly lower on balance at 164p after limited turnover of 1.2m.

London International Group rose 6 1/2 to 215 1/2 after disappointing poor figures which had been largely discounted. Hickson pleased the market

with details of its purchase of Wolman from Beazer and the shares rose 10 to 222p. Among only a handful of movements in oil and gas issues, Ultramar moved up 6 to 232p ahead of today's third quarter figures. Labor shares were also well supported, improving 6 to 380p in front of interim figures scheduled for next Wednesday.

Banks made further modest progress. Dealers noted good support for NatWest, which settled a couple of pence up at 336p after constant bidding on the inter-dealer broker screens. Lloyds was a good market and put on 3 to 822p despite disappointment that the Abbey link-up had been rejected by Abbey holders - County NatWest's John Aitken says: "As things stand the downside is higher than the upside. The shares are a sell unless Lloyds rescues the deal."

Abbey Life held around 274p after turnover of 3m, but other life issues were quietly firm, especially Refuge where bear covering lifted the shares 10 to 450p, after 452p. The composite sector "offering" month - watering year-end accounts said, included numerous features, especially Guardian Royal Exchange which leapt 6 1/2 to 177 1/2 on turnover of 3.9m after a "major" switch from General Accident into GRX issued by the County NatWest companies' chairman Mountain and Simon Willis. Royals, regarded as oversold by traders, put on 7 to 375p.

The on-going disposal of Koppers' assets - the Wolman division has been sold to Hickson for some £37m stood Beazer in good stead. But the shares were unable to hold the highest level, ending only 2 firmer at 172p, despite County

British Telecom, reporting tomorrow, hardened 1 1/2 to 247p on turnover of 4.7m, while Ferranti, after turnover of 5.6m, plummeted 5 1/2 to 183p. A weak market in recent days, staged a good rally and closed 2 higher at 180p - "there were plenty of keen buyers below 180p," said one dealer. Second liners provided the day's worst performance, Alphamex shares in which plummeted 5 1/2 to 183p after the group announced interim profits down from £1.8m to £540,000.

Arthur Lee rose 11 to 153p after a high of 156p. Early suggestions that GEC firm had resumed buying in Lee were dashed by dealers who said that another stakeholder was at work. However, the com-

pany said that the amount of shares that had changed hands was too small to point to any significant stock purchases. Food stocks were uninspired. Unigate's figures were judged slightly disappointing, but the shares gained a penny to 291p. Delaney rose 3 to 315p, while Bernard Matthews improved 4 to 87p. Retailers came more into favour, with Gateway 4 1/2 to 163 1/2 on turnover of 2m.

Leisure lost some of its recent speculative excitement, but Trusthouse Forte managed a rise of 6 to 507p in turnover of 3.9m. Norfolk Capital shaded to 38 1/2 in less frantic turnover, but dealers are confident that a substantial stake has been accumulated during the last week. Another 17m shares were traded on Monday. Armstrong Equipment rose 2 1/2 to 150p on late news of an approach which may lead to a bid. Caparo Industries holds a 10 per cent stake, but traders thought the group unlikely to make an offer.

Wardle Stores, which yesterday reported figures and cancelled a meeting with analysts scheduled for today, was mooted as a possible predator. Dowty benefited further from Monday's news of the negotiations aimed at the sale of its mining division, rising 6 more to 231p, while Lex Service steadied at 351p following reassuring advice from Kleinwort Benson.

Trading statements helped AAH rise 6 to 275p and Wade Potteries hardened to 144p, but left De La Rue slightly easier at 440p. Further consideration of the Jefferson Summit stake raised Scott & Robertson 7 more to 237p.

London Ship jumped 14 to 306p on speculation that Peel Holdings was trying to increase its holding in the company. Warburg Securities were said to be offering 300p per share for in excess of 5m shares. Land Securities gained 5 to 576p ahead of today's interim figures, while MEPC rose 6 to 566p in turnover of 1.5m. Mountheigh reacted badly to Monday's sacking of Mr John Duggan, the chief executive, falling 6 1/2 to 178p.

Warrington, the loss-making building contractor turned property developer, rose 8 to 106p on news that it had been granted outline planning permission for a £70m business park development in North Wales. A revival of speculation that major shareholder Charterhall

would soon launch a bid lifted Corah 4 to 66p. The listing of Hugh Mackay was suspended for most of the session but returned late after meetings with Allied Textile had been terminated. Trade sources had earlier suggested that Allied was attempting to renegotiate the terms of its offer. The offer has now been withdrawn, although Allied retains a 30 per cent holding.

Harrisons & Crossfield moved up strongly, gaining 26 to 689p as stories were restricted of the impending sale of its 30 per cent interest in Harrisons Malaysian Plantations. Suggestions of a management buy-out or a bid from stakeholder Steve Darby added flavour to the speculation which caught most marketmakers running short book positions.

Activity in Traded options was again boosted to a relatively high level by trading in the FT-SE 100 index and in Plessey, reaching 38,161 contracts in total, made up of 24,169 calls and 13,992 puts. The index attracted 8,138 contracts, matched immediately after the close, and holding 2,539 calls and 5,599 puts. Plessey business brought early matched business of 4,790 contracts, lying in 3,948 calls and 841 puts, against the background of bid and business potential talk, and 6,596 on the basis of trades not immediately matched, and containing 5,455 calls and 1,141 puts.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 35

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks including Shell, Grand Metropolitan, and others, with columns for Volume, Price, and Change.

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APPOINTMENTS

Management moves at Electrolux

From December 1 Mr Roger Baxter, managing director, becomes chief executive of ELECTROLUX. He will have operational responsibility for all household appliance activities in the UK. From December 1 these will include Parkinson Cowan who becomes executive chairman. The following divisional directors have been appointed: Mr Malcolm Atken, refrigeration; Mr Alex Sutherland, cookers; Mr Peter Glinger, group components; Mr Keith Hamilton, floorcare; Mr Graham Pannett, microwaves; Mr Michael Leese, leisure products; Mr Jo Farman, gas appliances; and Mr John Macintosh, sales, marketing, spares and service. Parkinson Cowan, Mr Phil Fellows becomes finance director for the components and spares and service operations.

BRITISH LINEN BANK has appointed Mr Peter West as managing director of its new operating leasing subsidiary, Capital Charter. He was one of the founders of SocGen Lease. Mr Ted Lamsdorne and Mr Ian Staples, previous associate directors, have been promoted to directors of WARD WHITE GROUP. Mr

Chief executive of Airship Industries

Rear Admiral Edward J. Hogan, US Navy (ret'd), has been appointed chief executive of AIRSHIP INDUSTRIES. Admiral Hogan, currently president of the joint venture company Westinghouse-Airship Industries, takes his new post in January. The joint company has a \$185m US Navy contract to design and build the largest non-rigid airship ever made. Admiral Hogan has had a distinguished career as a fighter pilot, test pilot, engineer, and instructor. Among other achievements he founded the US Navy Fighter Weapons School, known as Top Gun Academy, the subject of a recent film. He succeeds Mr Mike Hoffmann who is to become chief executive of Thames Water.

Ms Barbara Simmonds has been appointed company secretary of AVIS EUROPE from Price Waterhouse, replacing Mr John Allen, who has taken early retirement. Mr Barrie Dennis has been appointed director of personnel. He joins from Booz Allen & Hamilton when he was director of human resources - Europe. BOSTON SAFE DEPOSIT & TRUST COMPANY (UK) has appointed Mr Philip Highton as deputy general manager. He joins from National Westminster Bank where he was senior manager in the international banking division. Mr Francis Sherry joins the bank as senior manager, personal banking, from Merrill Lynch where he was head of the private banking unit. Mr Kenyon Ide becomes senior manager, investment management, transferring from a similar post at head office in Boston, Mass. Mr Donald Brydon has been appointed managing director of BARCLAYS de ZOTBE WIDED INVESTMENT MANAGEMENT from January 1, on the retirement of Mr Alan Foster, deputy chairman, and Mr David Mosey, vice chairman.

THE PINK DESK DIARY

Produced in response to the demand for a smaller more portable FT Diary, the FT Pink Desk Diary with its FT pink pages and distinctive gold binding, is available in a choice of 4 superb finishes - the Financial Times Diary must be your choice for 1989. Apart from making day-to-day planning simpler and more efficient, the Financial Times Desk Diary is indispensable as a permanently ready reference source. In fact, it's like having an informational business data base on hand whenever you need it. New, subtle improvements in design and layout give 30% more space on the day-to-day and notes pages. Also, to ensure that the data in the FT Diary is right up to the minute, we've added information that reflects changes in the world's financial markets. As you would expect from a highly respected newspaper like the Financial Times, information has been meticulously researched with everything easy to find and clearly laid out. Whether you need key statistical data, business vocabulary in a German, French or Spanish or to know which airlines fly to your particular city, the diary will tell you. It can help you plan your trip to the finest detail with useful information on visas, customs, business hours and local holidays, for example, in over 55 countries. THE DIARY OF THE YEAR - IN THE BINDING OF YOUR CHOICE. According to your taste and budget there's a selection of cover bindings - Rich Black Leather, Burgundy Bonded Leather or Black Leather-look. And for those who want the ultimate in quality and craftsmanship there's the Chairman's Set, consisting of a matching desk and pocket diary, bound in sumptuous rich brown leather with fine gold tooling.

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LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for stock name, price, and other financial metrics.

CANADIANS

Table listing Canadian stocks with columns for stock name, price, and other financial metrics.

BANKS, HP & LEASING

Table listing bank and leasing stocks with columns for stock name, price, and other financial metrics.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing services with columns for stock name, price, and other financial metrics.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS - Contd

Table listing building, timber, and road stocks (continued) with columns for stock name, price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for stock name, price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks (continued) with columns for stock name, price, and other financial metrics.

ELECTRICALS

Table listing electrical stocks with columns for stock name, price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks (continued) with columns for stock name, price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and store stocks (continued) with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks (continued) with columns for stock name, price, and other financial metrics.

ENGINEERING - Contd

Table listing engineering stocks (continued) with columns for stock name, price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks (continued) with columns for stock name, price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and store stocks (continued) with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks (continued) with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks (continued) with columns for stock name, price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks (continued) with columns for stock name, price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and store stocks (continued) with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

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INDUSTRIALS (Miscel.) - Contd

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DRAPERY AND STORES

Table listing drapery and store stocks (continued) with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks (continued) with columns for stock name, price, and other financial metrics.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for stock name, price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.)

Table listing industrial stocks (continued) with columns for stock name, price, and other financial metrics.

INSURANCES

Table listing insurance stocks with columns for stock name, price, and other financial metrics.

LEISURE

Table listing leisure stocks with columns for stock name, price, and other financial metrics.

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LONDON SHARE SERVICE

LEISURE - Contd

Table of stock prices for Leisure sector including companies like Leisure Group, Leisure World, etc.

PROPERTY

Table of stock prices for Property sector including companies like Property Group, etc.

TEXTILES - Contd

Table of stock prices for Textiles sector including companies like Textiles Group, etc.

TRUSTS, FINANCE, LAND - Contd

Table of stock prices for Trusts, Finance, and Land sectors.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector including companies like Oil & Gas, etc.

MINES - Contd

Table of stock prices for Mines sector including companies like Mines Group, etc.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades sector.

Commercial Vehicles

Table of stock prices for Commercial Vehicles sector.

Components

Table of stock prices for Components sector.

Garages and Distributors

Table of stock prices for Garages and Distributors sector.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers sector.

PAPER, PRINTING, ADVERTISING

Table of stock prices for Paper, Printing, and Advertising sector.

SHIPPING

Table of stock prices for Shipping sector.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather sector.

SOUTH AFRICANS

Table of stock prices for South African stocks.

TEXTILES

Table of stock prices for Textiles sector.

TOBACCO

Table of stock prices for Tobacco sector.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sectors.

Finance, Land, etc

Table of stock prices for Finance, Land, and other sectors.

OIL AND GAS

Table of stock prices for Oil and Gas sector.

DIVERSE TRADERS

Table of stock prices for Diverse Traders sector.

PLANTATIONS

Table of stock prices for Plantations sector.

Rubbers, Palm Oil

Table of stock prices for Rubbers and Palm Oil sector.

Teas

Table of stock prices for Teas sector.

MINES

Table of stock prices for Mines sector.

Central Rand

Table of stock prices for Central Rand sector.

Eastern Rand

Table of stock prices for Eastern Rand sector.

Far West Rand

Table of stock prices for Far West Rand sector.

O.F.S.

Table of stock prices for O.F.S. sector.

Diamond and Platinum

Table of stock prices for Diamond and Platinum sector.

Central African

Table of stock prices for Central African sector.

Finance

Table of stock prices for Finance sector.

Australians

Table of stock prices for Australian stocks.

MISCELLANEOUS

Table of stock prices for Miscellaneous sector.

THIRD MARKET

Table of stock prices for Third Market sector.

NOTES

Stock Exchange dealing in securities is indicated in the report of security names, an Alpha B or Gamma. Unless otherwise indicated prices and dividends are in pence and denominated in pence. Dividends are in pence and denominated in pence. Dividends are in pence and denominated in pence.

REGIONAL & IRISH STOCKS

Table of stock prices for Regional and Irish Stocks.

TRADITIONAL OPTIONS

Table of stock prices for Traditional Options.

A selection of Options Traded is given on the London Stock Exchange Report Page.















NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, change, and volume.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices November 15

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, change, and volume.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, change, and volume.

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AMERICA

Hesitation before deficit figures keeps volume low

Wall Street

TRADING in equities was very quiet on Wall Street yesterday, in spite of the release of key figures on industrial production and retail sales, as traders preferred to remain cautious before today's US trade figures...

At 3 pm, the Dow index stood 6.58 points higher at 2,071.66 on low volume of 63m shares by mid-session. The dollar reached a high of Y123.85 after yesterday's retail sales data but then slumped back to Y123.25. Trading was quiet and cautious because of today's trade figures...

The Treasury bond market reacted negatively to the retail sales number, which showed a revision to September's report to a fall of 0.3 per cent from the 0.4 per cent decline previously reported.

Also released yesterday were figures for industrial production, which showed that production rose by 0.4 per cent in October, in line with expectations. On balance, however, this was interpreted as a strong set of figures with production in the two previous months being revised upwards.

EUROPE

Corporate news enlivens Frankfurt

A CROP of corporate news pushed Frankfurt into the spotlight, while most European bourses sat tight before today's US trade figures, writes Our Markets Staff.

FRANKFURT held steady in moderate trading with dealers reluctant to take positions before today's national holidays, and the release of the latest US trade figures. There were early gains on good corporate news from car group VW and tyre maker Continental, but later statements on dividends from Nixdorf and Siemens depressed sentiment.

A rise in the overnight market rate to 8 1/4 per cent from 7 1/2 per cent worried the market, and the CAC General Index fell 0.2 to 390.2. The OMF 50 index lost 1.46 to 404.53. Peugeot picked up speed after a newspaper report which said the car maker expected record profits and sales this year.

MILAN opened easier on technical selling on the last day for exercising monthly options contracts before the opening of the new account. However, a late rally on fundamental strength left the Comiti index only 3.21 lower at 571.88.

The underlying tone of the market remains positive and there should be some good buying at the start of the new account tomorrow so long as the US trade figures are not disastrous, said one analyst.

West Point-Pepperell gained \$1 1/4 to \$43 after a federal judge denied the company's request for an injunction to block investor Mr William Farley from proceeding with his \$48-a-share tender offer for the company.

J.C. Penney, the leading retailer, rose \$1 to \$63 after it announced a slight rise in its net earnings in the third quarter to \$1.17 a share compared with \$1.14 a share 8 year earlier.

International Flavours & Fragrances gained \$1 1/4 to \$46 1/4 after declaring an increased quarterly dividend of 48 cents a share compared with 40 cents previously.

Veeco jumped \$1 1/2 to \$22 1/2 after it said it had resumed negotiations with a party which has expressed an interest in acquiring the company for \$26.50 a share.

Microsoft slumped \$2 to \$46 1/4 on the OTC market.

Canada

DECLINES outnumbered gains in Toronto by mid-session yesterday, but the composite index rose as support for the US/Canada free trade pact increased.

The index rose 8.1 to 3,232.2 as declines outweighed advances 226 to 199 on volume of 9m shares.

Cambridge Shopping Centres was unchanged at C\$25 1/2 after it said it would buy up to 1.25m of its own shares.

Loewen, Ondaatje, which reported lower earnings, was up 15 cents at C\$4.90.

account tomorrow so long as the US trade figures are not disastrous, said one analyst.

Gemina, the Flat-contract holding company, rose 1/4 to L1.845 on the strength of Monday's statement from chairman Mr Cesare Monti that the company plans to acquire a stake in a non-Italian bank.

Credito Italiano and BCI were both firmer - up 1/4 to L1.575 and L60 to L3.059 respectively - on expectations that their full year results will be boosted by the sale of their majority stakes in merchant bank Mediobanca. Mediobanca eased 1/4 to L19.650.

AMSTERDAM closed mixed in quiet trading with dealers and investors holding back until today's US trade figures. The CBS all-share index ended 0.3 up at 97.1.

Aircraft group Fokker rose 10 cents to F1 33.70 on going eight months while construction company HBG added 50 cents at F1 162 after saying it expected to see second half profits rise by 6 per cent. Unilever eased F1 1 to F1 113.20 despite Monday's news of 14 per cent higher third quarter profits.

SYDNEY focused on company results, with Atlas Copco reporting yesterday and a rash of others due tomorrow. But worries over domestic and US trade balances curtailed trading and the Affairsvalden index lost 1 to 935.3.

Atlas Copco, announcing 42 per cent higher nine-month profits after the market closed, added SKr2 to SKr243. The results were better than expected and in later trading in London the stock rose to SKr247.

Deregulation moves help perk up Portugal

One of Europe's laggards is seeing renewed foreign interest, writes Diana Smith

Portugal's broking community has responded enthusiastically to the Government's plans to begin deregulating the country's two bourses early next year.

Until now, the equity market - which appears finally to be waking up from a rather long slumber earlier in the year - has been run by the Finance Ministry. The ministry has often been criticised for introducing and withdrawing incentives, for switching operating rules frequently and for failing to act swiftly after last October's crash, which had a particularly severe effect on the sister markets of Lisbon and Oporto.

The Portuguese Treasury has announced four goals for 1989 in response to recommendations from the World Bank that the bourse be given more independence and that operators, not officials, devise the rules. They are:

A national bourse that handles operations and prices

More efficient clearing and settlement and more detailed information. Clearing and settlement have improved recently thanks to more automation, but they remain imperfect and investors, especially foreign ones, complain constantly of the lack of detailed, published research on listed companies. This should

improve early next year when a system devised by MDM, the investment firm owned by Deutsche Bank, and Lisbon's Institute for Economic and Financial Studies begins to produce fortnightly research.

In spite of complaints about information, international institutions have been increasing their activity in the past month, accounting for 60 per cent of new business on the Portuguese bourse.

Overseas investors have been chasing the best-known shares in the financial, industrial and tourism sectors, helping to push prices higher.

Some blue chips have jumped by between 50 and 60 per cent in value, boosting the BTA General Index by 17.4 per cent over the past four weeks to its closing level yesterday of 2,538A.

Mr Jose Bendeiro, manager of Gestfundo, says Portugal has finally begun a sustained convalescence.

Turnover levels have been improving steadily since late last month, when volumes shot up by 20 per cent. Daily turnover has since been exceeding \$4m in value after a long period of hovering around the \$2.5m mark.

For the first time this year, clusters of small investors are gathering to watch the Lisbon bourse computer screens. The individual investor is, however, still feeling badly bruised by last year's crash, and tends to play it safe by investing in unit trusts.

A crop of new closed-end investment funds - specialising in stocks or bonds and worth about \$25m to \$50m each - will soon be available to institutional investors, helping to boost the bourse's liquidity. The funds will be managed by established firms like MDM, CIGF, Gestfundo and BPI.

There are now 192 listed companies - four times as many as at the beginning of last year - making Portugal a larger market than Greece or Turkey.

The Portuguese market was a source of concern earlier this year when it failed to pick up after alongside other European bourses. However, analysts now believe investors' perceptions of a fairly buoyant economy, good available paper and more autonomy for the market will bring new activity to the bourse.

Portugal

Lisbon B.T.A. Index



Improve early next year when a system devised by MDM, the investment firm owned by Deutsche Bank, and Lisbon's Institute for Economic and Financial Studies begins to produce fortnightly research.

ASIA PACIFIC

Nikkei touches third high in a row

RELIEF over currency movements helped bolster investor confidence and share prices soared to yet another record high in Tokyo yesterday, writes Michiko Nakamoto in Tokyo.

The Nikkei average jumped by 308.51 points to 28,529.41, while the TOPIX index of all listed stocks advanced 14.46 to 2,234.15. Turnover rose markedly to 1.1bn shares from 582.4m on Monday.

Issues that moved up far outnumbered those that fell by 632 to 270. In London, there was more support for Japanese stocks, with the ISE/Nikkei 50 index up 6.95 at 1,816.76.

The mood in Tokyo was very bullish as prices rose over a wide range. Analysts pointed to the psychological impact of the break-out from the 27,000-28,000 range which the index had maintained since the summer.

Even a slight weakening of the yen against the dollar had an uplifting effect, as the market was relieved to see the Japanese currency take a breather

in its rise against the dollar. Changes in the top management of leading brokers is also spurring those firms to increase their activity and investors are responding favourably to such efforts, said one analyst.

Yesterday saw a sectoral rotation back to the large capital steels, which returned to the top slots in trading activity and posted significant gains. Nippon Steel, the most active issue at 151.9m shares, advanced Y41 to Y909. Kawasaki Steel, second in volume at 81.2m shares, rose Y70 to Y1,120. NKK, third at 65.7m shares, added Y28 to Y910.

Consumer stocks, which had been featured in the past few sessions, saw some individual gains in issues selected as laggards.

Trading in Osaka was likewise buoyant and volume recovered significantly. The OSE average rose 299.81 to 26,357.21.

THE STEADY dollar and Tokyo's new high helped

shares rise in Hong Kong, but worries about the size of the US trade deficit meant Australia and Singapore closed lower in lacklustre trade.

AUSTRALIA made a firm start on the feeling that stocks had been oversold on Monday, but shares later fell with the market nervous before today's release of US trade figures. The All Ordinaries index slipped 3.8 to 1,533.1 on turnover of 104m shares worth A\$210m.

CSR, down 4 cents at A\$4.50, topped the turnover table, with one "special" trade of 9.8m shares - about 1.6 per cent of the equity - changing hands at A\$4.60. A "special" is a matched deal worth more than A\$500,000 traded outside the market. There were few indications as to who was behind the deal, which was handled by brokers Ord Minnett. Pioneer Concrete was rumoured to be the seller, but the company subsequently denied any involvement. There was also unsubstantiated talk that IEL might have been the seller.

HONG KONG rebounded from Monday's losses, as the steady dollar, Wall Street's sta-

bility and Tokyo's new high. The Hang Seng index ended at the day's high of 2,568.53, up 30.58 on turnover of shares worth HK\$333m.

Trading in Hongkong-TV, the colony's leading television station, was suspended after the share price plummeted HK\$4.90 to HK\$9.30 amid much confusion. Dealers thought they were trading the shares of a television company, whereas in fact TVB had spun-off its television interests in a key restructuring earlier this month. As soon as this "false market" was discovered, the stock was suspended at the company's request.

SINGAPORE closed below the psychologically important support level of 1,000 as institutional investors refused to commit themselves before the release of today's US trade figures. The Straits Times industrial index lost 4.82 to 997.83 in this trading.

TAIWAN rose for the third consecutive day as volume reached an all-time high of 746m shares worth T\$68.8m. The weighted index closed 135.73 higher at 6,999.70.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Monday November 14 1988, Friday November 11 1988, and Dollar Index. Rows list various countries and their stock indices, including Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, and USA.



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